



EUROPEAN NEWS

Commission questions French airline pact

By Tim Dickson in Brussels

FRANCE and the European Commission are set for another battle over competition policy following last night's decision by the Brussels executive to "engage in a dialogue" over the terms of a controversial route sharing agreement between Air France and its domestic counterpart Air Inter.

The issue is delicate because the Commission is engaged in a broader investigation of the French air transport industry. A decision will have to be taken soon, for example, over the complaint of another French airline, UTA, that the Paris Government has rejected its application to fly to various European destinations, while the cross shareholdings in Air Inter (in which UTA and Air France both have a 35 per cent stake) has also been put under the Commission microscope.

Besides the inevitable French pressure being exerted in Community corridors, the attitude of the Brussels authorities may be shaped by tactical considerations during discussion of the Commission's latest airline liberalisation package. France is known to be distinctly lukewarm about aspects of these proposals and there are those in Brussels who feel that tough application of the competition rules in the cases now being scrutinised will only complicate negotiations in the Council of Ministers when they get under way at the end of the year.

Others, notably the Competition Commissioner, Sir Leon Brittan, argue that effective use of the Commission's powers is the only way to achieve a freer internal market in air transport. Yesterday's decision concerns an agreement between the two French airlines signed in March, which allows Air Inter flights to five European cities to be operated under the Air France flag, and five Air France flights to French cities to operate under the Air Inter flag. The Commission says it is not convinced that the agreement is necessary to ensure frequent services, or that "tariff autonomy" is assured. Its doubts, however, do not rule out agreement at a later stage.

Krenz says he is willing to talk to opposition groups

By Leslie Collett in Berlin

EAST GERMANY's new leader, Mr Egon Krenz, faced with mounting nationwide protest demonstrations against him, said yesterday he was willing to talk to opposition groups including the largest of them, New Forum.

"Let us get rid of the term opposition and say that there are citizens in the German Democratic Republic who have ideas on how to move things forward in this country," he said. Asked if this included New Forum, which has more than 30,000 members, he said: "Every idea is needed. And in the exchange of opinions no citizen is excluded."

Mr Krenz spoke the morning after more than 10,000 East

Germans protested in front of parliament in East Berlin against his election as head of state. The crowd chanted "Egon Krenz we are the competition" and held aloft banners saying "No Krenz. Free elections. The police did not intervene."

Mr Krenz also indicated a strong interest in improving ties with West Germany. He extended an invitation to Mr Helmut Kohl, the West German Chancellor, to meet him in East Germany but noted that first he had to concentrate on "domestic problems."

Mr Krenz said he expected to speak to Mr Kohl on the telephone shortly. His remarks were made after holding talks with Mr Wolfgang Mischnik, the parliamentary whip of the liberal Free Democratic Party in Bonn. Mr Kohl's junior coalition partner, it was Mr Krenz's first meeting with a Western politician since he replaced Mr Erich Honecker last week.

The East German leader told reporters afterwards that "every citizen" would be able to obtain a passport and a visa to travel to the West under a new travel law being prepared. He spoke with Mr Mischnik about related "difficult questions," which included respecting East German citizenship, and economic questions. "But if one approaches the matter co-operatively one can

solve a great deal," he said. Mr Mischnik said that East Germany would have to be able to earn the hard currency needed by its citizens for travel to West Germany. They discussed ways to achieve this, including an expansion of trade and economic cooperation between the two Germanys. An East German party official noted recently that the country would need about DM3.5bn (£1.2bn) annually to cover 7m visits to West Germany.

Mr Krenz hopes that liberalised travel will pacify East Germans and blunt the demands for political reforms which brought hundreds of thousands of citizens into the streets of East German cities this month.

He was given another reminder, however, of the extent of disaffection in the country by one of East Germany's most prominent musicians - and a party member. Professor Kurt Masur, the conductor of the Gewandhaus orchestra in Leipzig, said neither the party nor the Government "commands the trust of the people any more."

He warned in an interview with Der Morgen, the increasingly reformist official newspaper of the Liberal Democratic party, which is allied with the Communist party, that people would continue to demonstrate in Leipzig as long as the party did not take their views into account. The ruling Politburo announced a meeting of the central committee for November 3-10 which would give Mr Krenz the opportunity to remove ageing orthodox members of the Politburo and replace them with younger, more reform-minded officials. Mr Günter Mittag, the key Politburo official responsible for the economy, was already removed last week, as was Mr Joachim Herrmann, who was in charge of the media.

Hopes are widespread that Mr Hans Modrow, the party leader of Dresden district, who is known to advocate economic reforms, will replace Mr Mittag.

Bonn's reprocessing commitment questioned

By David Goodhart in Bonn

THE CONTINUING commitment of the West German utilities to any form of nuclear reprocessing is being increasingly called into doubt, according to industry sources in Britain, Germany and France.

Earlier this year the utilities, led by Veba, decided to abandon the German reprocessing centre planned at Wackersdorf in favour of the much cheaper reprocessing offered by Cogema in France and BNFL in Britain. But now a complete pullout looks possible as a result of both political and economic pressures.

One of the first indications of this has come in negotiations with Cogema and BNFL where the German utilities proposed cancellation clauses in the event of political changes in Bonn.

the political hostility of the Social Democrats, who could form part of the next government, and even of some parts of the ruling Christian Democratic party.

the legal challenge, which may finally go before the Constitutional Court next year, that reprocessing is illegal.

the latest edition of the specialist publication, Nucleonics Week, quotes a Cogema official saying: "There are now three camps amongst the German utilities - those who still want to reprocess, those under political pressure not to take a decision and those who have economic doubts about the option."

SOVIET PROTESTS RE-EMERGE

Miners stage strike in defiance of ban

By Quentin Peet in Moscow

THE most radical coal-miners in the Soviet Union - at the former penal colony of Vorkuta in the Arctic Circle - yesterday went on strike again in defiance of a new ban approved by the Soviet Parliament.

At least three pits stopped work for the day yesterday in protest at the failure of the authorities to meet the demands made during July's nationwide strikes. They also called for political reforms in Moscow.

A key demand is the repeal of Article Six of the Soviet constitution, which guarantees the leading role of the Communist Party. Their action came as the Moscow authorities bowed once again to public pressure, and dropped a series of unpopular measures from the new election law for the Russian federation, the largest republic in the country, which would have reinforced the position of the ruling party.

A THREE-MONTH battle by the Soviet Prime Minister, Mr Nikolai Ryzhkov, to reinstate one of his closest allies as Deputy Premier responsible for foreign trade has ended in failure.

Mr Vladimir Kamenshev, the former chairman of the State Foreign Economic Relations Commission, and the most important figure in the Soviet Union's external trade and financial activities, is to be replaced by Mr Sigitan Sitaryan, a vice-chairman of Gosplan, the state planning committee.

Mr Kamenshev was first rejected by the Supreme Soviet in mid-July, after allegations of nepotism by members of the Parliament. He was one of two first deputy prime ministers rejected by the assembly in its first flush of independence from the Soviet government and Communist party leadership.

Ever since, both businessmen and diplomats have been assured that Mr Ryzhkov was attempting to reinstate his protégé, whom he regarded as an essential member of his government, wrongfully accused. Indeed, many Western businessmen surprised and disappointed at his demise, arguing that he was a key figure in shaking up the Soviet trade bureaucracy.

As recently as last week, British trade officials in Moscow were assured that Mr Kamenshev was still working in his office. However, on Monday, Mr Sitaryan was quietly presented to the Supreme Soviet as the new nominee, and swiftly approved. He is seen as a competent economist and technocrat in Gosplan, although his appointment underlines the continuing strength of the state planning organisation.

Politburo, admitted that it had been impossible to work out acceptable regulations to permit such a system. He also announced that the system of electoral commissions, which last March "screened" all candidates before they were allowed to stand for the Congress of People's Deputies, would be dropped from the federation law. And there would also be no special reserved seats for public organisations like trade unions.

The one issue on which the authorities are refusing to budge is on direct elections for the presidents of each republic, insisting that they should instead be indirectly elected from the ranks of deputies. The election law compromise shows that the authorities are acutely sensitive to public opinion, and to the heightened militancy apparent in the rash of strikes.

Inquest into BNL affair opposed by Carli

By Alan Friedman in Milan

MR GUIDO CARLI, Italy's Treasury minister, said yesterday he was opposed to any parliamentary investigation into the scandal over \$3bn of unauthorised Iraqi loan commitments by the Atlanta, Georgia branch of Banca Nazionale del Lavoro (BNL), the nation's biggest bank.

Judicial investigations were already under way, he said. Also a parliamentary inquiry would not be good for the image of Italy's biggest bank at a time when it was trying to resolve the problems created by its new Iraqi loan exposure. The minister was responding to calls in the Senate for a full inquest into the BNL-Iraqi affair, which first surfaced in August and about which there has been a deafening silence from Rome in recent weeks.

The tight-lipped Mr Carli was last month accused by opposition Communist party legislators of reticence and of refusing to acknowledge that what began as a banking scandal was now seen as a larger politico-military intrigue. The Treasury is BNL's majority shareholder.

In an interview with the Financial Times last month Mr Carli also declined to comment on a secret service report given to Mr Giulio Andreotti, the Prime Minister, which is alleged to go into some detail about how some of the BNL Atlanta money helped finance military industrial plants being used in Iraq's Condor 2 ballistic missile programme. A senior Italian official claimed last week that after an initial spurt of activity by US investigators in Atlanta, as well as by the FBI, the Federal Reserve and the intelligence services, little information was now being transmitted from Washington to Rome. "It has all gone quiet," he said. In Milan, meanwhile, operators on the bourse are awaiting a decision from Consob, the stockmarket regulatory authority, about when it will allow BNL's privileged shares to resume trading. Consob halted trading in the non-voting BNL shares on September 5 following a request from the bank.

"FLY OUR DIAMOND SERVICE TO DUBLIN AND SAVE £77."

"Since we launched our Dublin route in April, more than 100,000 passengers have enjoyed the benefits of Diamond Service between Heathrow and Dublin.

And that means a real step forward in service for the business traveller to Ireland.

And because of this success we are increasing the number of weekday flights to seven each way, more than any other British airline.

From the moment you step on board a Diamond Service flight you will enjoy friendly personal service that fulfils your every need.

Everyone travels business class - we have no second class passengers.

We provide everyone with complimentary newspapers, superb food, and caring touches like a refreshing hot towel, a boiled sweet before take-off and a glass of champagne in flight.

You might be expecting to pay more for all this.

In fact, Diamond Service, at £153 return, is a lot cheaper than other airlines' business class fares of £194.

And if you make the round trip within three days, our unique

Business Return of only £117 will save you £77. That could mean a saving of over £4,000 a year if you travel every week.

So, next time you need to fly to Dublin, fly Diamond Service."



Diamond Service only from British Midland

To give best advice in your personal finance business you need to review all the products on the market which might meet your clients' needs before drawing up a short list in order to make a recommendation. Even then, you need to keep your list of preferred providers constantly under review.

You might not have the specialist staff or other resources to devote as much time to this task as you would like. MONEY MANAGEMENT magazine, published by the Financial Times, has, over the last 27 years, become the acknowledged leader in providing detailed analyses of products to assist professional advisers like yourself.

In every issue, MONEY MANAGEMENT carries detailed surveys, special reports, feature articles and comprehensive statistics, building into a valuable reference source. Let MONEY MANAGEMENT be your research department. Thousands of other advisers (including solicitors and accountants) rely on our reputation for exhaustive, accurate and unbiased information, every month.

MONEY MANAGEMENT always tackles the subjects which matter to you as an adviser. This month's highlights are:

- THE SURVEY Financial strength of with profits life offices
- SPECIAL REPORT Are ethical funds here to stay?
- No other magazine can rival MONEY MANAGEMENT for authoritative analysis.

The performance tables that appear every month in MONEY MANAGEMENT provide historical price data on every single authorised unit trust and internal life fund offered as well as virtually all offshore unit trusts too. We also help you to identify which are the real top performers by giving every figure a ranking.

You won't find all this information gathered together in one place anywhere else.

November issue now available. Take £2.85 to a good newsagent, today.

BEST ADVICE IS BEST FOUND HERE



MONEY MANAGEMENT



OVERSEAS NEWS

# Malawi turns hawkers into businessmen

Mike Hall on the developing enterprise culture in one of Africa's poorest countries

ANYONE who has been accosted by a costlier salesman or has taken a sledge hammer to a pavement repairman, or heard the hawkers' hard-sell in the market will agree that whatever else Malawi lacks, it has no shortage of entrepreneurs.

What this small Southern African country - one of the world's poorest - lacks is its own entrepreneurs in commerce and industry, which is dominated by public enterprises, foreign-owned firms and a small but prosperous Asian community.

Economists say the lack of indigenous entrepreneurs with capital and business skills is hindering growth. Promoting the public sector or Asian business is politically unacceptable and foreign investment potential is limited.

Malawi is trying to build an indigenous entrepreneurial class by promoting small businesses. "We've put everything in place for the sector to develop," says Mr Isaac Varela, principle secretary in the Ministry of Trade Industry and Tourism.

The country has attracted the attention of aid donors and other African countries, but the local business community feels much more could be done.

Economic development following independence empha-



Access to capital remains the main problem for small businesses.

sized agriculture and large-scale investment by the state and foreign-owned private companies. The aspiring Malawian entrepreneur, excluded from commerce and industry during British colonial times, was given little assistance.

Those who did establish their own businesses tended to be a select group, such as politicians or senior civil servants

who could obtain capital and had the know-how to seize opportunities.

In the late 1970s growth slackened and the Government placed more emphasis on small, Malawian-owned private enterprise. The shift had already begun, due to political pressure from within the ruling party by businessmen who wanted more opportunities.

Rural entrepreneurs had their paths smoothed from the early 1970s. Asians - who owned many village enterprises and with whom few Malawians could compete - were forced out of the countryside into the cities.

Many of their businesses have been taken over by Malawians. But most of them lacked management skills, and in 1978 the Government set up the Development of Malawian Traders' Trust (Dematt), which funds from a private US group, to provide an advisory service.

Advice was not enough; they needed capital, but the commercial banks would not lend. They viewed Malawian entrepreneurs as a bad risk, so a new credit organisation had to be established.

In the early 1980s the private sector was supported by IMF and World Bank-sponsored structural adjustment backed by western aid donors.

In encouraging development, the promotion of small enterprises made sense. They create jobs cheaply; most use local materials, skills and technologies; and in the rural areas such enterprises help stem rural-urban migration.

The Small Enterprise Development Organisation of Malawi (Sedom) was set up in 1983 with European Community aid. It is now Malawi's leading small-business institution. In six years Sedom has approved about 3,500 loans worth 14m Kwacha (\$5.2m), and claims to have created some 27,000 jobs.

It also provides "mini" loans, of up to 3,000 Kwacha, with no security. Many have been taken up by women who cannot obtain funds elsewhere without a man as guarantor. The highest "term" loan is 75,000 Kwacha and interest rates are set at 18 per cent - just below commercial bank rates. Larger amounts - up to 200,000 Kwacha - are provided by the Investment and Development Fund (Indefund), set up in 1981. It has credit lines with the US and West German aid agencies, and in 1987 lent 1.8m Kwacha to 21 projects - creating an estimated 661 jobs.

UN funding, meanwhile, helped launch the Malawian Entrepreneurs' Development Institute (Medi) in 1986. It has

so far taught about 300 people basic trades and business management.

The drive toward an entrepreneurial class gathered pace when the lack of information about small businesses prompted the Government to set up the Rural Enterprises and Agribusiness Development Institutions (Readi) project in 1986. Readi, funded by USAID, carries out research and provides guidance for other bodies.

The efficiency of these operations, however, has so far had only a limited impact. There are, however, tentative plans to expand training, with the university starting a post-graduate course for people wanting to start businesses.

Entrepreneurs complain that access to capital is still their biggest problem. Commercial bank lending to the sector is still tiny because of the perceived risks, and many say getting funds from small business institutions is difficult.

Loans are too small or conditions too tough. Indefund requires a 15 per cent own contribution which many cannot afford.

Mr Patrick Mbewe, one of Malawi's most successful entrepreneurs, says terms and conditions should be softened. "Getting capital is our biggest problem. We must start somewhere - we have to learn."

Officials at the African Businessman's Association agree. They propose to set up their own bank to cater for their 12,000 members who vary from basket-weavers to medium-sized industrialists.

Mr Sam Mpsu, general manager of the chamber of commerce and industry, feels the Government should go even further with a package of fiscal, monetary and regulatory incentives geared towards small enterprises.

Mr Mpsu, however, is optimistic. "A wonderful dialogue has developed between the private sector and Government, who have an enlightened commitment." Officials say they are looking at the tax system, but are worried about revenue.

Mr Mpsu believes incentives would bring quick results - "if only they would take the plunge."



From then on, you'll need 'open' IT for your business to compete.

Be at Olympia 2, November 1 for the first Open Systems show. See how an 'open' policy on IT is now a reality and how it will give you a competitive edge. Because open IT frees your business to choose the computer products that precisely meet your needs, rather than tying you to a single manufacturer. And open IT provides long term protection for your computer investment. See Digital, ICL, Unisys, Hewlett Packard and many others. Talk to them. Discover the liberating technology that will enable you to win in the wide open future.

For free entry to Open Systems '89 bring the voucher opposite with you. It's worth £10! For additional free tickets and Show Preview call our hotline 091-416 4570.

At last, the computer manufacturers forget their differences.

**Open Systems '89**

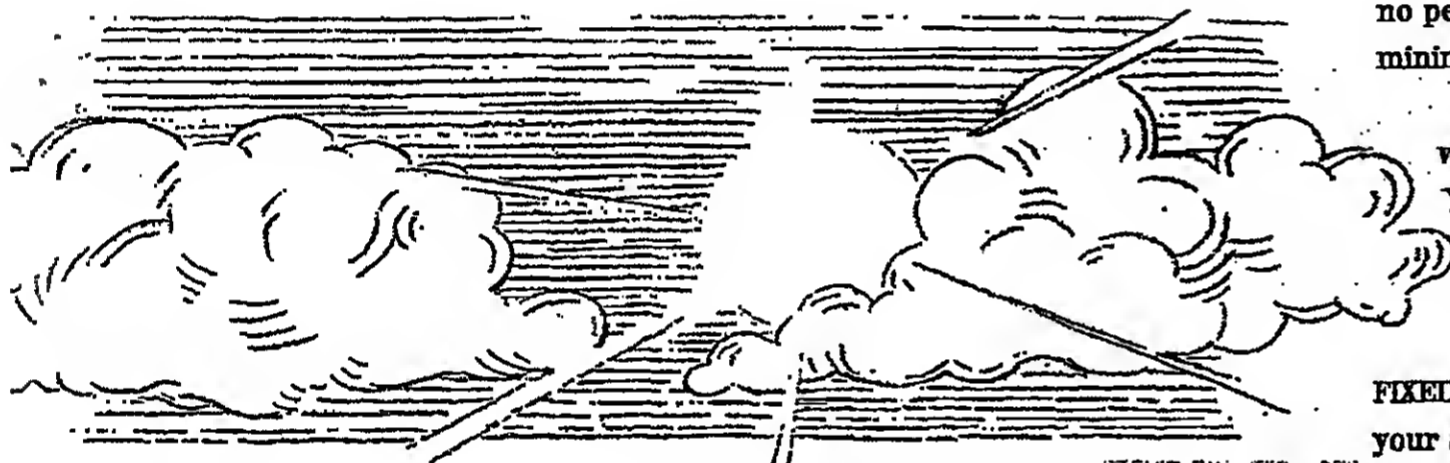
1-3 NOVEMBER 1989 OLYMPIA 2 LONDON

ADMIT ONE TO OPEN SYSTEMS '89

This voucher is worth £10 Exchange & for your free ticket at the Computer Show by the Show Entrance.

No cash value. Valid until 31st October 1989. No cash value. Valid until 31st October 1989.

Printed by Exhibitor Computer, 200 The Quadrant, Richmond, Surrey TW9 1UL.



## OPEN A HALIFAX

# FIXED OR VARIABLE RATE ACCOUNT AND YOU WON'T GET YOUR FEET WET.



Invest offshore with Halifax Building Society, and we'll steer you clear of troubled waters with two complementary, Jersey-based, sterling deposit accounts.

First, HALIFAX DEPOSIT INTERNATIONAL. It's a variable rate, instant access account. With no penalties and no minimum time limit, it has a minimum investment level of £1,000.

The interest rate automatically rises on the whole investment as your balance steps up. You can also set up standing orders, direct debits and have your interest paid directly into your UK or Channel Island bank account.

Then there's our new account, HALIFAX FIXED RATE INTERNATIONAL. The interest rate on your account is fixed on the day that we receive

your funds for a period of 12 months and there is a minimum investment level of £10,000.

Being Halifax accounts, you can expect highly competitive interest rates. And being offshore, we can offer you high interest with no UK income tax deducted.

Both accounts are only open to people who are not ordinarily resident in the UK. And both accounts have the added option of monthly interest.

If you would like more detailed information including conditions of issue, and our current interest rates, you can ring our Halifax Jersey Helpline on (0)554 59840. Or send in the coupon below.

You can rely on the Halifax to save you from a soaking.

To Halifax Building Society, International Investment Unit, Ingouville House, Ingouville Lane, St Helier, Jersey, Channel Islands. Please send me details of HALIFAX DEPOSIT INTERNATIONAL  and/or HALIFAX FIXED RATE INTERNATIONAL  including current interest rates.

Name \_\_\_\_\_ Title \_\_\_\_\_

Address \_\_\_\_\_

Tel No \_\_\_\_\_

Country \_\_\_\_\_ Date \_\_\_\_\_

Nationality \_\_\_\_\_



THE WORLD'S NO 1  
Halifax Building Society, International Investment Unit, Ingouville House, Ingouville Lane, St Helier, Jersey, Channel Islands. Fax No: (0)534 59880 Telex No: 4182384

By opening a deposit account you become a depositor with the Society. Depositors are not members of the Society. Only members can attend at meetings of the Society and only certain members can vote on resolutions. Copies of the most recent audited accounts are available on demand. Halifax Building Society's principal office is in Halifax, UK.

## Spain seeks a role in North African affairs

By Tom Burns in Madrid

AS France and Spain began their annual inter-ministerial summit in the Spanish city of Valladolid this week, Morocco and the Magreb area figured high on an agenda that has traditionally been dominated by more obviously bilateral issues.

The Spanish Government, having hosted Morocco's King Hassan a month ago in what was the monarch's first ever official visit to Spain, is now seeking a role in North African affairs that it has never claimed before and has unveiled a major aid programme to Morocco as part of a larger economic involvement in the Magreb.

Spanish diplomats say that North African policy is, no longer, from a European Community point of view, a purely French preserve. They said Madrid learnt during the Moroccan monarch's week-long sojourn in Spain that "France cannot face the challenge of North Africa alone."

King Hassan has formerly channelled his relations with the EC through France and the eagerness with which the monarch last month sought the Spanish government's favours as well came as something of a surprise to Madrid's Foreign Affairs ministry.

The Spanish Government is consequently seeking strongly increased cooperation between Southern Belt members of the Community, specifically France, Italy and Spain, to frame an EC policy for the area stretching from Libya to Mauritania and encompassing Tunisia, Algeria and Morocco.

For the sake of a closer ties with Spain, King Hassan did not, during the visit, raise his

historic claims to Ceuta and to Melilla, the two Spanish-held enclaves on Morocco's Mediterranean shore.

The monarch also accepted Spain's opposition to Moroccan absorption of the Western Sahara, a former Spanish colony, and Madrid's support for negotiations with the Polisario Front from the self-declared organisation that has over the past 15 years been combating the annexation of the area.

Spain, however, showed its goodwill to King Hassan in practical, hard cash terms. It has promised a four-year \$1.1bn aid package to Morocco and it is actively urging Spanish companies to take up soft loan options and to invest across the Straits of Gibraltar.

By Spanish standards the sum allocated to Morocco represents major overseas funding and it comes soon after a \$380m a year aid programme to Algeria, again over four years, that was agreed last year.

Spain's growing interest in North Africa surfaced during the first semester of this year when Madrid held the presidency of the EC.

In what Spanish diplomats say was the first specific reference to the area in an EC Heads of Government document, the Madrid summit last June called for closer ties between the Community and the Magreb.

During King Hassan's visit to Madrid, Morocco and Spain agreed to hold annual inter-ministerial meetings on a similar basis to the current two day Spain-France talks at Valladolid and to a second bilateral session that every year brings Spanish and Italian ministers together.

## MAGAZINE/MAILING LIST FOR SALE

Controlled circulation magazine distributed throughout the Asian Pacific region.

Expressions of interest should be directed to John Lees or Morgan Chubb of Ferrier Hodgson Spicer & Marfan, 20th Floor Hong Kong Club Building, 3A Chater Road, Hong Kong.

Telephone 852-5-8205600  
Facsimile 852-5-217632

Ferrier Hodgson Spicer & Marfan



## ONLY THE BEST.

Oscar Wilde once very pertinently remarked that he had very simple taste. He only liked the best. If you share this outlook and realise it by the purchase of a luxury limousine, your path will doubtless lead to BMW. One of today's most successful luxury limousines awaits you. The BMW 750i/L.

The superior concept of this vehicle will meet even the highest demands.

Consider first the unique 12-cylinder engine. The breathtaking power and smooth response delivered by this engine is absolutely fascinating. The 5 litre capacity engine and a maximum torque of 450 Nm provide tremendous acceleration on demand. The practically ideal mass balancing of the engine ensures unusually smooth running. The Digital Motor Electronics are the guarantor of a very high degree of engine efficiency. They control the engine reliably and with extreme precision under all circumstances, contribute to the extremely low pollutant level and make it almost maintenance-free.



■ BMW 12-cylinder engine: 4988 cc, 220 kW/300 bhp, 450 Nm at 4100 rpm. Breathtaking.

Any driver will find the results of the luxury precision swinging arm suspension of the BMW 750i/L

completely convincing. It combines sports car characteristics with supreme comfort.

More important, however, is its high degree of safety. Despite the enormous power of the 12-cylinder engine, it effortlessly provides absolutely secure roadholding.

A few of the exclusive interior features of the BMW 750i/L give some impression of this unique limousine - fine-grained wooden paneling, high quality leather upholstery throughout with six optional colour tones (750iL), ergonomic rear seat belt system, airbag and special equipment provided for the rear seat passengers, such as bar, colour TV etc. It is difficult to satisfy where only the best is good enough, but it can be done.



**The ultimate driving machine**



AMERICAN NEWS

SEC chief hails efficacy of post-crash reforms

By Janet Bush in Washington

THE EXTREME volatility and high volume on the Stock Market on October 13 and 14 proved the value of market reforms implemented after the crash two years ago...

S Korea agrees to buy 120 US jet fighters

By Lionel Barber in Washington

SOUTH KOREA has agreed to buy 120 US jet fighters in a \$2.6 billion deal...

Bush relaxed over German reunification

PRESIDENT George Bush has said he does not share the anxiety of some European countries about a reunified Germany...

the same time not alarming other European countries, and particularly the Soviet Union.

Greenspan sees zero inflation as attainable in five years

By Peter Riddell, US Editor, in Washington

A FIVE-YEAR deadline for the elimination of inflation in the US is attainable, though in the transition period growth could be reduced...

not always been entirely consistent in the short-term.

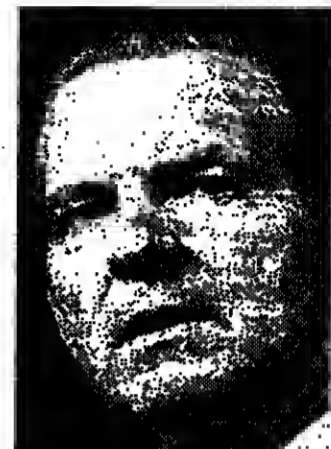
House abortion override fails

The US House of Representatives failed yesterday to override President Bush's veto of a bill expanding Federal funding of abortions in cases of rape and incest...

Israel moves to soothe Baker's brow

The US is playing a subtle Middle East hand, reports Lionel Barber

To judge by the amount of time Mr James Baker has been spending on the telephone in the Middle East in the last two weeks...



James Baker: growing frustration with Israel

for talks between the Israeli and Egyptian foreign ministers in Washington...

WORLD TRADE NEWS

UK urges piecemeal approach to export credits harmony

By Peter Montagnon, World Trade Editor

BRITAIN'S Export Credits Guarantee Department has proposed to the European Community counterparts that they undertake a piecemeal approach to harmonising their policies on export credits...

Motorola to share in IBM chip research

By Louise Kehoe in East Fishkill, New York State

INTERNATIONAL Business Machines announced yesterday that Motorola, the largest US merchant semiconductor chip manufacturer...

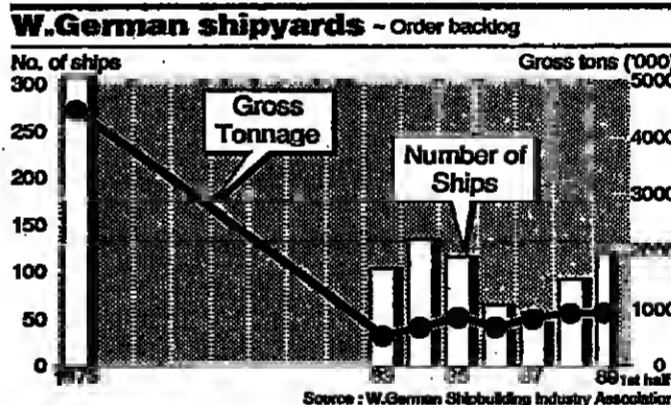
West German shipyards see the silver lining

As a painful restructuring ends, orders have been flowing in, Andrew Fisher writes

IT IS the sort of language not normally heard in shipbuilding, an industry heavily battered since the mid-1970s...

With the new Soviet orders, HDW, which is also building vessels for China and Israel...

Looking to the possibility of further Soviet business, Mr Neitzke says much depends on how quickly the 46 multi-purpose vessels under discussion are delivered...



S. Korea wins support against Gatt ruling

By Maggie Ford in Seoul

SOUTH KOREA is gathering support from developing countries in its efforts to avoid opening its market to beef imports under a ruling from a panel of the General Agreement on Tariffs and Trade (Gatt).

Foreign cars on centre stage at Tokyo show

FOR foreign car makers to be given centre-stage positions at Tokyo's biennial motor show...

In any event, Japanese motor industry leaders are concerned about the increasing talk of reciprocity in international motor trade.

CoCom seeks to solve sales split

Representatives of the 17 member governments of CoCom (Co-ordinating Committee on Multilateral Export Controls)...

US officials, at the start of a two-day Paris meeting, denied being isolated against pressure from European governments for tighter export curbs.

UK NEWS

# Dounreay wins approval as site of N-fuel plant

By David Fishlock, Science Editor

THE Government has given planning approval for a new reprocessing plant for spent nuclear fuel, at the Dounreay plant in northern Scotland.

Mr Malcolm Rifkind, Scottish Secretary, told parliament yesterday he had approved an application made in 1986 for outline planning permission to build the European Demonstration Reprocessing Plant (EDRP) at the site, run by the UK Atomic Energy Authority.

Mr A G Bell, the Scottish Reporter, or judge, who conducted the public local inquiry, concluded there is "no reason on health and safety grounds why EDRP could not be built to the high standards required of nuclear plants".

He found the building and operation of EDRP was unlikely to have any adverse impact on the economy, environment or health of the Highlands and Islands region, or the surrounding seas, but found evidence for concern in the Thurso leukaemia cluster, on the northern Scottish coast, that required further investigation.

The project is unlikely to proceed in the foreseeable

future, because Europe's plans for introducing the commercial fast reactor have been set back by about eight years.

Approval, however, has important implications for British plans to enter the international market for plutonium reactor fuel in the late-1990s.

The public inquiry into the joint submission by British Nuclear Fuels and the UKAEA examined many controversial aspects of a future plutonium fuel industry, including its safe transport and security.

The original proposal was for Dounreay to host a reprocessing plant for fast reactor fuel, large enough to serve three demonstration fast reactors in Europe. The economics of fast reactors depend importantly on reprocessing the fuel quickly, extracting plutonium, and recycling it as fresh fuel to the reactors.

Britain has demonstrated that fuel can be recycled quickly. It had hoped to convince the European fast reactor "club" - principally France and W. Germany - that it should host a reprocessing plant funded jointly by the club.

# Soviet Union changes magazines for the new battle

By John Lloyd

THE Soviet Union has furnished proof of its change of heart in international relations from the pursuit of the class struggle across the globe to a doctrine of co-operation by ordering more copies of Marxism Today and fewer of the Morning Star.

Marxism Today, a monthly magazine published by the Communist Party of Great Britain (CPGB), has established itself over the past decade more in the social democratic than the communist tradition. The daily Morning Star newspaper - heir to the Daily Worker - remains militantly communist, giving pride of place to the class struggle at home and abroad.

The Star, which had been the main organ of the CPGB, split from the party

five years ago and has since been published by a co-operative. It depends heavily for its income on a block sale of 12,000 copies to the Soviet Union - a sale which is more than half its reported circulation of 22,000.

However, in talks last month between Mr Gordon McClellan, general secretary of the CPGB, and Mr Valentin Falin, head of the international department of the Soviet Communist Party, it was agreed that the small Soviet order for Marxism Today and for the party weekly, Seven Days, would be sharply increased. It is also likely that the number of copies of the Morning Star will be sharply reduced, perhaps to 3,000 copies.

Mr McClellan argued strongly to Mr

Falin, and to Mr Alexander Yakovlev, the Politburo member in charge of ideology, that British politics could no longer be properly understood through the medium of the Morning Star.

The Soviet party presently takes 150 copies of the 16,000-circulation Marxism Today, and 50 copies of the 5,000-circulation Seven Days. It is the Morning Star, often weeks out of date, which until recently has been available in hotels all over the Soviet Union and in East European capitals.

Mr John Hevin, the Morning Star's deputy editor, said last night he had no knowledge of any intention to reduce the Soviet order.

Mr Nina Temple, a senior staff member of the CPGB, said last night that

the Soviet officials had offered to take "thousands" of copies of Seven Days. However, she added: "We don't want to get into the situation where the paper sells more in the USSR than here."

She added that a problem for larger sales of the party's journals in the Soviet Union would be how to recoup profits in roubles - a familiar problem for Western companies.

A sign of the times - at the congress 10 days ago in Budapest at which the Hungarian Socialist Workers (Communist) Party changed to the Hungarian Socialist Party, the one English language publication for sale in the foyer was... Marxism Today.

In Brief

## Developers firm on plan for King's Cross land

THE redevelopment of King's Cross station, north London, and 134 acres of nearby derelict land will go ahead even if BR is forced to abandon plans to use the station as a terminal for its proposed high speed line to the Channel Tunnel linking Britain to France.

London Regeneration Consortium, the developers, said the £450m scheme will go ahead whatever happens to the railway station. The consortium said there was no indication British Rail had cut commitment to the scheme.

## Drink campaign

BRITAIN'S leading drinks companies yesterday united in support of a £1m programme to tackle alcohol misuse.

Allied-Lyons, Bass, Courage, Guinness, IDV, Scottish & Newcastle, Seagram, and Whitebread are sponsoring a new organisation, "The Fortman Group", which will recommend practical initiatives to reduce the health and social problems associated with excessive drinking.

## Arts funding call

MR LAKE Ritcher, Arts Council secretary-general, yesterday demanded another £41 million for the arts as he made his strongest attack yet on the Government. Mr Ritcher said there was a "vital need for a substantial increase in the Government's grant to the arts for next year".

## Poisoning research

A £500,000 research programme to discover the causes of food poisoning was launched by the Food Safety Advisory Centre, which was set up earlier this year by the supermarket chains Sainsbury, Tesco, Sainsbury, Asda, Gateway and Morrisons.

## S Wales economy

THE South Wales economy looks to be on target for the soft landing that the Chancellor of the Exchequer has forecast for the country as a whole. A survey by the Cardiff Chamber of Commerce indicates that while interest rates continue to cause concern, there is an underlying optimism among the business community about the course of the economy.

## OFF warning

THE Office of Fair Trading issued a warning to estate agents against taking advantage of the current slump in the property market to increase commission charges to clients or create price-fixing cartels with other agents.

## University rethink

THE Universities Funding Council, which allocates Government education spending to universities, has dropped plans to force small university physics and chemistry departments to close.

## Scottish tourism

PLANS to boost Edinburgh's income by £120 million and create 12,000 jobs in Scotland's tourism industry were announced by the Edinburgh Tourism Initiative, which co-ordinates various groups.

## Engineers set to strike

ENGINEERING unions said yesterday they were going ahead with strikes at British Aerospace and Rolls-Royce, the aeronautical engineering group, from Monday after their first meeting with employer negotiators for six months failed to resolve a dispute over working hours, writes Michael Smith.

The informal talks lasted two hours and it was unclear if there would be another meeting.

The Engineering Employers' Federation said it would be reporting the unions' stance to members at a meeting today.

However, the gap between the two sides remained wide,

the engineers' federation said. It was difficult to see how the strikes could be avoided.

Unions are seeking a cut in the working week to 35 hours from 38.

Meanwhile, unions at British Aerospace's plants in Chester and Preston in north west England, and Rolls-Royce's site in Hillingdon, Glasgow, were preparing to order their members out from around 6am on Monday.

Hearing of the inconclusive outcome of national talks, Mr Gavin Keown, the works convenor at Rolls-Royce's Glasgow plant, said there "must be a strong chance the strike will go ahead".

## Poor aluminium outlook

THE UK aluminium industry is bracing itself for a bumpy future, said Mr John Sangster, the president, last night.

"Bumpy" he explained, "is our definition of something between a soft landing and a running straight into the proverbial brick wall", writes Kenneth Gowing.

He revealed that, although UK output of primary aluminium was currently showing only a slight reduction on the record 300,000 tonnes produced last year, "some sectors of our industry are experiencing a reduction in forward order bookings".

The industry was concerned about its domestic economy,

## SIB intends to recognise Vancouver exchange

By Richard Waters

THE Securities and Investments Board said yesterday it intends to grant official recognition to a stock market that has achieved notoriety over allegations of "market manipulation, stock fraud and trading on inside information".

This will make it easier for UK investors to deal through the Vancouver Stock Exchange, which was at the centre of the Carter-Allen stock fraud, one of Canada's biggest financial scandals in recent years.

The SIB said its planned move follows significant reforms of the market. However, it has also invited comments on the Vancouver exchange in an attempt to gauge the reaction of UK investors to the proposal.

This is the first time the SIB, which has recognised 37 other so-called "designated investment exchanges", has consulted before making a final decision.

The reforms of the Vancouver market, implemented at the start of this year, include an overhaul of surveillance areas and a decision to move to screen-based trading by the end of the year, which will make surveillance easier.

In addition, the SIB says that increased powers given to the British Columbia Securities Commission will enable it to supervise the investment industry more effectively.

Risky stocks will also carry a health warning specifically for UK investors. These are ones which are classified as venture capital stocks, and which account for nearly a half of the companies traded on the exchange.



# Office, sweet office.

Some Utopian vision that's the stuff of every executive's dreams?

Or a perfectly ordinary Kentish cottage in October 1989?

Thanks to British Telecom's Language of Business, it's both.

Because now, instead of you always going to the office, the office can come to you.

All you need is a phone socket, a desk that overlooks the garden and the right equipment.

You can start straight away with one of our fax machines, for instance.

It will get letters and documents up to town rather faster than the average train.

(When did you last dep 8.04, arr 8.05?)

Whilst a personal computer linked by British Telecom's public data network means instant access to office-held data.

As well as giving you the ability to update it with new information.

And by installing a second business line, you can keep in contact with your colleagues and customers on one number.

Whilst continuing to receive faxes and data on the other.

These are just some of the ways we can help you with teleworking.

If you'd like to hear more about our

products and services, call us on 0800 800 810 for your free Action Pack, or send us the coupon.

For increasing your business efficiency, there's no place like British Telecom.

CALL FREE 0800 800 810 ANYTIME

Please send me the British Telecom Business Catalogue and Action Pack.

Title Mr/Mrs/Miss \_\_\_\_\_ Initials \_\_\_\_\_

Surname \_\_\_\_\_

Job Title \_\_\_\_\_

Telephone Code \_\_\_\_\_ No. \_\_\_\_\_

Company Name \_\_\_\_\_

Company Address \_\_\_\_\_

Postcode \_\_\_\_\_

British Telecom, Department AS1, FREEPOST 600, Bristol BS1 6GZ. No stamp needed.

British TELECOM  
It's you we answer to

## Research gains as development is cut

By David Fishlock, Science Editor

MONEY saved by curtailing development in some parts of government is finding its way into research, according to the latest government figures on national expenditure for research and development (R&D).

The figures also suggest that the government has effectively capped R&D spending by the Ministry of Defence.

Defence R&D, which three years ago was forecast to reach 55 per cent of the Government total spending on R&D by the late-1980s, has stabilised at about 50 per cent.

The latest figures, for 1987-88, show government spending of £4.8bn, 42 per cent of total central government expenditure.

In addition, it spent £660m on European Community R&D programmes. This public outlay is matched by an estimated £6.3 bn for R&D done in industry.

The science base benefited by £38m in real terms over the previous year, channelled through the research councils and the (former) University Grants Committee.

Total spending in 1987-88 changed little from the previous year, but over the five years to 1982 it is expected to grow by 12.4 per cent.

Expenditure by the research

councils is planned to expand, at the expense of R&D by Whitehall departments, notably in energy.

The annual review says this reflects an acknowledged responsibility for supporting underlying science and technology "which, in future years, industry itself will be able to exploit".

Another analysis of the total shows that nearly half (£2.3 bn) was invested in "experimental development", of which defence accounted for 88 per cent.

Other sectors in this analysis are basic research, £240m, and applied research, £1.69bn. Of the basic research, over 95 per cent was funded by the research councils and the University Grants Committee.

Britain is contributing about £660m a year to the EC's framework R&D programme, managed from Brussels.

About half of this programme provides for R&D relevant to the competitiveness of European industry, and the Department of Trade and Industry takes the lead on Britain's behalf. About 13 per cent of it supports the work of the four laboratories of the EC's Joint Research Centre.

R&D 1988: review of government funded research and development. HMSO: £11.00.





**BUSINESS LAW**

# Pilots threaten strikes over US cabotage rights for Europeans

The prospects for a unified European air travel market have increased the pressure on the US government to grant cabotage rights to foreign carriers.

Cabotage is the right to carry passengers and cargo for hire between two points in one country. The Air Line Pilots Association (ALPA), the union representing US pilots, opposes cabotage, and threatens to strike if cabotage rights are granted to foreign carriers operating in the US.

A strike over cabotage will test the limits of US constitutional and labour law. Those interested in the cabotage debate should address the need for an imaginative policy for the resolution of disputes in this area.

The Chicago Convention on International Civil Aviation of 1944 respects the complete sovereignty of each nation over the air space above its territory and allows states to refuse cabotage.

States may grant cabotage rights, but not exclusively. The Convention provides that states will neither grant exclusive cabotage rights to airlines from one state nor obtain such exclusive rights.

The US Federal Aviation Act prohibits cabotage by foreign carriers, unless authorised by the Secretary of Transportation and not vested by the President for foreign relations or national defence reasons.

International air travel rights are regulated by bilateral treaties. US international aviation goals are to maximise competition, maximise US carriers' international rights, and increase foreign carrier access to US points where reciprocal rights are extended to US carriers abroad.

The US has been encouraging other countries to follow its lead and deregulate air travel, increasing price and service competition. Foreign countries, in turn, have pressed for cabotage rights in treaty revision talks.

The US has increased the number of gateways available to foreign carriers and recently allowed codesharing between domestic and foreign carriers to improve feed for foreign carriers. Codesharing allows a passenger to book one reservation from a US city to a foreign destination, where the US segment is flown on a domestic airline with expedited connections to a foreign carrier at its US gateway.

The US has resisted the granting of cabotage rights to foreign carriers, however. American carriers have opposed it because their financial weakness in adjusting to deregulation after 1978 made them wary of even more competition.

The US is also the largest market for passenger aviation in the world, with over 100 passengers per day - 40 per cent of the world market - and no one foreign country could offer reciprocal privileges that are economically attractive to US carriers.

The creation of a unified European air travel market in 1992, however, would make it possible to address the question of reciprocity, because potentially a united Europe can match or exceed the size of the US market.

Most major US carriers also now have healthy balance sheets, are looking to expand, and may be rethinking their cabotage position accordingly.

Cabotage may also be attractive to those in the US who are concerned about domestic industry concentration and airport capacity constraints, especially at slot controlled airports where foreign carriers already stop en route to other US points, but depart with empty seats on the domestic segment of a flight.

ALPA opposes increased competition in the US air travel market. It even opposes codesharing and is on record as stating that "if cabotage is adopted, we will shut down the US air system in protest."

ALPA is concerned that any increase in competition by foreign carriers will put pressure on US carriers to seek labour concessions to stay competitive. Since ALPA represents most of America's airline pilots, its threat is not an empty one.

The US has little history of political strikes, in large part because collective bargaining is decentralised. ALPA's domination of the pilots and its view on cabotage present new conditions, however, because ALPA's dispute would be essentially with the US government, not the carriers for which pilots fly.

A political strike over cabotage would present novel issues under US law. The US Constitution protects an individual's right to freedom of speech, to association with others and to petition the government.

US antitrust law does not prohibit joint efforts to influence government regulation, even where the object is to restrain trade. The US Railway Labor Act (RLA), which governs labour relations of airlines employees, grants employees the right to undertake concerted activities for collective bargaining on pay and working conditions, including strikes.

Remedies for private parties seeking relief against strikes are limited by the Norris-LaGuardia Act of 1932, however, which precludes injunctions in labour disputes, including those arising out of political disputes.

Two exceptions to the Norris-LaGuardia Act would be tested by a strike over cabotage. Airlines with no-strike clauses in their labour agreements with ALPA could seek injunctions under the RLA, which requires arbitration to resolve labour contract interpretation disputes in lieu of strikes.

Other parties, like suppliers, travel agents and lenders, might consider petitioning the National Labor Relations Board for an injunction under the secondary boycott prohibitions of the National Labor Relations Act, but a constitutional technicality may put ALPA beyond the reach of that statute.

If the US government is the moving party to enjoin a strike over cabotage, a case can be made that ALPA's conduct would be improper, because it would be seeking to interfere with the foreign affairs power granted to the President by the Constitution.

US negotiation of the Chicago Convention and bilateral aviation treaties are exercises of this power, which is co-equal with Congress' legislative power to regulate commerce that, in turn, is the basis for ALPA's right to collectively bargain and strike.

The foreign affairs power is not paramount, however, to constitutional rights of speech, association and the 14th Amendment over these issues would test whether a decision to allow cabotage falls under the foreign relations or commerce power under the US Constitution, and test the need for Norris-LaGuardia Act accommodation to allow injunction of a strike.

The Norris-LaGuardia Act might not apply to preclude an injunction against a strike where the object is to reverse a foreign relations judgment or if a court views cabotage as a situation where the US, not a private party, controls the work. However, these issues are untested.

Even if the courts have the power to enjoin a strike over cabotage, there is no guarantee of individual pilot compliance. Neither the public interest in air transportation nor collective bargaining is advanced when respect for the law breaks down.

One way to address these difficult issues would be to take account of ALPA's opposition to cabotage, and channel the economic forces underpinning its position into a dispute resolution process that addresses unfair competition concerns.

For example, such a remedy to cause proceedings to be held now exists under the Federal Aviation Act for any US carrier or government agency which believes a foreign air carrier is engaging in unreasonably discriminatory or anti-competitive practices. Unfair labour standard claims might be similarly addressed in those proceedings.

Alternatively, such claims could be treated in the same way that the US precludes "dumping" of products under foreign trade laws, and require minimum labour standards for US government contracts, with administrative proceedings held to resolve any disputes.

US Secretary of Transportation, Sklarner, has begun an initiative to update US transportation policy and is taking comments from all interested parties. The proximity of 1992 and legal uncertainties that would flow from a cabotage decision suggest that the labour law consequences of increased airline competition should not be overlooked.

*David A. Aronson, The author is a partner of the US law firm Pepper, Hamilton & Scheetz.*

**WORLD ADVERTISING**

The Financial Times proposes to publish this survey on:

**4 DECEMBER 1989**

For a full editorial synopsis and advertisement details, please contact:

**NEVILLE WOODCOCK**  
on 01-873 3365

or write to him at:

**Number One Southwark Bridge London SE1 9HL**

**FINANCIAL TIMES**  
EUROPE'S BUSINESS NEWSPAPER

**VENTURE CAPITAL**

The Financial Times proposes to publish this survey on:

**30th November 1989**

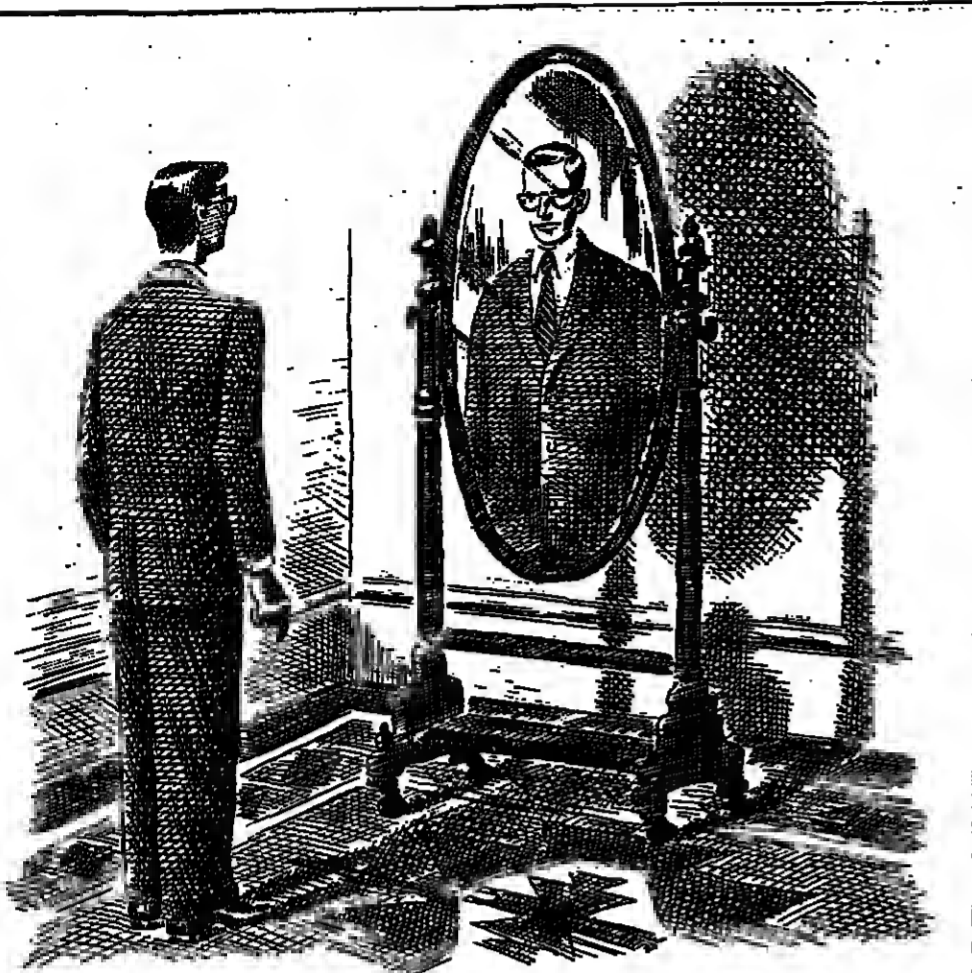
For a full editorial synopsis and advertisement details, please contact:

**Edward Macquisten**  
on 01-873 3688

or write to him at:

**Number One Southwark Bridge London SE1 9HL**

**FINANCIAL TIMES**  
EUROPE'S BUSINESS NEWSPAPER



**What to look for in a Development Capital Partner.**

It might sound all too obvious, but a development capital partner should be a reflection of you. Innovative, entrepreneurial, positive and familiar with your business. The Pearson Media Development Fund is just that. If you have a business which incorporates a new way of publishing, a new way of packaging and selling information, or a new medium, and if you are capable of significantly expanding a business, then you should come and talk to us.

The Pearson Media Development Fund offers the backing of a leading international publishing and information group with access to the resources of companies like the ET, Penguin and Longman.

Contact Ian Stewart on 01-936 2781 and ask what we can do for you.

**Pearson Media Development Fund**

**FINLAND**

The Financial Times proposes to publish a Survey on the above on **15TH DECEMBER 1989**

For a full editorial synopsis and advertisement details, please contact:

**CHRIS SCHAANNING OR GILLIAN KING**

on 01-873 3428 or 4823 or write to him/her at:

**Number One, Southwark Bridge London SE1 9HL**

In Finland: Peter Savonius  
Salomonkatu 17A21  
00100 Helsinki, Finland  
Tel: +358(0)924 6417  
Fax: +358(0)9233213

**EUROPE-SINGAPORE. WE HAVE MORE ON THE MENU THAN ANY OTHER AIRLINE.**



28 Europe-Singapore flights a week - delicious food, fine wines and a standard of in-flight service even other airlines talk about.

A great way to fly  
**SINGAPORE AIRLINES**

FT LAW REPORTS

# Faith in international sales contracts

By A.H.Hermann

There is a kind of law which evolves like a folk song. It is based on the principle "Do not do to others what you do not want them to do unto you." The only sanctions of such law are public disapproval and not compliance with those who do not comply. Such was the origin of the law merchant (*lex mercatoria*) which was paramount in international trade from the middle ages till the early 17th century and still receives a respectful reference in the Sale of Goods Act 1983.

A very different type of law is that produced by dictators and totalitarian regimes. It is based on the principle that "law is what is good for the party, or what the President wants". There are many countries which live by such law, as British traders discover from time to time when their contracts are declared invalid and their assets confiscated.

Finally, there are the mixed systems which grew up from consensus but are petrified in statutes and judicial decisions, many of them out of date, poorly understood, and bedevilled by contradictions. Both the common law and the civil law belong to this category, and the fact that the one disdains general principles, and the other proudly proclaims them, does not really make much difference in practice.

From this bewildering variety of laws, the UN Convention on Contracts for the International Sale of Goods offers a way out, though it will take some time and much refining by traders and lawyers to make its benefits effective. Unfortunately, as a seminar held last week at Queen Mary College (University of London) was told, British industry does not seem to be sufficiently aware of the significance of the prospective ratification of the convention by the UK. This is almost unavoidable as the convention has been ratified by all important trading partners of the UK and within a few years some 40-50 countries may adhere to it.

applicable only when both parties to a contract are in convention countries, or also whenever the contract should be governed by UK law, even if the other party is in a country not in the convention.

The US chose the first, more limited form of ratification, but the US has a modern, Uniform Commercial Code while the UK's Sale of Goods Act, though last revised in 1979, is based on concepts almost a hundred years old. As a practitioner the convention could be of course, to explain it to an English client and impossible to a foreigner.

Professor Roy Goode, who chaired the seminar, said the choice facing British industrial enterprises and traders is not always between English law and the convention but, very often, between the convention and the law of a foreign country, difficult to understand and costly to translate.

The hostility towards the convention is often based on a rather nebulous perception of what it is, or can be, and on a gut feeling that "we have enough complications with the law as it is".

Some of the big City law firms have only very few clients who actually make and export material products. But Mr Timothy Daniel of D.J. Freeman & Co, the City solicitors, conducted an opinion poll of 16 large manufacturing companies with curious. Five did not reply and two said they had no comment. Eight companies knew about the convention, and out of these, three said it was extremely relevant to their business because they had subsidiaries all over the world and two said it was quite irrelevant because of the same reason. One company thought it was not relevant to its business as it dealt with British products only. Four companies thought the convention was a good idea, but another hoped "that this can of worms will not stir again".

Whether one likes the convention or not, once it is ratified it will be impossible to ignore: most international contracts, whether in writing or by word of mouth, are likely to be governed by the convention automatically, unless the parties opt out of it. If they do not

opt out, they may still wish to override some of its provisions by clauses in their contracts.

The main advantage of the convention is that it is more understandable than foreign national laws and that it makes interpretation of contracts easier, by reintroducing into the law governing international sales the "good faith" principle - very important in the laws of some of the UK's main trading partners. The world-wide acceptability of the convention could be, of course, achieved only at the cost of some compromises in the text.

The differences in approach between communist countries and western free market economies was not really very great. The communist countries insist on written contracts and take a more rigid view of them. Their priority seems to be to facilitate governmental supervision of contracts and to prevent any subsequent changes in them. By contrast, western legal systems are prepared to cope with conflicts, and to adjust contracts when necessary. But the Communist countries were on the same side as the US and Germany in supporting the inclusion of the "good faith" principle.

A more fundamental difference existed between the trading interests of the industrial countries and of the Third World. The developing countries, being importers of manufactures, obtained the greatest possible protection and advantage for a buyer of industrial goods claiming faults or questioning the supplier's ability to perform his obligations.

The Third World lobby written form of contract.

However, the convention has also benefited from civil law input, particularly in the area of remedies: in addition to damages, the convention provides cures for faults by the seller even after the expiry of time when the performance was due; reduction of price by the buyer if goods do not conform to the promised quality; and grant of additional time which, when missed, can justify avoidance of the contract.

The convention suffers of course by several weaknesses of detail, too many to list in an article of this kind, but not too many to take care of in

seems to have been too successful for its own good, as few western suppliers are willing to accept provisions which expose them to claims made a long time after delivery and to a suspension of the buyer's obligation if it becomes "apparent" from the seller's preparations that he will not perform the contract. Also the provisions on *force majeure* are quite inequitable, placing the seller at a great disadvantage. However, these provisions can be overruled by contract. This applies to all articles of the convention, with the exception of Article 12, under which signatory states can insist on a drafting a contract. Guidance on this must not be delayed any longer as the convention is already in force in some 20 countries which have ratified it and is used in others like Hong Kong, which has not.

One of the more serious objections to the convention is that it will be interpreted differently by different courts. Reporting of national judgments relevant to the convention will be the only means of influencing uniformity of interpretation. To be fully effective such reports should not be confined to learned journals.

The optimistic view voiced at the seminar was that divergent national interpretations will completely frustrate the unification objective: the national interpretation will differ as much as national laws do at present.

The optimistic view is that the convention is only a skeleton to which practice and courts will add flesh and muscle, making it one of the laws which evolve like a folk song. If the optimists are proved right - and one ought to help this to happen - the convention could become a most useful legal tool of British exporters, and of particular value to smaller enterprises operating without standard contracts of their own. But there is need for a health warning: the convention is not fit for consumption as it is; it needs to be adjusted to the deal by an agreement of the parties.

The author is D.J. Freeman & Co, Senior Research Fellow in International Trade Law at Queen Mary College, University of London.

## GRANVILLE SPONSORED SECURITIES

High Low	Company	Price	Change	Yield %	Div %
343 295	Am. Int. Ind. Ordinary	336	0	18.3	3.1
30 28	Amstange and Rhodes	30	0	-	-
210 149	Banking Group (SE)	162	-1	4.3	2.7
125 103	Banking Group Co. Pref. (SE)	104	0	6.7	4.4
125 80	Brey Technologies	80	0	8.9	7.4
110 105	Brenhill Com. Pref.	105	0	11.0	10.5
104 100	Brenhill 9 1/2% New G.C.R.P.	104	0	11.0	10.6
305 285	CCL Group Ordinary	285	0	14.7	5.1
176 168	CCL Group 11% Conv. Pref.	171	0	14.7	8.6
225 190	Carbo Pic (SE)	212	0	7.4	3.6
119 109	Carbo 7 1/2% Pref (SE)	110	0	10.5	9.4
7.5 7.5	Shawmut Co Non-Voting S Conv.	1.500	0	-	-
5 0.75	Shawmut Co Non-Voting S Conv.	0.7500	0	-	-
130 119	ICI Group	124	-1	8.0	5.5
145 58	Jackson Group (SE)	110	-2	3.6	3.2
322 261	Midbancor NV (AmstSE)	295	0	-	-
139 98	Robert Jacques	137	+1	10.0	6.4
467 365	Serco	375	0	18.7	10.0
300 270	Turkey & Carlisle	298	0	9.3	3.1
117 100	Turkey & Carlisle Conv Pref	110	0	10.7	9.7
122 84	Trinity Holdings (US)	86	0	2.7	3.2
158 146	Outcrop Energy Conv Pref	150	0	9.3	6.2
398 385	Veterinary Drug Co. Ltd	386	0	22.0	6.8
370 349	W.S. Yates	367	0	16.2	5.0

Securities designated (SE) and (RSE) are dealt in subject to the rules and regulations of the ISE. Other securities listed above are dealt in subject to the rules of ISE. These securities are dealt in strictly on a matched bargain basis. Neither Granville & Co. Limited nor Granville Davies Limited are market makers in these securities. \* These securities are dealt on a restricted basis. Further details available.

Granville & Co. Limited  
77 Macclesfield Street, London E1 6AF  
Telephone 01-489 1212  
Member of TSA

Granville Davies Limited  
77 Macclesfield Street, London E1 6AF  
Telephone 01-489 1212  
Member of The ISE & TSA

**IG**  
9-11 GROSVENOR GARDENS, LONDON SW1W 0BD  
Tel: 01-828 7233 AFB member

FTSE 100  
Nov. 2150/2160 +2  
Dec. 2170/2180 +3  
5pm Prices. Change from previous 9pm close

WALL STREET  
Nov. 2651/2665 -3  
Dec. 2642/2678 -3

### DEFENCE

The Financial Times proposes to publish this survey on:

**6th December 1989**

For a full editorial synopsis and advertisement details, please contact:

**Ian Ely-Corbett**  
on 01-873 3389

or write to him at:

Number One  
Southwark Bridge  
London  
SE1 9HL

**FINANCIAL TIMES**  
EUROPE'S BUSINESS NEWSPAPER

### Notice of Redemption

To the Holders of

## City Federal Savings Bank

Collateralized Floating Rate Notes  
Due 1993 (the "Notes")

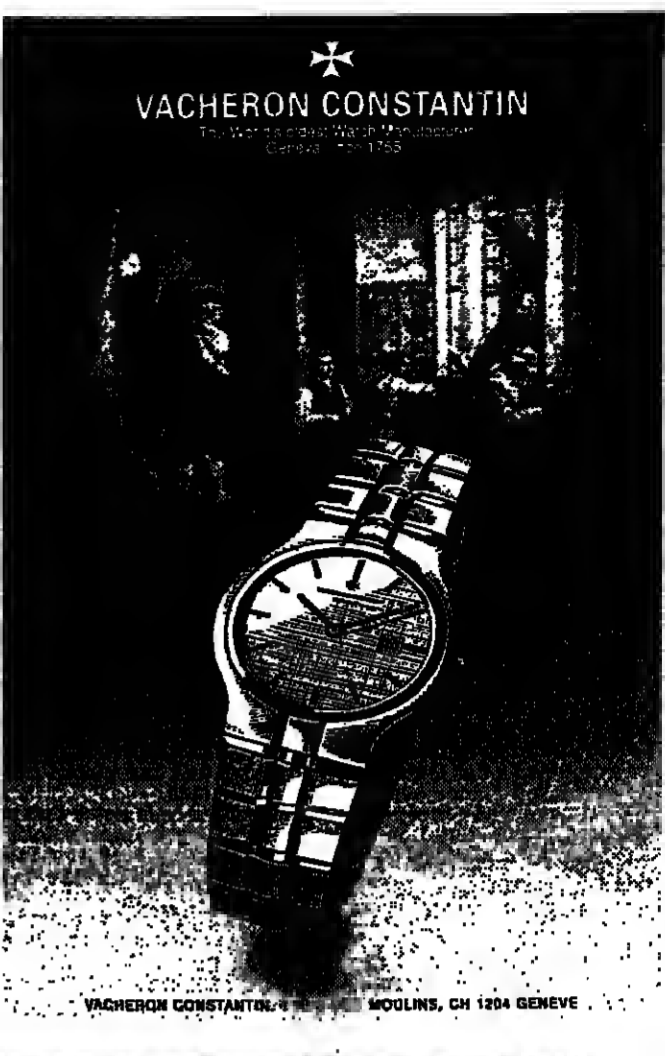
NOTICE IS HEREBY GIVEN that, pursuant to Section 11.05 of the Indenture dated as of August 15, 1986 between Citibank, N.A., and City Federal Savings Bank, under which U.S. \$75,000,000 principal amount of Notes were issued, City Federal Savings Bank has elected to redeem all of the outstanding Notes on November 30, 1989 (the "Redemption Date") at a price equal to 100% of their principal amount (the "Redemption Price"), plus interest accrued to, but not including, the Redemption Date.

On the Redemption Date, the Notes shall become due and payable and interest thereon shall cease to accrue on and after said date. Interest due November 30, 1989 will be paid in the usual manner. The Redemption Price of each Note will be paid upon presentation and surrender thereof, at Citibank, N.A., Citibank House, 336 Strand, London, WC2R1HB; Citicorp Investment Bank (Luxembourg) S.A., 16, Avenue Marie Therese, Luxembourg and Citicorp Investment Bank (Switzerland), Bahnhofstrasse 63, 8021 Zurich, Switzerland.

Payments in respect of the Redemption Price and accrued interest on the Notes shall be made in such coin or currency of the United States of America as at time of payment shall be legal tender for the payment of public and private debts and will be made, subject to any applicable laws or regulations.

Citibank, N.A., as Trustee on behalf of City Federal Savings Bank

Dated: October 26, 1989



Guess who didn't send it by Federal Express.

Federal Express deliver over 1.2 million parcels daily in 360 aeroplanes and 25,400 vehicles, to 118 countries worldwide. And we don't just promise to get there, we get there on time. In fact, our unequalled track



record has made us the No. 1 air package carrier in America. Because we understand that if we don't meet our deadlines, you won't meet yours. See Yellow Pages for your nearest Federal Express Office.

**Federal Express. When it absolutely, positively has to be there on time.**

# Why Littlewoods is reverting to selling on price

By Maggie Urry

Although the Christmas lights are already going up in London's Oxford Street many shops in British high streets are filling their windows with less festive signs - sales stickers are rife - sales appear to be normal these days, and shoppers are wondering when seasons begin and end. They are equally confused by discounts of as much as 50 per cent, to the point where it is hard to know what true prices are any more.

In such a market, it is tough for retailers to come up with a new sales promotion that works. Littlewoods, the chain store retailer with 116 stores, has launched "Moneysworth" - an everyday-low-prices promise along the lines of those run by leading US retailers.

The plan is to start the campaign with price cuts averaging around 10 per cent on its 104 top selling, and most price sensitive, clothing lines. A woman's basic jumper is reduced from £10.99 to £9.99, and a man's lambswool sweater by £2 to £15.99.

Until November 11 the shops will run a refund-the-difference price pledge on comparable products, so long as other stores do not go in for distress selling on similar lines.

Thereafter the price pledge disappears, but Littlewoods hopes to convince customers that it is the store offering the lowest prices around.

Francis Ball, acting managing director of the Littlewoods chain stores, does not want to go for a "discounter" image which he believes would be self-defeating. He admits that customers' perception of Littlewoods as a cheap place to shop has been damaged by its store refurbishment programme and the introduction of more mid-priced ranges.

The 104 lines make up 40 per cent of Littlewoods clothing sales, which in turn account for 45 of the chain store's sales. Thus the price cuts are no light matter, and the group's suppliers have been coaxed or bullied into supporting the promotion through discounts to

Littlewoods, based on each supplier's business with the group over the year in the hope that volumes will increase sufficiently to compensate.

Littlewoods' clothing sales volumes have been significantly lower this year. There have also been opportunities to make savings, for instance where goods have been over-packaged.

Ball, who says the current period of gloom in clothing sales is the worst he has seen in 17 years in retailing, believes Littlewoods can "win a price war." He reckons that Littlewoods' profit margins will not suffer from the price cuts.

Retail analysts argue that no one wins a price war, pointing to the example of the food retailing sector in the last years of the 1970s.

In 1977 Tesco announced price cuts and achieved large volume gains. But others in the sector responded and the market descended into turmoil, with profits suffering. In the 1980s most of the major food retailers opted for a quality and value for money stance and a move into supermarkets, rather than a straight low price offer, although discounters such as Kwik Save have established a niche in the market.

Analysts also question whether shoppers who have become more sophisticated and demanding during the 1980s, will respond to a low price offer. However, Littlewoods' customers are at the harder-up end of the income scale where cheapness is more appealing.

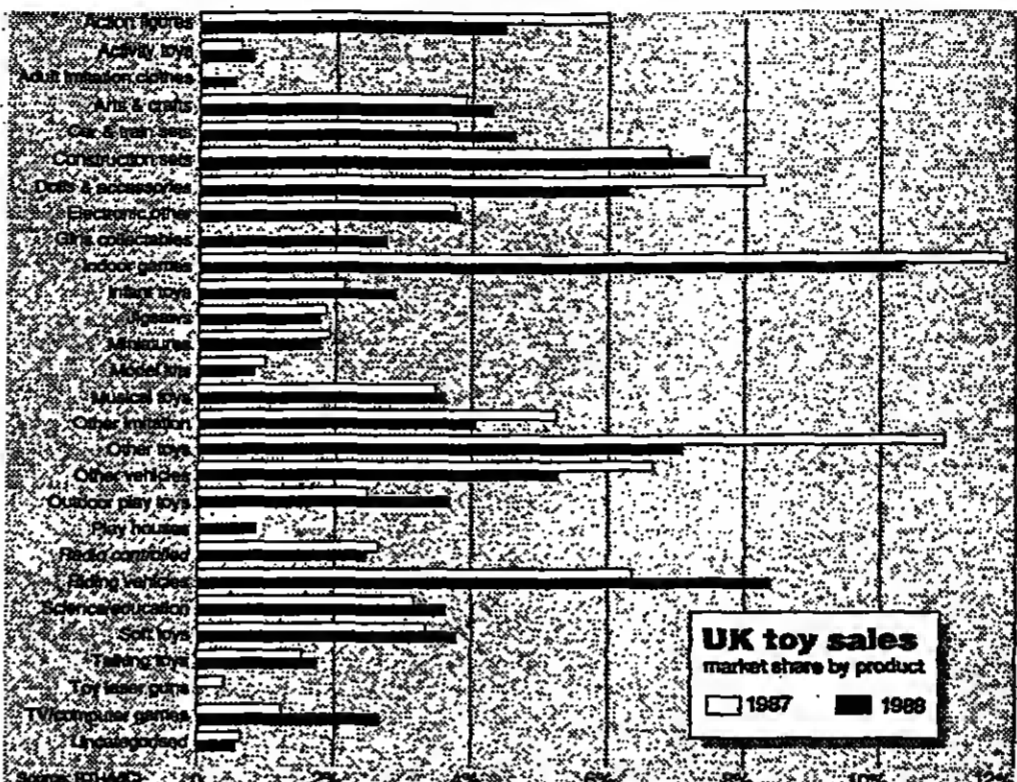
So far Littlewoods' rivals appear not to have responded specifically to the Moneysworth launch, though it would be difficult to tell if they do since most retailers have promotions planned anyway.

Ball argues that Littlewoods is in the best position to win a price war, since, he says, "we have the lowest prices already." Therefore, he argues, other retailers will have to cut prices by a greater proportion to meet Littlewoods' prices.

## UK toy market

# Parents put tradition under the tree

David Churchill assesses the prospects for pre-Christmas sales



parents had played with. Matchbox model cars and Lego construction kits were the most popular among boys aged up to 13 in the survey, while Barbie and Cindy dolls - soon celebrating their 50th birthdays - were clear favourites with girls. These age-old rivals still figure in the top three toys most played with by five and 10 year-old girls.

Nielsen's survey also found that it is when children "discover the wheel" that the popularity of traditional toys is most apparent. Wheeled toys such as tricycles, bicycles, and scooters took the number one spot for both boys and girls in all age groups from five to 13.

"They are one of the few toy categories which consistently cross the barriers of age and sex," says Nielsen.

The revival of traditional toys has significant implications for the advertising of toys such as character figures like Masters of the Universe which

rely heavily on television advertising to gain a place in the market. "Over the last five years the number of messages being delivered to children has fallen at a time when the industry is growing, and specifically the support per brand advertised is virtually half that of the 1985 level," points out Peter Brown, managing director of Tomly in the UK, part of the Japanese toy group.

"If current trends continue then television will play a decreasing role in the marketing of toys," he suggests. Half of Tomly's top selling brands are not advertised on TV, he adds, with no effect on sales.

Yet with only 51 shopping days to Christmas, the UK toy trade is looking increasingly nervous about the impact of the present slow-down in consumer spending. Some 40 per cent of total spending on toys and games - valued at £1.2bn at retail prices last year - traditionally comes within the last two months of the year.

It is this spending which looks vulnerable. "Real disposable income is the key factor which affects demand," believes Brown. "Price and population are not statistically significant." He bases these comments on an analysis of the 40 per cent increase in volume in toys sold in the UK since 1983. "Some of this growth came from an increase of 5 per cent in numbers of children aged between 0 and 9 years, as well as a 14 per cent drop in the real price of toys," he says.

"But it was the 17 per cent growth in real disposable incomes which was the main factor behind the rise in the market," he insists.

Whether the market holds up for Christmas - and toy traders this week were maintaining their belief that spending on toys at Christmas is among the last items to be cut-back in any downturn in spending - Colin Buckingham of Nielsen believes that the industry should not be too pessimistic in the long-term.

"Across all the 300 or more markets measured continuously by Nielsen in both fast moving consumer goods and durables, four of the top ten growth sectors are in toys," he says.

"The real challenge for the toy trade is to add greater marketing precision to the industry's flair and creativity," he adds.

For Sandy Duncan and his Enigma game, however, the real riddle of the toy trade's potential over the next 51 days has still to be answered.

## Appeal of 'wet' hobbies

A million more people will be messing about in boats or splashing about in the water by the end of the 1990s, suggests a report on water sports in the UK.

Leading the way to water will be the over-60s, an expanding consumer group seeking new ways of spending their leisure time. But the "green" movement will also have an impact; more people, according to the report, will see water sports as an ecologically sound way of taking recreation.

Water sports - ranging from traditional boating through to water skiing - have become a major leisure industry in the 1980s. Numbers taking part have risen since the beginning of the decade by about a third to reach the present 3m active participants and a forecast 4m by the year 2000.

Spending has been more volatile: the recession of the early 1980s led to a fall in the value of the market, but there has been a marked recovery since 1985 with expenditure reaching £520m last year.

Half of this expenditure was on equipment, with 42 per cent being spent on services, including mooring, hiring, and repair and maintenance. Only about 8 per cent of total expenditure was on clothing and footwear.

Leisure Consultants, which carried out the study, points out that the industry is largely fragmented, and "will need to reorient itself to rationalise the present cottage industry structure if it is to take advantage of the market's potential."

This potential depends, like most other leisure sectors, on consumer spending remaining fairly buoyant. "The equipment sector of the water sports market can be seen as the most sensitive to the effects of recession and subsequent growth," it points out.

But it believes that the greater participation by mature consumers in water sports in the next decade will mitigate any short-term downturn, since the over-50s will include many with considerable disposable income.

The greatest opportunities, according to the report, lie in the provision of facilities and services - hence the growth of marinas and moorings in recent years.

*Boating and Water Sports in Britain. Leisure Consultants, Sudbury, Suffolk. £185.*

David Churchill



# Our new thinking makes electric power flourish.

ABB is committed to the power business. No other company can offer utilities and industries all over the world a fuller range of products and services for generating, transmitting and distributing electric power, all the way from power plant to end-user.

We do this in several ways. As a general contractor, as a partner in international consortia or as a supplier of components. We also provide financial solutions.

ABB capabilities and experiences are ideally suited for the growing need today in industrial countries to upgrade and refurbish both conventional and nuclear power plants. In industrializing countries, we mostly participate in projects that help build up the infrastructure.

As the largest energy engineering company in the world, we have the resources to remain in the technological forefront and to develop even more cost-effective, energy-efficient and environmentally protective methods of supplying electric power.

For example, take highly efficient combined cycle power plants. Or clean coal power plants based on a unique combustion technology. Or advanced concepts for loss-reducing transmission of high voltage direct current. Or control systems to optimize the power flow in electrical networks and to improve availability of power supply.

Our century-old reputation for energy engineering continues to grow. And we are determined to make electric power flourish, on into the 21st century.



Neuharth power plant, West Germany

# ABB

ASEA BROWN BOVERI

TECHNOLOGY

Lynton McLain examines the prospects of illuminating buildings through designed visualisation schemes

# Computers that see the light

People receive more than three quarters of their perception of the world through their eyes, yet the light that makes sight possible is taken largely for granted. Many people think that little can be done to change the way light is used. Industry thinks otherwise. It is starting to use computers to control lighting schemes that respond to changing environments and to the individual demands of people. Some companies use their telephones to control the lights.

The Chase Manhattan Bank has recently installed an automated lighting control system linked to the telephone network in its London offices. The system was designed by Illuminated Management Associates of Sittingbourne, Kent, and has cut the bank's annual lighting bill by up to 64 per cent - saving \$40,000 a year.

Lights by windows go off automatically at mid-day and all lights go out at the end of the day. The employees at the bank are able to override the automatic controls through their telephones to put lights in their area on or off.

The lighting market is worth an estimated \$20bn a year worldwide, with about three quarters of demand coming from outside China and the Comecon countries. Much of this demand is traditional: one typical light bulb factory in south Wales produces 65m conventional - but largely inefficient - light bulbs a year.

If all conventional light bulbs were replaced by advanced technology lamps such as compact fluorescent lamps controlled by electronics, the energy saving could be equivalent to closing six nuclear or four coal-fired power stations, according to Thorn Lighting, part of Thorn EMI.

Advanced lamps offer the prospect of imaginative lighting schemes. They are up to five times more efficient at converting electricity into light than conventional bulbs, and offer tremendous cost savings. Thorn Lighting forecasts that by the end of the century all UK commercial offices will have "some form of lighting management."

Imagine "walking" into the computer-based image of a house, office, or factory and seeing what it looks like when lit by a designed lighting scheme. You don't like the result. Well, try a different lighting scheme, or another, until you find the ideal lighting. Once the choice is made, a

computer will design fittings for the lights and estimate the costs and delivery dates of the completed system. The computer will simulate conditions and varying requirements at different times of the day, or for different moods. The scheme will include sensors to link light output - and energy consumption - to the amount of sunlight filtering through windows.

The link between lighting and computer power is still in its infancy, but should make an impact on the way architects design buildings, the way people work and the way they live at home. The lighting industry sees this as a big growth area.

According to Thorn Lighting, one of the few wholly UK companies still making lamps and their associated fittings, these developments could help to motivate people at work and to make their work easier. Computerised lighting tailored to a particular task could cut eye strain and headaches, making the office environment more comfortable and healthy.

Thorn Lighting has developed a computer-based scheme that offers comprehensive facilities for the electronic simulation of lighting in buildings. Kenneth Scott, director for research and engineering at Thorn Lighting's central research laboratories at Hayes, Middlesex, says that such a scheme offers the prospect of a "doorway" to enable ordinary people to understand lighting. At the moment, lighting technology and lighting schemes are described mainly in terms of figures and mathematics that are suitable only for the technically erudite.

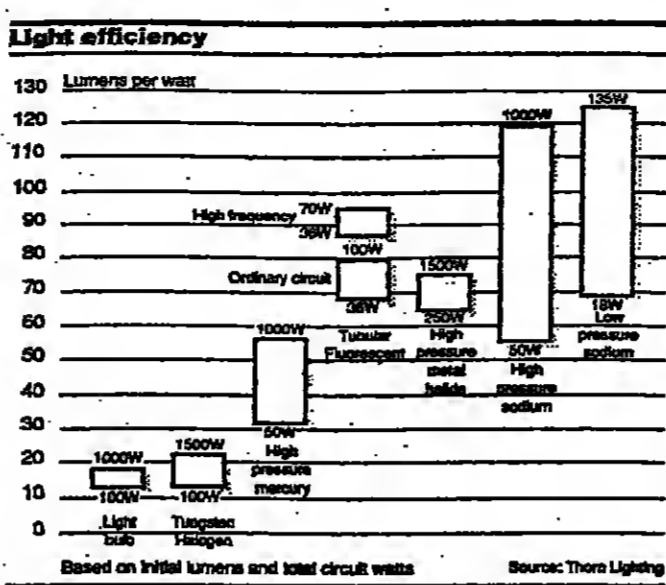
He envisages making computer-based lighting visualisation systems available to ordinary people for designing lighting schemes for their homes, as well as architects and other specialists. People could try out alternative lighting schemes before purchasing lights by using the type of computer program already developed by Thorn Lighting.

Scott emphasises that such a scheme is "not there yet," but work is under way to develop it using parallel computers to speed up the work. These require a large amount of data processing power, "because of the size of the mathematical task involved," he says.

The computer illustrates the simplest room - a floor, ceiling and four walls, a total of six surfaces. It then processes the light emissions from different sources and reveals how they are reflected and absorbed. Ideally, the computer should be able to handle information on light at every point on a surface. Since this would require a computer with infinite capacity, however, Thorn Lighting has devised computer programs that break down the six surfaces of the simple room into 1,000 surfaces.

Any complacency over lighting in industry and commerce could be explained by the low proportion of a typical commercial company's operating expenses accounted for by its light bill. Lighting accounts about half a per cent of costs, yet represents about 40 per cent of the total electricity used in a typical office.

In contrast, salaries and wages account for 84 per cent of costs. But people are wholly dependent on lighting. Energy



consumption is an aspect of lighting that is often neglected, yet lighting costs UK industrial, commercial and domestic consumers about £1.6bn a year, equivalent to 15 per cent of national energy consumption.

The use of computers to help people design more efficient lighting is one example of current attempts to control light more closely. The most advanced lighting systems, in use and planned, deploy electronics to control the output of light, as well as to consider wider environmental controls.

Fluorescent tubes are the main source of lighting in industry and commerce. Until the development of high frequency control and regulation equipment for the tubes in the 1980s it was difficult to control the light output of these workhorses of light in the workplace. Fluorescent tubes with older equipment could not be dimmed; they were either on or off.

The availability of electronic high frequency equipment, operating at about 30,000 cycles a second, has led the way to savings of up to 30 per cent in energy consumption in fluorescent tubes compared with tubes that operate at the traditional mains electricity frequency of 50 cycles a second, according to Philips, the Dutch company that is one of the leading producers of lamps.

The use of high frequencies allows the light output to be varied from its maximum, 100 per cent, to as low as 10 per cent. This controllability is a potentially greater source of energy savings than simply switching the lights off, Thorn

Lighting says. The high frequency operation of fluorescent tubes can be linked with other electronic devices, such as photo-electric sensors, which respond to light and can form the basis of systems to control the lighting of buildings.

Thorn Lighting launched its controllable visual amenity system (C-VAS) less than a year ago and is currently installing three systems - at the E/Oreal hair products company in London, the Civil Aviation Authority, West Drayton, and Thorn Lighting's new headquarters at Borehamwood.

The system is based on fluorescent tubes operating at high frequency with output controlled by programmable timer controllers. The controller is programmed to increase or decrease light levels - in response to signals from photocells - which monitor constantly changing daylight. Variable illuminance controllers respond to the preferences of individuals members of staff, or to changes in the pattern of work, and can receive pre-set instructions from the programmable controller.

Even when people become conscious of the need for good lighting practice, lighting is still likely to be taken for granted. "The criterion of good lighting is just that - you don't notice it," Mr Scott says.

He says that if we could imagine modern life without modern lighting, the thought would revolutionise the way we think about light; it would put our thoughts back 5,000 years.

## Wafers with chips in the middle

A COMPUTER storage technology, which is cheaper to use than memory chips yet retrieves the information more quickly than disks, is being launched today.

The memory device uses wafer-scale integration technology. It involves printing a set of chips, complete with their connections, on to a silicon wafer, rather than splitting the wafer into individual chips which must be then connected together.

In the Wafer Stack, which has been developed by Anamatic, of Cambridge, and manufactured by Fujitsu, of Japan, two wafers are packaged together, facing inwards. Four double wafers are then nested together in a device about the same size as an eight-inch magnetic disk. The unit gives 160 Mbytes of storage - enough to contain the equivalent of 30m words.

The first company to sell computer peripherals based on the device will be Tandem Computers of the US.

## Put the photos on your credit card

THE latest cameras to hit the streets of Tokyo in time for the Christmas shopping spree will store photos digitally on a slice of plastic the size of a credit card.

The digital still camera system, developed jointly by Toshiba and Fuji Photo Film, stores up to 12 photo images on each card. The card contains 18 one-megabit chips - capable of storing the equivalent of 2m characters. The chips are used to store over 400 horizontal lines on each of the photos, giving superb picture resolution.

Because the picture is stored digitally, the images can be fed into computer equipment and subsequently processed, for input into documents, for example.

The photos can also be transferred to the latest Japanese audio technology, digital audio tape, and viewed on a television screen. Each tape can store 1,000 pictures on a single 120 minute cassette.

## Beep Beep goes the road monitor

ROADRUNNER has nothing on a system developed by the UK's Department of Transport to detect bumps and holes in the UK's trunk roads and motorways.

The machine, known as the High Speed Road Monitor (HRM), detects road surface defects while the van which tows it travels at a speed of 50 mph. Manufactured by WDM of Bristol, the HRM will cover 200km a day - the equivalent of half of the UK's major roads every year.

The HRM uses an array of lasers to trace the shape of the road surface. That information is processed by microcomputer and takes into account the road's curvature, plus rises and dips along its route.

One laser is used to read special coded marker plates - relatives of the bar codes which are printed on consumer goods - installed along the roadside. In the UK there will be 4,000 such plates constantly updating the machine about its location.



## WORTH WATCHING

Edited by Della Bradshaw

New European Commission limits will come into force in January 1990.

Electromagnetic waves, emitted by all electricity-powered equipment, can interfere with other devices and disrupt the way they function. In the worst cases, satellites have allegedly ceased to operate as a result of such interference.

The EC rules stipulate that wave levels should be measured in an "open field" environment - particularly difficult in northern Europe's rainy climate. Wyful Plastics, of Fareham, Hampshire, has developed a structure which is completely transparent to radio waves, thereby replicating open field conditions.

The building is made of an insulating core of polystyrene foam sandwiched between two skins of fibreglass resin. Even the bolts and hinges are made of plastic.

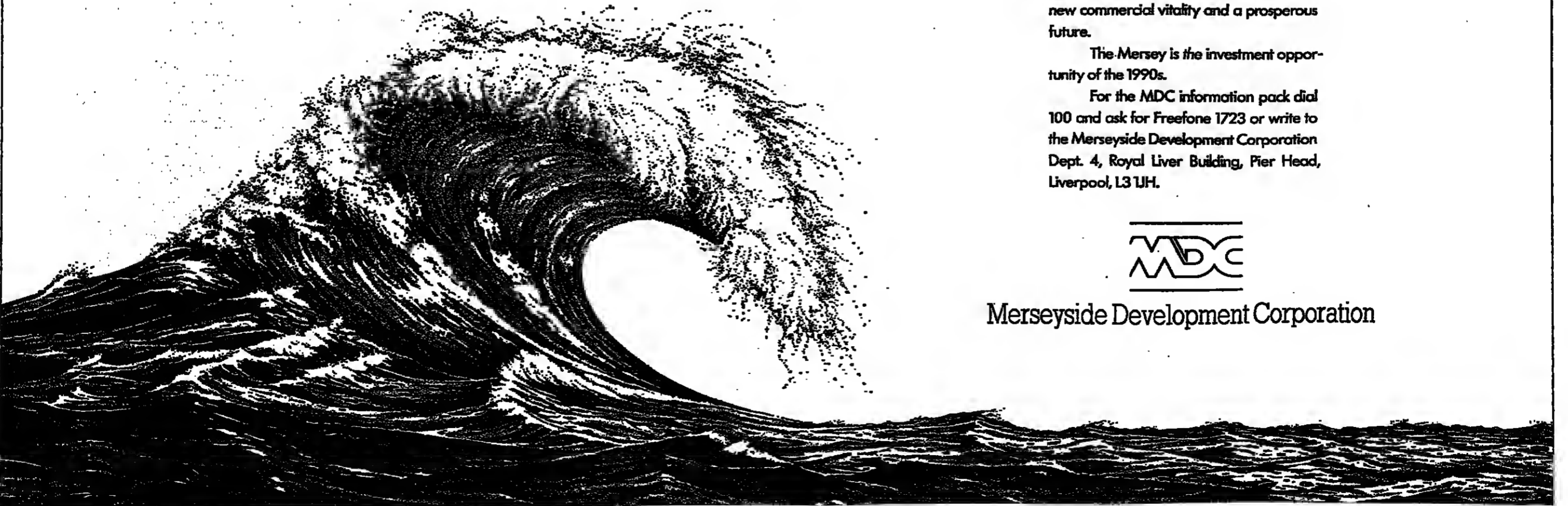
BOAT OWNERS will be the first to benefit from a space age battery charger, which weighs only one seventh of a conventional unit.

The lead acid battery charger uses a switch-pulse technique developed during space research, which involves cutting the voltage into several small pulses and directing it to sections of the battery.

The charger, developed by LEAB of Stockholm, could also be used for wheelchair or car batteries or to charge back-up batteries in industrial power installations.

Contact: Anamatic, UK, 0223 44065. Toshiba, Japan, 3 457 2794. Zergo, UK, 025 129 4545. WDM, UK, 0270 567288. Wyful, UK, 0329 283448. LEAB, Sweden, 013 10 300.

# The Mersey~ The new wave for investment opportunities



There will never be a better time to invest on the Mersey.

A new wave of opportunities is gathering momentum.

The catalyst is the Merseyside Development Corporation - the driving force behind the most ambitious waterfront regeneration of the 1980s.

Private and public sector vision is generating long term employment, a new commercial vitality and a prosperous future.

The Mersey is the investment opportunity of the 1990s.

For the MDC information pack dial 100 and ask for Freefone 1723 or write to the Merseyside Development Corporation Dept. 4, Royal Liver Building, Pier Head, Liverpool, L3 1UH.



Merseyside Development Corporation

# Group Finance Director

British PLC  
£50,000 + Central London

Main Board appointment in fully quoted investment holding company for experienced finance professional with corporate plc background.

**THE COMPANY**  
◇ Rapidly expanding, profitable company operating in an unusual combination of fields including development capital, property and professional services.  
◇ Turnover approaching £30m.  
◇ Committed to a programme of further investment and acquisition.  
◇ Small experienced management team with track record of success.

**THE POSITION**  
◇ Main Board Director reporting to the Chairman.  
◇ Responsible for all aspects of the Group's financial management.  
◇ Close involvement with investment, acquisition and funding proposals.

**QUALIFICATIONS**  
◇ Chartered Accountant, aged 38-48, with experience of plc financial management, including Stock Exchange requirements.  
◇ Probably Finance Director or No.2 in a mature plc, seeking a new challenge.  
◇ Strong leader, strategic thinker with personal stature and credibility.

**THE REWARDS**  
◇ An attractive negotiable base salary plus bonus, stock options and full benefits package.

Please reply in writing, enclosing full cv, Reference H4346, 54 Jernynia Street, London SW1Y 6LX.

**N.B. ELECTIO N LTD**  
LONDON - 01-493 3383  
BIRMINGHAM - 021-233 4656 - GLASGOW - 041-204 4334  
SLOUGH - 0753 694844 - HONG KONG - (86) 5 21733

## Taxation Accountant-VAT

Up to £19,500 Birmingham

We are a major organisation providing a vital range of services to domestic and industrial customers throughout central England. At the moment we're entering a period of exciting and challenging change which will fundamentally affect the way our business operates.

A result of these changes will be the establishment of a new Taxation Department which will be responsible for all aspects of tax including compliance, investment and planning. We now require a taxation specialist who would relish playing a major role in the department's development.

Reporting to the Taxation Manager, you'll have every opportunity to gain valuable experience in all areas of taxation. The role will also enable you to display your impressive professional knowledge of VAT; you'll interpret and implement legislation, identify liabilities, submit returns and maintain accurate records.

You could be a qualified Accountant, an ambitious Customs and Excise Officer, or someone with relevant taxation experience eager to make your mark. Well-versed in VAT and tax procedures, you must be capable of analysing complex legislation then applying it beneficially. You'll have direct contact with people at all levels of the organisation, including senior management, so you must be a good all-round communicator.

In return you can expect an attractive salary plus a generous benefits package including subsidised lease car scheme, superb working conditions, relocation expenses and excellent pension scheme.

Please telephone our Consultant Hans Rostrup on 021-456 1385 (office hours) or 0527 73681 (evenings) or write with full CV to Ref LS 398, Austin Knight Selection, Tricorn House, 51-53 Hagley Road, Edgbaston, Birmingham B16 8TP.



## NATIONAL ENERGY FOUNDATION

Director of Finance and Administration  
Salary in the range £22 - £25,000 depending on experience

The National Energy Foundation is a newly established educational charity set up to promote the efficient use of energy and raise energy awareness. Based at Milton Keynes, it is undertaking practical programmes to meet its charitable objectives. These include the development of the National Energy Centre, The National Energy Rating (a national system for the energy labelling of housing) various educational initiatives and advice to Milton Keynes Development Corporation on its energy projects including the Energy Park.

The Director of Finance and Administration will report to the Director of the Foundation and will be responsible for financial management and administration of the Foundation. The Director will be involved in preparation of policy with the Board of Trustees which comprises national figures.

You will have appropriate financial and administrative experience. Although currently the Foundation has a small staff, it will build up rapidly as its projects get underway. The Trustees are looking for candidates who will be committed to the objectives of the organisation and interested in being involved in its development at an early stage.

For further information please contact Stephen Fuller at the National Energy Foundation, telephone (0908) 672787.

Please apply in writing with full C.V. to: The National Energy Foundation, Saxon Court, 502 Avebury Boulevard, Central Milton Keynes MK9 3HS.

Closing date: 9th November 1989.

Previous candidates need not re-apply.

## Financial Controller

London EC3 c £ 26,000 + bonus + car

**Expanding City wine bar group**

As a result of their acquisition policy and plans for organic growth, the directors of this wine bar and restaurant group have identified the need for a Financial Controller, able to accept the responsibility for producing timely and relevant financial information.

The role will encompass the introduction of computerised management information systems; the production of monthly and statutory accounts; cash control and forecasting. You will also be responsible for the review of internal controls in the existing operations and the smooth integration of future acquisitions.

You should be a qualified accountant, ideally with relevant industry experience and some exposure to the management of change. You should possess good communication skills and be able to combine a shirslaves approach to the provision of detailed information with the ability to deal with the demands of growth.

Please telephone Bernard Farmer FCCA on 01-240 1440, outside office hours 0462 893420, or write enclosing a full C.V. to the address below.

**BARBER • RECRUITMENT • LIMITED**  
Accountancy Selection Consultants  
17/18 Henrietta Street - Covent Garden - London WC2E 8QX

# CONTROLLER UK OPERATIONS

## Thames Valley

Our client is the UK subsidiary of the world's third largest software company, supplying its services to a wide and diversified client base, both in the UK and internationally. It has consistently demonstrated a 100% growth record in both turnover and profitability and is committed to further develop its success based upon continuing technical innovation and entrepreneurial skills.

To strengthen the breadth and depth of its management team they are now keen to recruit a senior financial manager who will assume overall responsibility for its UK sales and operations accounting division.



Interested candidates should in the first instance, contact Charles Austin, on 01-488 4114 or write to him enclosing a comprehensive CV quoting ref: A011 at Mervyn Hughes International Limited, Management Recruitment Consultants, 63 Mansell Street, London E1 8AN.

## \$40K Package + Car + Benefits

The position involves the overall management and development of all finance functions and active participation in the running of the business as well as providing an indepth financial appraisal of the division's activities on an ongoing basis.

Offering Board level exposure, the role requires a candidate of the highest calibre who wishes to excel in an environment where high achievement is demanded and expected.

Applicants aged around 30, should be qualified accountants who can demonstrate the ability to manage change, whilst at the same time maintaining a firm grasp of the detail.

## Appointments Advertising

For further information

call 01-873 3000

Deirdre McCarthy ext 4177

Nicholas Baker ext 3351

Elizabeth Arthur ext 3694

## Business

## Analyst - International Securities

£26-£30,000 + Banking Benefits

JOSLIN ROWE  
Accountancy

Our client is one of the world's leading Securities Houses with offices in Europe, USA, Canada and Japan. In line with the company's goals for growth and profitability a Business Analyst is now sought to work in the Operations area.

Working closely with the Operations Manager and liaising frequently with other senior management you will be expected to provide internal consultancy services and undertake a variety of projects to improve the effectiveness of the operations function. Essential prerequisites for this high profile position include: ...

- ACA (or ACCA with relevant financial experience)
- Experience of the securities industry
- An analytical mind with the ability to provide creative and practical solutions
- A high level of numeracy and excellent systems knowledge
- Aged mid-late 20s

This is an exciting opportunity for a young, Graduate Accountant which will offer insight into the whole company's operations in both front and back office, and provide excellent opportunities for future career progression.

For further information please telephone or send your CV to Valerie Grassham or Tony Leggett at Joslin Rowe Associates (Financial Recruitment Consultants), Bell Court House, 11 Blomfield Street, London EC2M 7AY. Tel: 01-588 7287. Fax: 01-382 9417.

## CHIEF ACCOUNTANT

Phase IV Systems Ltd  
Specialist Computer Peripherals

Flexible Package - c £24,000 + Car + Benefits  
Nr. Oxford

This private group established in 1987 has experienced exceptional revenue & profitability growth and now wishes to appoint a Chief Accountant to its principal Company. The successful applicant should have the abilities and determination to grow within the Company/Group into more senior roles.

The position is wide ranging (almost to the point of being unreasonable!) in a very fast moving environment. You will need to make decisions rapidly and work effectively in roles spanning shirt-sleeves transaction processing to budgeting/forecasting, reporting & financial control and extending to Professional and Shareholder relationships.

The role will require you to take responsibility for the accounting staff and most of the Company's financial areas. After the initial period the responsibilities will become largely autonomous, with the successful applicant reporting to the Financial Director and the Shareholders. As these details imply, this position will require a high level of dedication and commitment in return for the competitive remuneration, an excellent environment and unusually high job satisfaction.

Please write in confidence, enclosing career details to Robin Smith, Finance Director, Phase IV Systems Ltd, Unit 6, Oxford Business Centre, Osney Lane, Oxford OX1 1TB

## Corporate Treasury - ASSISTANT -

Interested in providing institutional clients with treasury products? Do you have initiative, drive and the commitment to work in a dealing room environment? If you do, we offer full banking benefits in a growing organisation. Send you cv. to:-

Bernard Piche V.P.  
National Bank of Canada  
Princes House  
95 Gresham Street  
LONDON EC2V 7LU c. £20,000 p.a.

## Finance Director

Electronics c.£45,000 + Bonus + Options Richmond

Highly successful, expanding and profitable specialist electronics company seeks finance professional to join talented management team. Main Board appointment, challenging and diverse role.

### THE COMPANY

- ◇ Turnover c.£15m, three subsidiaries, well defined products and markets.
- ◇ 10 year track record of sustained growth in turnover and profits.
- ◇ Successful USM flotation in 1988.
- ◇ Active acquisition policy and international expansion plans.

### THE POSITION

- ◇ Full responsibility for the Group's financial management with emphasis on City relations and corporate financial matters including M&A, exports and treasury.
- ◇ Member of small, executive management committee. The FD will work closely with the Chief Executive on financial planning and strategy with an increasingly international bias.
- ◇ Additional responsibility for corporate legal and head office admin.

### QUALIFICATIONS

- ◇ Chartered Accountant, graduate probably with a science degree. Excellent technical skills essential.
- ◇ Age mid to late 30s, well trained in blue chip multinational with more recent small company exposure and experience gained in a manufacturing environment.
- ◇ Hands-on financial manager, enthusiastic and loyal. Strong personality, outstanding communicator with drive and flair.

### THE REWARDS

- ◇ Excellent base plus benefits including bonus and stock options.

Please reply in writing, enclosing full cv, Reference H4347, 54 Jernynia Street, London SW1Y 6LX.

**S. ELECTIO N LTD** LONDON - 01-493 3383  
BIRMINGHAM - 021-233 4656 - GLASGOW - 041-204 4334  
SLOUGH - 0753 694844 - HONG KONG - (86) 5 21733

## ARTHUR BELL DISTILLERS

CHIEF MANAGEMENT ACCOUNTANT  
PERTH c. £23,000 + QUALITY CAR

Arthur Bell Distillers is the largest spirit sales and marketing organisation in the UK handling a wide portfolio of brands including Bell's Extra Special, Johnnie Walker Black Label, White Horse, Gordon's Gin, Hennessy Cognac and Fimm's.

Due to internal promotion, a vacancy has arisen for a Chief Management Accountant reporting to the Financial Controller. In this challenging and varied role you will head up a small team and be responsible for controlling all aspects of Management Accounting Reporting, from producing detailed management accounts and related profit and loss reports, through to budgeting, forecasting and marketing spend control.

The successful candidate will be CA or CIMMA qualified with a minimum of 3 years' post-qualifying

experience, ideally in an FMCG environment. As you will be reporting to various levels of management within the group, good communication and interpersonal skills are essential.

In return, we offer an attractive salary together with a comprehensive range of benefits including a quality car, contributory pension, profit sharing, BUPA, share scheme and, where appropriate, relocation assistance. Prospects for career development within Arthur Bell Distillers and throughout the group are excellent.

Please write quoting ref. CMA/FT with full cv to: Lawrence Morison, Personnel Manager, Arthur Bell Distillers, Cherrybank, Perth PH2 0NG.

NO AGENCIES PLEASE.

WHITE HORSE • PIMM'S • HENNESSY • BELL'S  
GORDON'S • JOHNIE WALKER BLACK LABEL  
BELL'S ISLANDER • ABSOLUT  
CHERRYBANK • PERTH • SCOTLAND • PH2 0NG  
TELEPHONE 0739 21111









Kevin Brown examines the budgetary and other dilemmas which have fallen to Cecil Parkinson  
No transport of delight

Almost to the day he was replaced in the summer reshuffle, Mr Paul Channon successfully cultivated an image as the first Transport Secretary for years who was able to "get things done".

But as Mr Channon adjusts to life on the back benches, it is becoming clear that there was little substance to the flurry of announcements from the Transport Department's headquarters during his incumbency.

Mr Cecil Parkinson, who took over at Transport fresh from wrestling with the problems of electricity privatisation, has discovered what some observers suspected all along - there is not enough money in the kitty to pay for Mr Channon's expensive proposals.

This perhaps explains Mr Parkinson's lacklustre speech at the recent Conservative Party conference in Blackpool, where he was unable to announce progress on any of the major issues left unsettled by Mr Channon.

The challenges Mr Parkinson faces are formidable. ● British Rail. Mr Channon won prolonged applause at last year's Conservative conference when he announced that the Government was considering four ways to privatise BR.

The initiative came from two free market think tanks, the Adam Smith Institute and the Centre for Policy Studies, which put forward mutually incompatible proposals for achieving maximum competition by breaking up the railway.

The other two proposals, made by railway executives, were to privatise BR as a single going concern, or to sell its five business sectors separately, beginning with InterCity, the flagship express service.

But a series of consultants' reports has shown that breaking up the railway is not a viable option. Even worse, BR's balance sheet would need substantial massaging before the railway could be sold even in one piece.



est edge of London. A third consortium led by Manufacturers Hanover Trust is working on plans for a different route, but its proposals cannot be produced in time to meet the Government's timetable, which requires a private Bill authorising the project to be tabled in mid-November.

Mr Parkinson's dilemma is that the Treasury is unwilling to finance both projects. Transport Department officials say the Jubilee Line is certain to be chosen because Docklands developers are willing to make a contribution to its costs.

A difficult decision is also looming on the London Road Assessment Studies, commissioned several years ago to identify ways of easing road congestion. Interim reports included dozens of "options" for road building.

In addition to these problems, the roads programme does not fit well with the Conservative Party's new Green image. The proposals recently provoked a protest from an alliance of nine "green" organisations ranging from Friends of the Earth to the Council for the Protection of Rural England, which claimed the programme was incompatible

with Government promises to tackle global warming and protect the countryside. The Treasury, never likely to miss an opportunity to restrain spending, has already seen the potential of this argument.

In the short term, it will probably fall to the "Star Chamber" - the Cabinet's mechanism for arbitrating between the Treasury and spending departments - chaired by Sir Geoffrey Howe, the Deputy Prime Minister, to rule on Mr Parkinson's spending demands for next year.

For example, Mr Chris Shepley, president of the Royal Institute of Town Planners, says the initiatives announced by Mr Channon appeared to be unco-ordinated responses to specific areas of public concern. Mr Shepley says the reason for this "fire fighting" approach is the Government's antipathy to anything that smacks of planning, and the abandonment of any attempt to integrate the development of the transport infrastructure.

The principal problem is that there is no coordination of transport planning and land use planning. The London Docklands is the best example of the kind of awkward situation that gets you into First there was no office building because there was no rail access, then they put in a small railway and office building boomed, now they are having to expand the railway to cope with the consequences of building, he says.

LOMBARD  
A testing time for children

THE CONTENT of Britain's new National Curriculum is the subject of lively debate. But the associated testing and assessment arrangements seem to be escaping scrutiny. This is ironic, because the tests constitute the most radical element in the Thatcher Government's educational strategy.

Many parents and employers, concerned about the low attainments of pupils, would have welcomed short tests in the crucial disciplines of maths, science and English. But ministers appear to be creating a testing machinery of Byzantine complexity.

The UK National Curriculum covers 10 rather than three subjects. In each subject, detailed attainment targets are being set at each of 10 ascending levels of difficulty. The attainment targets are grouped into "profile components" (for example in English the profile components are writing, reading, and oral work).

Children will be tested not on each subject, nor even on each profile component, but on every individual attainment target. In maths, science and English alone, seven-year-olds will be assessed on 33 separate attainment targets. This means the primary school teacher with a class of 30 will have to register 990 separate marks in these subjects, before beginning the statistical task of grouping marks into profile components and so forth.

Indeed, this is an understatement of the workload because teachers will have to compare their own judgments of pupils' attainment with their performance in specially designed Standard Assessment Tasks. The SATs will not be pen and paper exams but extended tasks which could take several weeks to administer. The whole procedure will be repeated at the ages of 11, 14 and 16 (when it will run alongside the GCSE exam).

The testing machinery is intended not just to keep pupils' noses to the grindstone, but to exert discipline over teachers and schools. Every school will have to report its aggregate scores, probably down to the level of profile components in individual subjects. This will be no technical requirement because the testing will be introduced alongside the new policy of "open enrolment" and a shift towards a form of capitulation funding. Schools will be competing for pupils and resources in an educational market place. In these circumstances, education per se is likely to become a secondary consideration; the schools' primary goal will be to maximise their aggregate SAT scores. The simplest procedure will be to find some way of selecting pupils according to ability.

Educational standards in Britain certainly need raising. It may also be true that state schools have not assessed pupils with sufficient rigour in the past. But the scale and complexity of present plans are looking excessive. Do we really need to hang grades around the necks of seven-year-olds? In Sweden children do not even begin formal lessons until the age of six or seven. Is the paraphernalia of attainment targets and profile components absolutely essential? In science alone, teachers will have to measure 17 different types of attainment. And do we want the state sector converted into a kind of football league with some children consigned to fourth division clubs?

Ministers should note that no other country accepts the need for external tests of the complexity and frequency envisaged in the UK. Moreover, much of Britain's independent sector has performed well with the spur of just one extra exam - the Common Entrance exam, taken at age 13. Nationwide exams in 10 subjects at four different ages will certainly be expensive to administer and police. But the benefits are quite uncertain: nobody was ever made taller by being measured.

Ministers should note that no other country accepts the need for external tests of the complexity and frequency envisaged in the UK. Moreover, much of Britain's independent sector has performed well with the spur of just one extra exam - the Common Entrance exam, taken at age 13. Nationwide exams in 10 subjects at four different ages will certainly be expensive to administer and police. But the benefits are quite uncertain: nobody was ever made taller by being measured.

LETTERS

The 'Guildford Four' and the UK jury process

From Mr Paul Robertson. Sir, One aspect of Justinian's thoughtful article (October 23) almost broaches a further Royal Commission on Criminal Procedure.

Justinian remarks that the Phillips Commission was barred from examining the role of judge and jury. Lord Roskill's committee on serious frauds was hoist on the House of Lords' petard of its amendment in section 8 of the Con-

tempt of Court Act 1981, which renders it a criminal offence to investigate jury deliberations. Justinian suggests that the inquiry by Sir John May should investigate the "unarticulated verdict" of the jury in the 'Guildford Four' case.

I certainly agree with that in theory; it would require a dispensation under the Royal Prerogative by the Home Secretary. But there are practical difficulties in this particular

instance - tracing of the jurors for a start, coupled with the effect of time on their memories. Perhaps these could be reduced by interviewing, both individually and as a group?

But Justinian's main thrust cannot be denied. We do need to know more about how juries make their decisions, and be influenced less by guesswork and prejudice about the jury process.

Is it not time for some recorded jury deliberations with full safeguards for both the jurors and defendants? It seems to me that this method is still relevant to, for example, serious fraud trials, and should be part of the general recording process for archival and educational purposes of war crimes trials.

Paul Robertsonshaw, Cardiff Law School, University of Wales

Paradox among the poor

From Mr N.J.R.J. Mitchell. Sir, Mr John Denham criticises the rescheduling of debt for South African debt (Letters, October 23). In fact it represents a good balance between the interests of South Africa and those of the banks and their shareholders.

to work for the relief of poverty. Nevertheless, we see the leaders of these charities supporting policies directly and deliberately aimed at increasing poverty in South and southern Africa. A strange way to wage war on want.

Circumstantial confusion

From Mr Ronald Best. Sir, I have followed with great care the reported proceedings at the Commonwealth Conference.

23 The Financial Times carried the headlines: "First ANC (African National Congress) rally for 29 years permitted" (page two) and "Opposition staff arrested ahead of Zimbabwe poll" (page three). Who is fooling whom?

'The most sensible alternative is to raise direct taxes'

From Mr Frank Blackaby. Sir, We have "Tina" with us again - There is No Alternative. Of course there is. In spite of high unemployment - the UK Government needs to reduce demand in the economy. There are four routes for the choice of instrument.

no good quantifications of its effects, because the size of the effect depends, *inter alia*, on the width of speculative margins. The effect of the instrument puts up prices directly, and so raises the eventual unemployment cost of the policy. The measure picks out those with mortgages for particular punishment, and then redistributes most of the reduction in their income to those in credit with building societies or banks - a maldistribution.

such a way as to bring it about. The most sensible alternative is to raise direct taxes. The effect can be quantified with some precision. It does not raise prices. It cuts directly into consumer spending. It could be coupled with an interest rate reduction.

This doctrine combines bad economics with defective logic. It could just as well be argued that enterprises would be promoted by steady interest rates, leaving short term management to the fiscal sector. In fact, any demarcation of this kind between fiscal and monetary policy is a mistake. To put the whole of the substantial adjustment needed onto monetary policy alone is very bad for the British economy.

Pollution priced up

From Mr John Pirie. Sir, Reports indicate that the work required to prevent environmental damage near the proposed high speed rail link between London and the Channel tunnel will be so expensive that train travel will be uncompetitive with the airlines.

need to apply the same criteria to all methods of transport and include a pollution fee in and include a pollution fee in the price of air tickets to fund work on reducing greenhouse gas and noise pollution caused by aircraft.

Pinball politics

From Mr Choi Won Li. Sir, Pachinko (pinball) gambling parlours have indeed suffered a bad reputation in Japan, mainly because many (not all) pachinko owners evade their taxes, and because of the involvement of the yakuza (Japanese gangs) in the industry (October 12).

Japanese owners make up about 40 per cent of all owners. It is not true that pro-North Korea owners, whether Korean or Japanese, dominate the National Pachinko Parlours' Association.



...not so very long ago, in fact, an oil company tried to think of a name for its newest North Sea field. It wasn't easy. So many of the good names, it seemed, were already taken. And somehow the Tracy or Jason or Samantha field just didn't seem right.

Anyway, this was to be a very special field. It would produce not oil, but gas - about 70 million cubic feet a day.

And it would be the first of several that, together, would make this company one of the Kingdom's most important energy suppliers.

Then, suddenly, one day, someone came up with a wizard idea. Camelot!

It was legendary. It was evocative. It was British. (It was available.)

Having thought of such a resonant name for such a productive field, the oil company then pondered, 'How can we celebrate Camelot and those fields to follow?'

Thinking laterally, as any self-respecting oil company is wont to do, the memories of dreamy childhood holidays in North Cornwall eventually came to the fore. What about a quest to shed new light on Tintagel, that ruined castle most associated with the exploits of good King Arthur? one particularly romantic oil executive (Yes, there are some.) enthused.

And that's just what the oil company decided to do, with a grant to improve the site's visitors' centre and support for a major archaeological dig that might just clear some of the mist that shrouds one of Britain's most enigmatic places.

May the intrepid scientists' subterranean activities be as successful as those of...

Mobil



# FINANCIAL TIMES SURVEY

**Fund managers, dealing in the worldwide securities markets, are the new intermediaries in recycling global imbalances, says Barry Riley. Before them lie not only major business openings, but also risks, to be controlled within a complex macro-economic picture.**

## Investment's balancing act

TODAY'S MANAGERS of international securities portfolios have an unprecedented opportunity, but possibly a dangerous one.

In the 1970s it was the bankers who took the lead role in recycling global imbalances, and many banks are still reeling from the mistakes made at that time. Leading American and British banks have just completed a further round of Third World debt provisions.

Now, it is not the earnings of oil countries that are being recalculated, but the persistent trade surpluses of Japan and Germany. On the other side of the global balance sheet come the accumulating deficits of the US, the UK and several other countries.

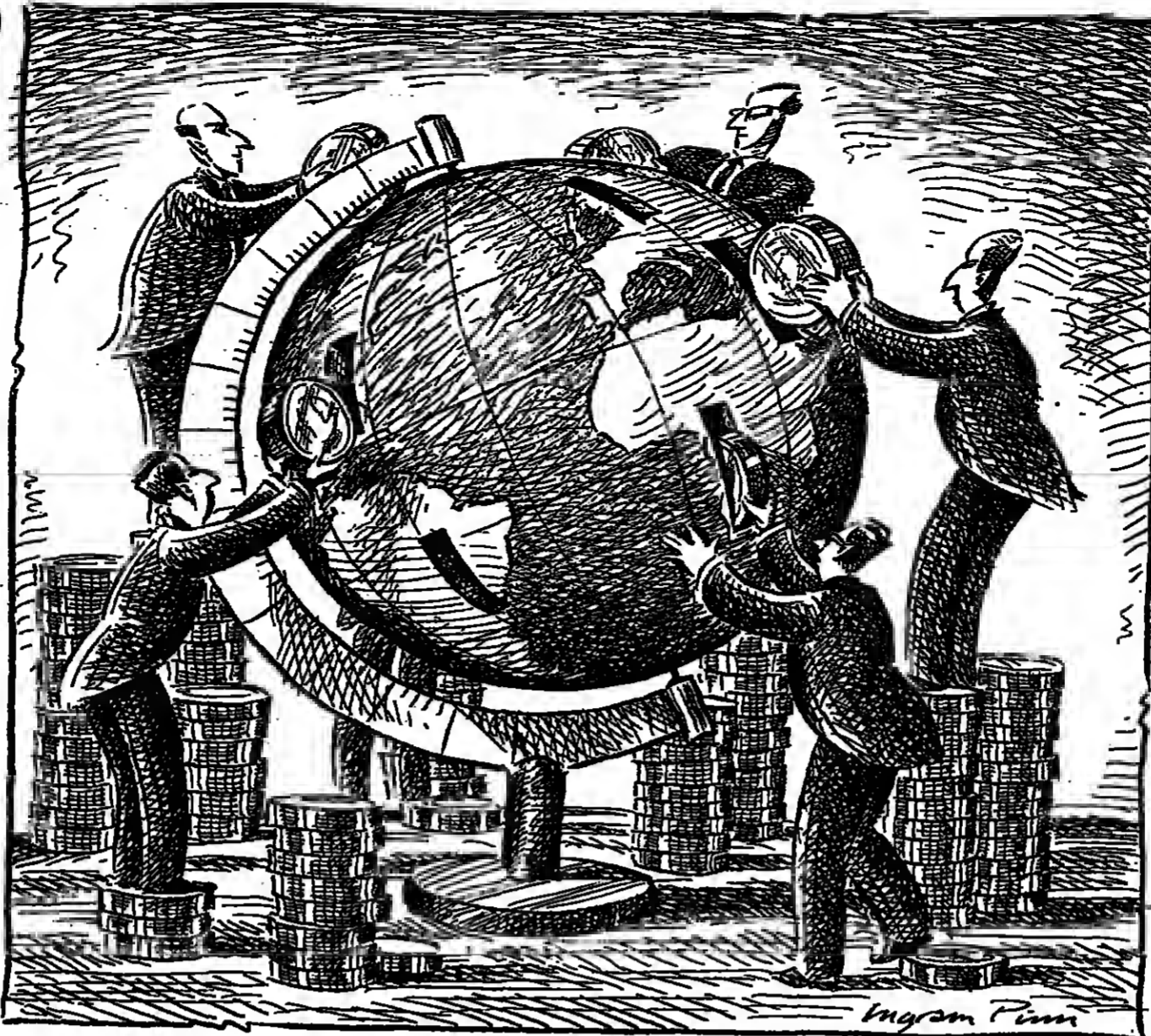
The new intermediaries in this are the international fund managers who deal in worldwide securities markets worth some \$20 trillion (million million). In particular, portfolio investment outflows of the order of \$100bn a year have been seen from Japan in the late 1980s.

Plainly, there are some major business openings here for fund managers. But are they up to the challenge? The 1987 crash was a warning of how shocks can now be transmitted around the world. Some

of the same risks have re-emerged in recent weeks. If investment capital is securely committed to long-term opportunities, it must be a stabilising force. On the other hand, there is a danger that the build-up of mobile international funds could prove disruptive. The Japanese, for instance, may encourage their companies to pursue long-term objectives at home, but their activities in foreign equity markets tend to be highly speculative and transient in nature.

A few weeks ago at the IMF meeting, Nigel Lawson, the British Chancellor of the Exchequer, argued controversially that, with the lifting of controls on capital movements in many countries of the world, it would now be possible for persistent current account imbalances to be financed through investment flows. He drew parallels with the late 19th century, when recurrent deficits in, for example, the US were financed by sales of bonds, equities and property to British investors.

A century later, the American balance of payments deficit is being largely financed by bond sales to Japanese investment institutions, together with relatively minor sales of equities and investment prop-



INTERNATIONAL

## Fund Management

erty. There is also direct investment in companies and factories, which has been rising rapidly, but is still much less important than the portfolio flows.

Yet, despite the superficial parallels, there are also some important differences in the financial pattern, compared with 100 years ago. One is that the volatility of investors is much greater. In 1889, they had to be prepared to make long-term commitments, and it took days or weeks for information to cross the Atlantic.

In 1989, knowledge is obtained simultaneously all over the globe, and dealing facilities are instantly available at the pickup of a telephone.

Another difference is that the major national deficits in the world today do not strictly reflect major long-term investment opportunities, but rather excess domestic consumption in mature economies.

The genuine demand for long-term capital exists in the Third World. But the political and financial infrastructure is,

generally speaking, not in place to permit the matching of demand and supply.

Even in the developed world, the long-term capital flows do not always move in the appropriate direction. As a good example, take the strange case of the UK which, in 1989, has been running a current balance of payments deficit at an annual rate of some \$30bn. On the face of it, there has been an opportunity for foreign investors to supply long-term capital to cover the gap. That would be an appropriate solution,

according to Mr Lawson. But the fact is that there has been a significant outflow, rather than inflow, of investment.

The circumstances have been peculiar. To begin with, the British Government is in surplus; so, in contrast to the behaviour of the US authorities, the British Treasury is buying back its bonds in the market. The company sector, meanwhile, has been going on a takeover spree largely financed by bank borrowings. So the available pool of UK equities has been shrinking.

CONTENTS			
Investment flows; the US	2	Manager selection	8
Japan; Europe	3	Performance measurement	8
Bonds; Property	4	Global custody; Private clients	8
Equities	5	Taxation; Offshore centres	10
Derivative products; Hedging	6	Globalisation	11
Asset allocation	7	Emerging markets	11
Information systems	7	UK; Regulation	12
Quantitative techniques		Editorial production: Martin Davies	

This has left British investment institutions, which have an annual net cash flow of some \$40bn, with no real alternative but to look abroad. In the six months ended last March, they invested more than \$10bn net in foreign equities, more than replacing the securities which they famously dumped in panic selling after the 1987 crash. Substantial buying appears to have continued into the second and third quarters of the year, although detailed figures are not available.

The net effect of all this in the UK's case has been that, far from reducing the need for short-term inflows to finance the \$30bn current account deficit, portfolio investment movements have been such as to increase substantially the requirement for such "hot money". A predictable result has been a difficulty in maintaining the external value of sterling even at progressively higher interest rates.

These portfolio flows may only prove temporary, however. It will be perfectly possible for the short-term credits to be funded by long-term investment flows at some stage in the near future, perhaps after sterling has depreciated and stabilised, and the UK looks more attractive to foreign portfolio investors.

As for the US, where purchases of securities by foreigners have played a more conventional role in financing the deficit, a test to confidence may lie ahead. The justification for such financing is that it provides time for the productive capacity of the economy to be built up, so that eventually the loans can be repaid and the equities can pay dividends. But if the inflows simply finance excessive consumption, the deficit will not be reduced; indeed, it will be exacerbated by the servicing costs of the accumulating foreign debt.

The role of the exchange rate is crucial here. Normally, a depreciation would be appropriate to improve the competitiveness of domestic industry. But this may not be in the interests of foreign investors, especially where they have invested in fixed-income securities denominated in the currency of the deficit country.

This is the dilemma faced by Japanese investors in dollar bonds. When the dollar was weak, between 1985 and early 1988, the Japanese institutions incurred huge book losses. Their willingness to maintain positions was astonishing.

More recently, the dollar has become firm again, and Japanese funds have made currency gains. The question is whether this need to see a firm dollar has encouraged Japanese investors to overcommit themselves to dollar bonds, and in effect to overfinance the US deficit. If so, in preserving their portfolio performance, Japanese fund managers are making it impossible for the US to emerge from deficit. This can only lead to a serious crisis of confidence, probably at a point when the US deficit clearly starts to deteriorate once again.

At present, global capital flows appear to be driven by demographically-based savings surpluses in, particularly, Japan and Germany. In the circumstances, it can be very difficult for deficit countries to correct their imbalances, given that their currencies tend to remain too high for too long.

Fund managers caught up in this macro picture will have to control their risks as best as they can. So far, it has been a very good year for equity investors, but not as good as it might have been if fund managers had got their asset allocations right.

In 1988, for instance, foreigners were net sellers of US equities, although the US has provided the best returns in 1989, especially when currency gains are added. Similarly, foreigners returned to Tokyo in the last quarter of 1988 and the first quarter of 1989, but recent returns on Japanese equities have been disappointing. The pattern of missed opportunities is reminiscent of 1987, when international investors moved heavily out of Japan, although that country provided some of the best returns of 1988.

If the global capital market is to work properly, the returns to investors should tend to be higher in deficit countries than in the surplus nations. But, even if that proves true in the long run, over short periods results can be very different.

Our exclusive research team gives you the edge.



ROBERT FLEMING ASSET MANAGEMENT

Research is the key to knowledge and underpins any successful investment strategy.

That's why Robert Fleming Asset Management has its own independent international research base for the exclusive benefit of its investment clients.

Through the Fleming Group our research analysts have direct access to a worldwide network of information from all the major financial centres, with the depth of knowledge that can only come from a close

and continuous involvement in local markets.

But we don't make investment decisions just by sitting behind a desk. In 1988, we made over 400 independent visits in the UK alone to judge companies for ourselves.

In fact, you are as likely to meet a Fleming's analyst investigating a specialist plastics manufacturer, or visiting a regional development scheme, as you are at a company AGM.

By paying close attention to smaller companies, which are often ignored or under-researched by others, we can examine the quality of their management in detail, and discover those which promise to have the most competitive future.

Furthermore, an important part of our research capability is provided by our Quantitative Portfolios Group, which also uses advanced computer techniques to contribute at both asset

allocation and stock selection levels.

Whatever the source of information, it is thoroughly analysed and discussed before we apply it to the best advantage of the portfolios under our management.

So, if you'd like more information about Robert Fleming Asset Management Limited, please call Philip Beale or Robin Lacey on 01-638 5858.

They'll be happy to tell you what gives us the edge.



INTERNATIONAL FUND MANAGEMENT 3

JAPAN

An unwelcome reminder

JAPANESE FUND managers rediscovered the US this year. They revelled in the upward surge of the dollar and of stock on Wall Street - then shared in the anxiety of American investors, as the markets dived on Friday October 13.

The huge flow of capital they have directed into American securities markets has been one of the most important elements in the international capital markets, and one of the chief reasons behind the dollar's strength this year.

It goes a long way towards explaining why Wall Street was strong in the spring and summer, and the Tokyo stock market so dull.

The key question is whether this surge in Japanese interest in the US, and to a lesser extent other foreign markets, is a one-off shift in sentiment, or the beginning of a sustained commitment to investing a greater proportion of Japan's mountain of capital abroad.

It is too early to say how this surge in buying will be affected by the current turmoil in the markets. At the very least, Japanese fund managers may hold off until calm is restored. But they have had an unwelcome reminder of how quickly sentiment can change.

Before October 13, it seemed certain that Japanese fund managers had recovered their nerve about investing overseas, after suffering heavy book losses on their foreign securities holdings in the years to the end of 1987, due to the relentless decline of the dollar against the yen and subsequently the plunge in global equity prices in October 1987.

After dropping to a monthly average of \$5.23bn in the 1987-88 financial year, Japan's net purchases of foreign securities recovered in the year to March 1988, to \$7.2bn in the year. But this was still well below the \$9.25bn monthly average recorded in the year to March 1987. However, since the beginning of the new financial year, the pace has picked up dramatically: net purchases averaged \$10.6bn in the four months to the end of July.

In addition to the purchase of new securities, many institutions removed from their dollar portfolios, the hedges which had been put in place last year to protect investments against a further decline in the dollar.

Country	Total	Share of Total
US	349	15.3%
UK	358	15.5%
West Germany	103	4.5%
France	189	7.4%
Netherlands	77	3.4%
Australia	17	0.8%
Others	1,208	53.1%
Total	2,276	100.0%

Source: Japanese Security Dealers Association.

The life insurance companies, the biggest Japanese institutional investors overseas, estimated this summer that they had reduced from 30 per cent to 30 per cent the proportion of their foreign portfolio that was hedged. The buying of dollars by some institutions was so heavy that the Ministry of Finance warned them to slow down, to avoid driving the dollar to unsustainable high levels.

The main reason for this surge in interest in the US was a growing belief that reports of the death of US economic power were rather premature. The soft landing was seen to be happening. Meanwhile, the

many Japanese investing institutions want to raise the proportion of their portfolio invested overseas. While the most active groups - especially life companies - already have 20 per cent or more of their assets abroad, others are well behind, including many pension funds.

For example, this year, four companies - Nikko Securities, Meiji Life, the Long-Term Credit Bank and Tokio Marine & Fire - have announced plans to tie up with US investment advisory companies.

One reason for the mergers is the Japanese determination to learn more about investing in the US. An official at Tokio

assets they are investing in securities.

For example, the total assets of life companies has risen by two-thirds, to more than ¥100,000bn, in the two-and-half years since March 1987. Over the same period, securities holdings have leapt by more than 80 per cent, to 46,500bn at the end of June.

At home, the main change that Japanese fund managers have seen in the past year is the appearance of an increasing number of computer-controlled investment funds. While these funds account for less than 1 per cent of Tokyo's capitalisation, they are having a profound effect on the way other funds are managed.

In particular, they have drawn attention to the fact that many Japanese funds have fallen far behind the stock averages in performance in recent years. Some investors have been satisfied with the fact that the returns have been good, by comparison with yields on yen deposits. But others are beginning to look more critically at their fund managers' performance. The Ministry of Finance is also concerned to improve the performance of institutional investors, particularly of pension funds, in view of the steady ageing of the Japanese population.

As a result, it is trying to encourage competition among fund managers and investment advisers, by allowing foreigners more freedom in approaching Japanese institutions for business. But rules still hamper foreign companies; for example, by placing limits on the proportion of a fund that can be invested abroad.

Stefan Wagstyl

There is little doubt that many Japanese investing institutions want to raise the proportion of their portfolio invested overseas

gap in interest rates between the US and Japan remained wide - so there was income to be earned as well as capital appreciation on undervalued dollar assets.

Alongside this positive reassessment of the US was a down-grading of the likely investment performance of the Tokyo markets. Investors took the view that, while the Japanese economy was strong, its power was fully reflected in prices in the Tokyo stock market. Also, the Government's political difficulties, born of the Recruit financial scandal and the introduction of an unpopular consumption tax, added an unwelcome element of uncertainty into a market which is used to taking political stability for granted.

There is little doubt that

Marine & Fire said last month that the group intended to raise the proportion of foreign assets in its portfolio from about 10 per cent. The maximum allowed by the Ministry of Finance for casualty insurers is 30 per cent.

However, the pace at which Tokyo and others carry out these foreign investments depends critically on the foreign exchange markets. It seems clear that many institutions saw this spring and summer as a window of opportunity for investing in the US. The investment rate of the last few months may therefore not be sustained. But it could easily settle above pre-crash levels, given that the size of the flow of funds running into Japanese institutions continues to grow, as does the proportion of

EUROPE

Pensions without frontiers

UK PENSION funds and other British financial institutions, such as insurance companies and fund management groups, have been enthusiastic global investors, especially since the then Chancellor Sir Geoffrey Howe suspended exchange control 10 years ago. Control was subsequently abolished.

In the ensuing decade UK pension fund investment in overseas equities has risen from 4 per cent of total assets to 15 per cent.

The accompanying figures paint a very clear picture of the trend of portfolio investment overseas by UK financial institutions other than UK banks throughout that 10-year period.

Fund managers' motivation for such international activity is risk spreading. Exposure to the emerging economies of the Far East and to investment in Japan and the US, which may be far more developed than their UK counterparts, can help to balance a portfolio.

The danger of costly mistakes being made as a result of ignorance has lessened as research into previously obscure markets has become more widely available, but dangers remain for the unwary, especially when it comes to currency risks.

Richard Reid, chief European economist at securities house UBS Phillips & Drew, maintains that increased knowledge and awareness have contributed to the ease with which investors can become involved in previously unknown markets. "Not long ago," he says, "investing in the Peseta would have been regarded as silly."

But the flow of capital is not all one way. Investment into the UK by overseas institu-

Year	£m
1979	7,107
80	11,858
81	18,229
82	25,327
83	40,233
84	52,060
85	82,261
86	85,261
87	75,464
88	83,348

Source: 1988 edition of United Kingdom Balance of Payments (see "Peak Stock")



Theo Waigel: no withholding tax aboard his flagship

tions and individuals, mainly buying shares in UK companies, has also been on a strongly rising trend over the last decade.

Nor is the UK the only focus of attention for capital movements. Chancellor Helmut Kohl is on record as rejecting any type of protectionism, and the recent history of German capital outflows, as indicated by the following figures from UBS Phillips & Drew, showing German net investment in foreign securities, has been attracting great interest.

The massive leap upwards in 1988 was triggered by former German finance minister Gerhard Stoltenberg's announcement of a 10 per cent withholding tax on investment in government bonds. The tax lasted only for the first six months of 1989 before being abolished by the present finance minister, Theo Waigel, in a move which was regarded as the flagship of his economic policy.

Interestingly, German capital outflow has slowed to DM30bn in the first half of 1989, of which the bulk was in the first three months of the year. But no one is assuming the withholding tax created merely a temporary phenomenon of capital outflow, Richard Reid says. "It's a shift which won't go away."

This is a view shared by Dr Axel Siedenberg, first vice president and senior economist

foreign currency accounts in France; in Germany, the purchase of some Treasury bonds by non-residents requires approval; and payments to non-residents of the Netherlands exceeding Fl 5,000 have to be notified to the central bank.

The free flow of capital throughout Europe has major implications. Mr Arun Aggarwal, a consultant with Price Waterhouse, claims the French are worried that tax-dodgers will place money outside France when exchange controls are demolished. He points to the British experience of a decade ago, when massive outflows were accompanied by a worldwide realisation that the UK had become an attractive home for foreign money. He expects Japanese and American investors who previously

found a France unattractive to see things in a different light when exchange controls go. Mr Aggarwal does sound a cautionary note when he says Europe as a bloc is likely to see much more movement of funds, especially as there are no plans to harmonise tax or interest rates. The flow of funds looks likely to become more volatile.

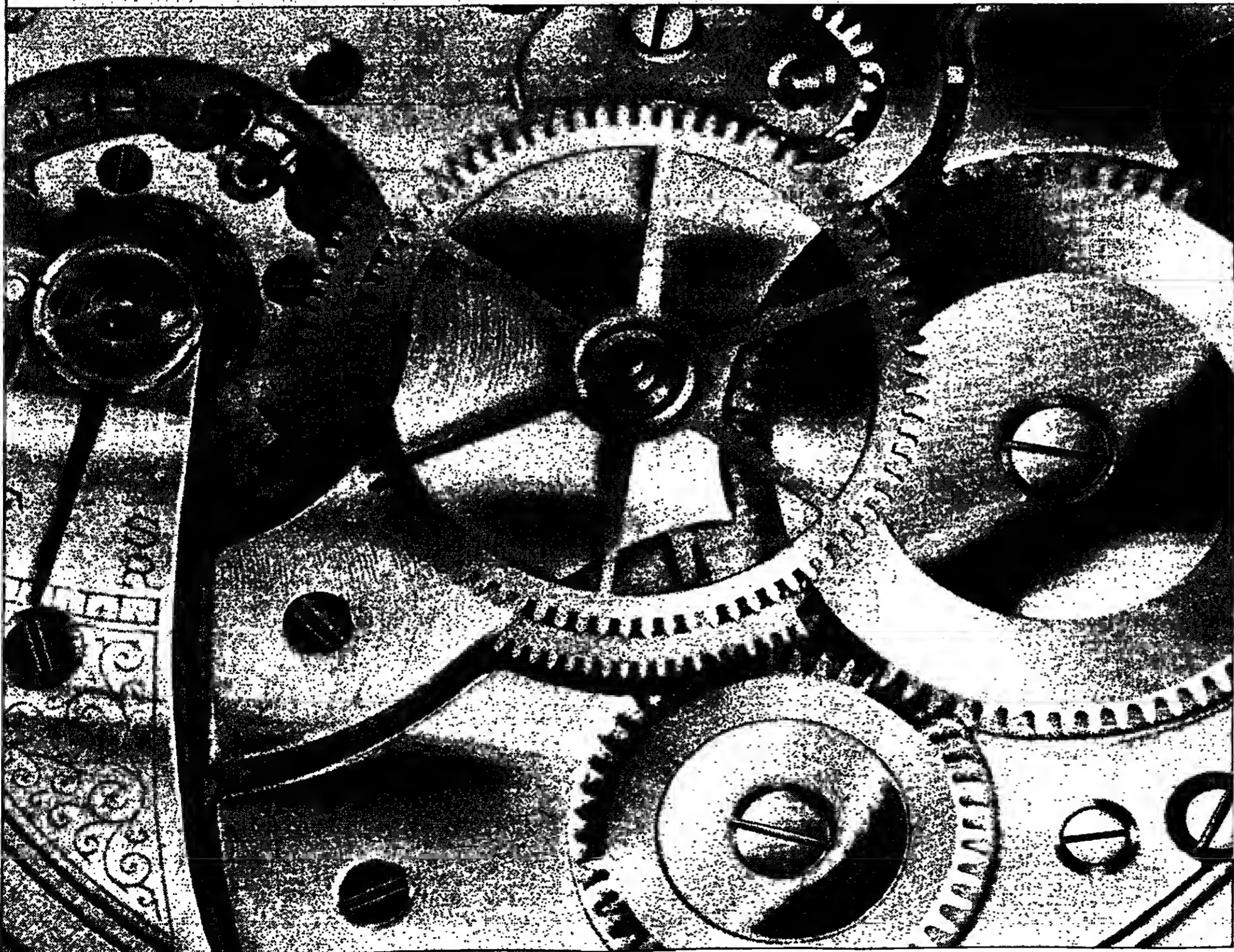
But there is no prospect of turning the clock back. If a country is forced into overseas investment, as the Germans feel they were by their short-lived withholding tax, then they build up experience of foreign investment risks and currency management, which they won't subsequently give up simply because they could stay at home if they wished to.

The removal of other Euro-barriers will also have an impact on the free flow of capital. If free mobility of labour becomes a reality, there will be many more people building up pension rights in countries other than their own. This will create multi-currency liabilities which will require multi-currency investments. Similarly, expatriate workers will become more international in their outlook and will demand a more global perspective in their own investments.

Peter Garfield

Editor, The International, the FT's magazine for global investors

Specialized precision. Global accuracy.



Trade finance. Treasury services. Merchant banking. Stockbroking. Insurance. Years of experience in different departments and offices of the HongkongBank group have given our staff specialized financial skills.

That's why the HongkongBank group's member companies have gained a formidable reputation for their specialized financial services. Wardley in project and corporate finance. James Capel in securities. Carlingford and Gibbs in insurance. To name a few.

Advanced technology links these independently successful companies into a global network: over 1,300 offices in more than 50 countries. The result: a unique mix of knowledge and experience worldwide.

For more information, contact our London Office at 99 Bishopsgate, London EC2P 2LA, Tel: (01) 638-2366; or your nearest office of the HongkongBank group.

Specialized skills providing fast local decisions, backed by global resources. That's our strength.

HongkongBank

The Hongkong and Shanghai Banking Corporation Limited

Merchants Bank • Hong Kong Bank  
The British Bank of the Middle East • HongkongBank of Australia • Hongkong Bank of Canada

Wardley • James Capel • CM&M Equator Bank  
Carlingford and Gibbs Insurance Groups

Fast decisions. Worldwide.  
CONSOLIDATED ASSETS AT 30 JUNE 1989  
EXCEEDED US\$124 BILLION.

The Hongkong and Shanghai Banking Corporation Limited is a member of HSBC.

INTERNATIONAL FUND MANAGEMENT 4

BONDS

# The US as a model

THE UK institutional investors' obsession with equities has continued, and even intensified, over the past year or so, despite the growing number of advisers making a case for investment in bonds.

The dominance of shares in the portfolios of UK pension funds is a function of their liabilities, still overwhelmingly final-salary related. The only way for them to be assured of the real rate of return they require is in the equity market. While UK insurance companies traditionally devote somewhat more of their portfolios to bonds, their investments are still overwhelmingly devoted to equities.

This concentration in equity was further exaggerated even in 1987, the year of the crash, to such an extent that a reversal soon, or at least a flattening out, of the trend seems now almost inevitable.

According to Mr Neil Curtis, of Daiwa International Capital Management, the weighting of bonds in UK pension fund portfolios has dropped to 9 per cent, and is still falling. This has increased investment risk, he says, without any resultant reward. Elsewhere in the industrialised world, bonds account for a significantly larger share of institutional portfolios, partly because investors did not experience the same kind of attack that inflation wreaked in the 1970s on the value of sterling bond investments.

In the US, the greater importance of "money purchases" pension and insurance objectives has meant that, historically, US bonds have taken a significantly larger share of institutional portfolios. Currently, they are said to be running at about 40 per cent devoted to bonds. According to Mr Terence Prideaux, of Kemper Investment Management, in London, US fund managers will increasingly seek to reduce the volatility of their portfolios through international diversification in bonds.

In Europe and Japan, the shares of institutional portfolios devoted to bonds are even higher. In some countries, such as Japan and the Netherlands, many funds have fixed, and relatively low, annual yield objectives which are best accomplished in the bond markets.

Even when fund managers are convinced of the necessity of bond investments, the case for international diversification is much harder to make in the fixed-income area than for equities.

It is now widely accepted that international diversification in equities allows investors to unlock growth areas abroad that do not exist at home. By contrast, in the medium term, any yield advantage to be gained by diversifying into foreign bonds is assumed to be lost by future currency movements. In other words, the higher coupons available in some foreign markets is offset by the expectation of currency depreciation. Currency risk also means that there is a loss of certainty about capital preservation.

However, some fund managers are arguing that, both from a tactical and strategic point of view, there may be advantages in buying foreign bonds.

The first problem facing any UK manager wishing to move into bonds is the shrinkage of

the gilt-edged market caused by the Government's budget surplus. This has called into question the long-term liquidity of the market and reduced the availability of appropriate sterling investments.

### A UK manager moving into bonds faces the shrinkage of the gilt-edged market

This is not the only reason cited, however, for a diversification of bond portfolios. Looking back over the last three to seven years, to the end of last year, a diversified international bond portfolio has produced a greater return than one in international equities.

While, longer term, investments in equities will outstrip bond returns, many fund managers - or the corporate finance directors who govern them - have a shorter-term decision horizon. Their performance will be assessed not over a lifetime but over a four to five year period, where the greater income that bonds pro-

vide can prove to be of more importance. Diversification into less volatile bond markets reduces the risk of a sharp drop in portfolio values in the case of a stock-market collapse.

Investing in overseas bonds obviously holds the potential for currency gains (and losses), which can quickly outweigh the benefits from any increase in yields.

However, currently, a bond investor based in sterling can run a fully-hedged foreign bond position and exceed returns on sterling long-term bonds. This, in the words of Mr Paul Abberley, of Lombard Odier, is the "icing on the cake" for those UK funds diversifying into overseas bond markets now.

To do this, a manager will, in effect, make use of the current steeply inverted yield curve in sterling. With sterling bonds yielding say 10½ per cent, it is possible to switch into Deutsche Mark bonds yielding 7 per cent. This D-Mark exposure can then be hedged six months forward, to remove the exchange rate risk in the foreign exchange market. Since short-term forward rates are directly related to short-term interest rates (where interest differentials are greater than in long-term bonds), this yields a further 6-7 per cent. Total sterling returns are thus 13-14 per cent, compared with 10½ in a simple sterling bond investment.

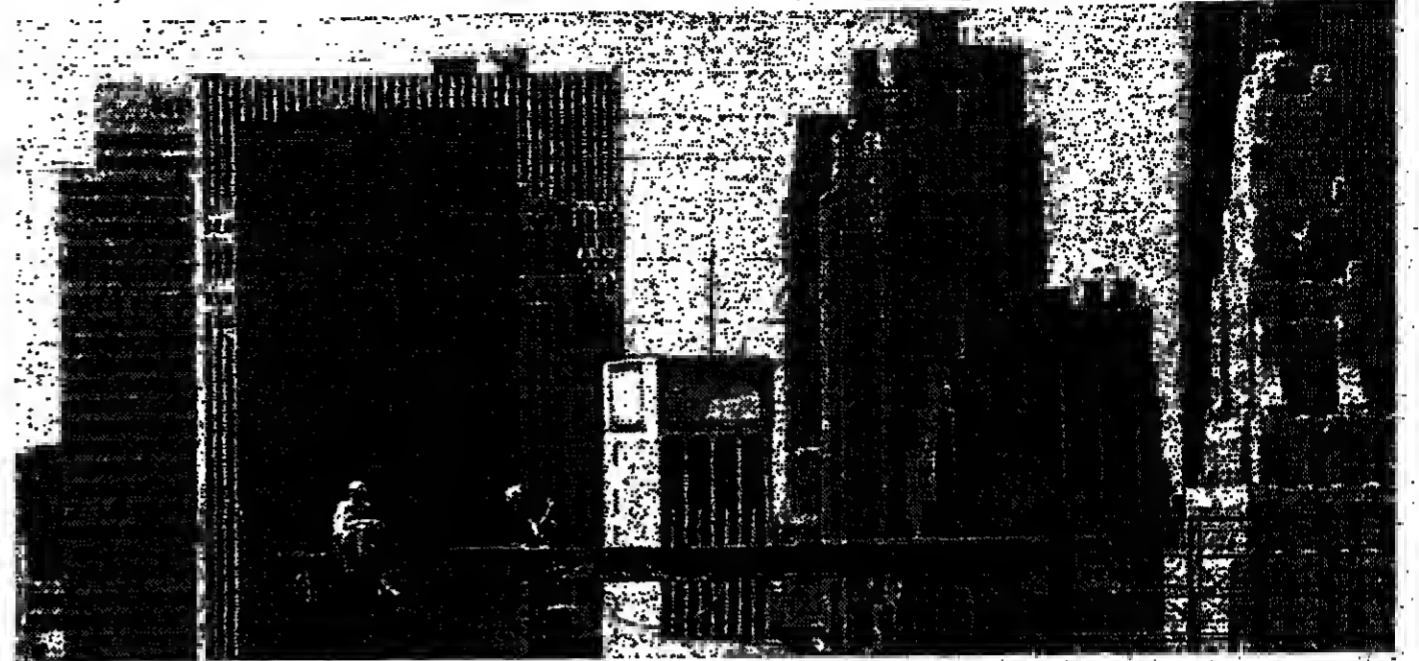
Further down the road, as the change in UK pension laws seems likely to push the system more towards "money purchase" and away from final-salary linked investment, the bias seems likely to shift more to bonds, following the American model. Similarly, eventually, the rather anachronistic practices of fund managers in Japan and some other countries seem likely to change as better performance is sought. Again, the US example is the one that one might expect to see followed.

Indeed, some US advisers argue that, eventually, a more uniform environment will exist internationally for institutional investors, which will, in the long-term, push all of them perhaps closer to the US mix of equity and bonds.

Stephen Fidler

PROPERTY: the market is becoming more international, and...

# The impact can be profound



Manhattan is an important ingredient in the Japanese property fund managers' cocktail

JAPANESE institutions have been the most closely watched in the international property markets, as the decisive influence they have had in selected US cities has spread to Europe.

But the steady activities of Europeans in the US markets, cross-border investments within Europe itself, and some indication that US investors might expand into Europe, have served to emphasise the increasing internationalisation of the market.

Yet this international quality remains largely bilateral. Except in cases like Rodmansco, the Dutch-based open-ended fund, where money is drawn from several countries and disbursed in others, the international quality of the market is largely a question of a fund in one country investing in another.

The motives are usually the weight of money coming in, frequently the limited opportunities for domestic investment and the desire to spread risks, to find safety in diversification.

But foreign investment by any fund requires a willingness to grapple with different legal systems, acquire different market expertise and accept currency fluctuations. There are few willing or able to take this trouble, especially given the lumpy nature of property as an investment - large slabs of money tied up in investments which are not always easy to liquidate.

As a general point, the ingenuity that has been applied to the creation of international debt instruments by the banks has not been applied to the sale and purchase of direct property investments. It is not that easy to make investments.

Not surprisingly then, fund involvement in international property is limited, and likely to remain so until there are more widely traded forms of securities based on property. In this connection, of course, it is a lost opportunity for the London market that, first, the attempt to devise single property ownership trusts should founder on tax grounds; second, the idea of the property income certificate should fade away; and third, there is scant interest in single asset property companies.

But because property investment remains essentially a domestic affair, involving the

movement of quite large sums in a series of town and small markets, the impact of the foreign fund in a specific market can be profound.

This has already been established in the US. Last year, according to figures compiled by Kenneth Leventhal, accountants, total Japanese investment in US property was over \$16bn, of which some \$5bn came from insurance, investment, securities and financial companies. Total Japanese investment in US property had reached nearly \$43bn by the end of 1988.

But parts of the investment - and here the long-term institutional players have had a significant role - have been strongly concentrated on areas like downtown Los Angeles and Manhattan, effectively creating a two-tier market. Japanese institutions have been prepared to buy properties of narrower yields than had been the habit of US buyers.

On a similar theme, the influx of Scandinavian buying in the Brussels market last year had the effect, over a period of about three months, of shaving half a percentage point off the prevailing yields.

And the presence of both Scandinavian and Japanese buying in the central London

(especially the City) market has held yields down to 4.5 per cent. This buying came at a time when the caution of domestic institutional investors and a shift in the supply-demand situation would have suggested that yields had widened.

The weight of Japanese funds is heavier than that of the Scandinavian. But over the last year the two have brought a new stimulus to the main European markets. In Germany, they have been forced to compete with aggressive buying from the open-ended domestic funds. In France, their interest has coincided with that of selected funds from the UK and Netherlands, not to speak of property companies. But in the UK, the Japanese have almost become the market for central London properties worth more than \$50m.

The genesis of this investment, on the Scandinavian side, has been the relaxation of Swedish exchange controls. This took place in phases allowing first, in 1986, the entry into the market of the construction and property companies and more recently, this year, the direct investment by institutions. But, in both cases, the springboard has been a relatively

narrow domestic market with few remaining investment opportunities.

For the Japanese funds, the movement into Europe has been a natural extension of their investment in the US. As more money has become available from burgeoning premium income, the desire for greater diversification of investment among insurance companies has clearly become irresistible. There is little surprise in this. It has been widely known that the Japanese funds have been undertaking serious research into the different European markets for the last two years.

Their impact has been marked, especially in London where purchases over the last year by Nippon Life, Dai-ichi Mutual Life, Sumitomo Life, Yasuda Mutual Life, Asahi Mutual Life and Meiji Mutual Life totalled nearly £500m. Given that the Japanese funds rarely sell a building once they have bought it, and hence do not have to worry about exit yields, they can afford to take a longer view than most British institutions. Indeed, some British institutions have used the firmness of the market as a chance to disinvest.

British institutions have traded their property more

aggressively over the last two years, but they have not fulfilled the expectations of many after the equity crash of 1987 that there would be a strong move back into property. This, despite the abnormally high returns in the investment - averaging over 30 per cent in 1988.

Among the funds measured by the Investment Property Databank, net property investment was the lowest of the decade last year. In the first quarter of this year, property investment as a percentage of total cash-flow came to 1.3 for all types of pension fund and 22.4 per cent for life assurance companies.

There has been consistent concern among the institutions about the illiquidity of property investment. While this has not deterred some of the traditional investors, like Norwich Union and Prudential Portfolio Managers, there has been scant motive for those who had run down their investments during the early and mid-1980s to build them up again. The market remains too long term for those who are measured on their short-term performance.

Paul Chesswright

## Close to you.



### Fuji International Finance Putting Japanese Investments Within Easy Reach

#### EXPERTISE AND PROFESSIONALISM

Fuji International Finance (F.I.F.) in London, a subsidiary of Fuji Bank, has been active in international capital markets since 1973. F.I.F. provides well-researched investment advice and highly professional fund management to international investors.

#### GLOBAL NETWORK

As a member of Fuji Bank Group, our Portfolio Management Division provides immediate access to all of the major capital markets of the world. F.I.F. fully utilizes its network to ensure that clients achieve a genuinely balanced global investment perspective and multi-currency asset allocation in stocks and bonds.

#### JAPANESE EQUITY INDEX FUND

In close cooperation with Fuji International Investment Management Co. in Tokyo (FIMCO), we have developed an efficient multi-factor index model to cover Japanese equities. This is designed to keep close pace with the Tokyo Stock Price Index (TOPIX). Our unique fund rounds out any international investment strategy.

FUJI INTERNATIONAL INVESTMENT MANAGEMENT CO., LTD. TOKYO

and  
FUJI INTERNATIONAL FINANCE LIMITED, LONDON

Fuji International Finance Limited, Portfolio Management Division, River Plate House, 7-11 Finsbury Circus, London EC2M 7NT  
Contact: Michael Barnes Tel: 01-825-3380 Facsimile: 01-785-5183 Telex: 884275 A Member of TSA and IMRO



- ASSET ALLOCATION STRATEGIES
- BALANCED PORTFOLIO MANAGEMENT
- UK INDEX EXEMPT FUND
- SMALLER COMPANIES EXEMPT FUND
- GLOBAL EXEMPT TRUST
- SPECIALIST FIXED INTEREST MANAGEMENT
- GLOBAL INDEXATION MANAGEMENT
- GLOBAL ACTIVE EQUITY MANAGEMENT
- GLOBAL FIXED INTEREST MANAGEMENT

## IT'S HOW THE STRONGEST PENSION FUND PORTFOLIOS ARE BUILT

- If you are looking for the right building blocks to cement into a portfolio which will withstand the test of time, you need look no further than C.N.I.M.
- From the wide choice of carefully constructed investment services we offer, our investment teams are exceptionally skilled at structuring portfolios that match your objectives.
- The foundations of our approach to investment management are based on a disciplined framework of decision making combined with a highly experienced team of investment professionals.
- Our overall objective is consistent long term performance against an established benchmark, supported by the highest level of service and commitment to each client.
- We are an independently managed company within the NatWest Investment Bank Group and, with assets under management of over £10 billion, one of the largest fund management companies in the UK.
- Our international capability in Tokyo, Hong Kong, Melbourne, Sydney and New York reflects our growing worldwide client base.
- To find out why C.N.I.M. should be the architect of your future investment success, contact: David Gamble on 01-374 3000 or write to the address below.



COUNTY NATWEST INVESTMENT MANAGEMENT  
PRODUCTS THAT PERFORM

Fenchurch Exchange, 43/44 Crutched Friars, London EC3N 2ND  
Member of IMRO  
© The NatWest Investment Bank Group

**INTERNATIONAL FUND MANAGEMENT 5**

**EQUITIES: If 1989 is a record year for foreign investment, Europe and the Pacific rim are main beneficiaries, says Hilary de Boerr**

# Japanese strength keeps investors on their toes

**INTERNATIONALISATION** of equity investment continues apace, with October 1987 proving to be a temporary interruption to an inevitable phenomenon.

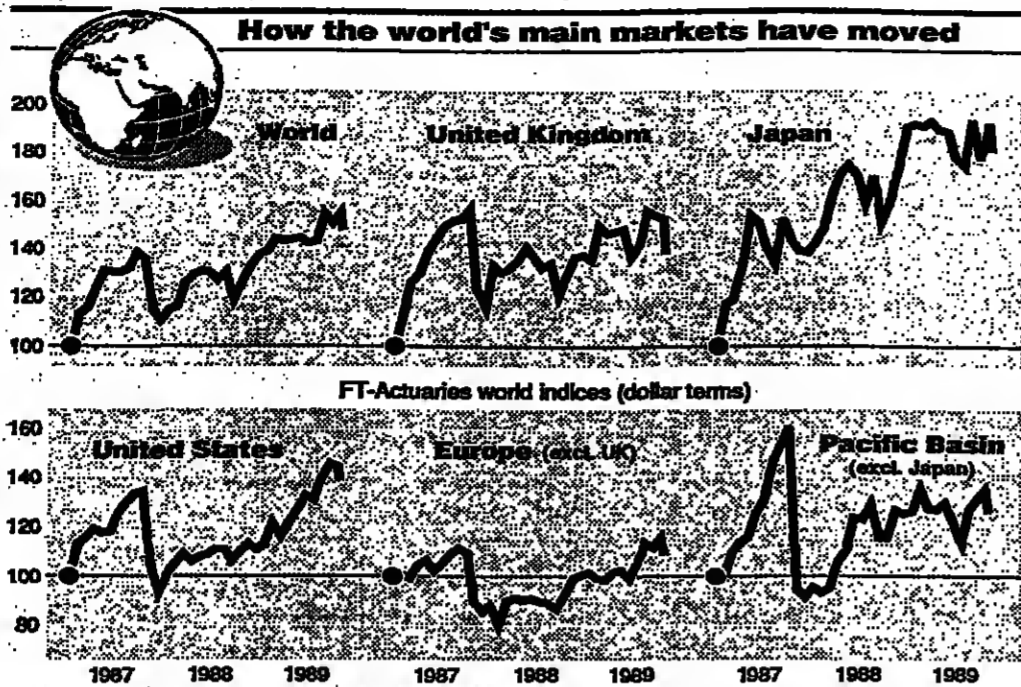
The increasing liberalisation and harmonisation of global stock markets - incorporating a growing number of emerging exchanges - has encouraged cross-border investment. The need to diversify, to spread risk and find added value, has necessitated it.

Investment in foreign equities is forecast to reach as much as \$50bn net this year - a record - compared with \$21bn last year, according to Salomon Brothers. By 1995, the figure could be \$100bn rising to \$425bn by 2010, says the US investment bank.

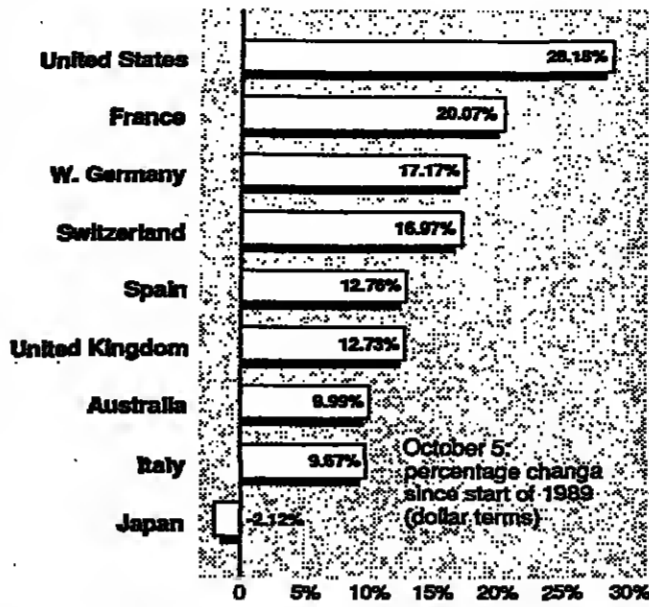
If 1989 is to be a record year, continental Europe and the Pacific rim look likely to be the main beneficiaries of new cross-border flows. Japan is losing foreign friends and so, too, is the UK.

Global equities have put in a patchy performance this year - notwithstanding this month's upset. The World Index rose 19 per cent in the first nine months, held in check by the poor relative performance of its largest member, Japan.

By the end of September, Japan was up just 12 per cent, compared with gains of 24.5 per cent in the US, 26.6 per cent in the UK, and 22.3 per cent in Europe ex-UK, in local currency terms, according to the FT-Actuaries World Indices.



Jointly compiled by the Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries



Many people in the US still hope for a soft landing

Much of the gain in the World Index came in the third quarter, which proved to be its best quarter since the start of 1988. Last year, the world index edged up by a miserly 0.2 per cent in the third quarter.

The might of Japan, which accounts for 42 per cent of the market capitalisation of world equity markets, has kept investors on their toes this year, as last.

Investment strategists have turned decidedly bearish on the far eastern market, as inflation rises and the dollar maintains its strength. A lot of money has thus gone back into the

international equities pot for redistribution elsewhere.

International investors dumped a net \$6.2bn worth of Japanese equities in the second quarter of this year, according to Salomon, after buying strongly in the first three months when net purchases reached \$9bn. That compares with total net inflows worth \$6.8bn for all of last year.

Both the UK and the US appear to have benefited from Japan's recent loss. The UK market took in a net \$3.1bn of international investors' money between April and June - after just

\$340m in the first quarter - while a net \$4.5bn flowed into the US in the second quarter, after first-quarter takings worth \$389m.

The US found favour as gloom over a hard landing for the country's economy turned into hope of a soft landing - although there is growing concern about corporate earnings growth.

The UK benefited in the first three quarters from bid activity and improved institutional liquidity levels - helped by a low exposure to bonds as the British government repurchases debt - although caution has crept back in.

Continental European stock markets and smaller exchanges in the Pacific rim have been receiving lots of attention as individual markets there outperform the rest of the world. Austria soared by 77 per cent in the first nine months, Singapore by 31 per cent and Malaysia by 41 per cent.

Continent lies in 1992, when a single European market will be formed. European stock markets grabbed most of the new money flowing into international equities last year, with 62 per cent of such funds finding their way into continental European equities, according to Salomon.

A similar scenario is expected this year, says Mr

strong growth in continental stock markets. New issuance hasn't dented the performance (of equities) and so there must be a fairly ready demand for stock."

The Pacific rim, meanwhile, is favoured for its high economic growth rates, good company earnings outlook and financial and economic liberalisa-

established markets. And, of the big buyers, the US and the Japanese have been most active of late.

Salomon's statistics show that both US and Japanese investors stepped up their buying considerably after an inactive first quarter. Japanese investors bought a net \$6.1bn worth of foreign equities between April and June, after selling a net

That represented a sharp reverse from the first quarter, when they sold off US equities worth \$1.5bn in value.

US investors, meanwhile, more than doubled their net purchases abroad - reaching \$4.4bn in the second quarter, after \$1.7bn in the first quarter. That compares with net sales worth \$252m for the whole of 1988.

The US money has been targeted especially on Europe, and even there on specific markets. US Erisa funds and US international performance funds - which together manage \$120bn, or about an eighth of all international equity investments - reduced their second quarter weightings in both Japan and the UK, the latter by more than 8 per cent.

France, Spain and Switzerland saw increased investment from the US funds, with Switzerland especially popular as weightings there rose by an average 25 per cent.

**The US found favour as gloom over a hard landing for the country's economy turned into hope of a soft landing... Meanwhile, the UK has benefited from bid activity and improved institutional liquidity levels, although caution is now creeping back in**

Michael Howell, Salomon's investment strategist in London. "The amount of new issuance in Europe has picked up extremely strongly this year, and that is against a background of

Most of the big money, however, continues to chase the larger mora

\$104m in the first three months. The Japanese were especially keen on the US stock-market in the second quarter, when they bought \$1.9bn net of US stocks.

**Projections of the International Equity Market, 1988-2010E (US\$ m)**

	1988	1990E	1995E	2000E	2010E
Net Equity Flows	21.1	55.0	95.0	150.0	425.0
Foreign Equity Assets	645.0	850.0	1,700.0	3,250.0	10,750.0
Gross Equity Flows	1,212.6	1,550.0	2,500.0	3,900.0	12,850.0
Turnover Ratio (Implied)	1.9	1.8	1.5	1.2	1.2

E Estimate Source: Salomon Brothers



## Success in Asset Management depends on how you look at it

All too many institutional asset management companies boast a global view. But is their global view seen through global eyes? Or just the window of a London office?

We are Deutsche Bank Capital Management (UK) Limited, a subsidiary of DB Capital Management International GmbH, Frankfurt. A company with an established and substantial presence in world markets and a truly global view. We are backed by the entire resources of the Deutsche Bank Group, and the expertise and support that only one of the world's largest banks can offer.

For instance, economists based throughout the world, providing projections on global trends, and investment research departments in New York, Tokyo, Frankfurt and London, producing up to the minute analysis on investment and trading strategy.

For more information and a copy of our introductory brochure, "The Futura of Asset Management", contact us at Deutsche Bank Capital Management (UK) Limited, 6 Bishopsgate, London, EC2P 2AT. Tel: 01-283 6206. Fax: 01-623 1443.

**Deutsche Bank Capital Management (UK) Limited**

A member of IMRO







INTERNATIONAL FUND MANAGEMENT 7

INFORMATION SYSTEMS

'Computers will tackle the routine chores'

A GALAXY of new, computer-based business tools is coming to the aid of the hard-pressed investment manager. The range and variety goes far beyond the simple information distribution systems, like the International Stock Exchange's Topic service or Reuters' raft of price and news services.

The new tools include aids to making better decisions, based on the techniques of artificial intelligence.

For traditionalists in investment management, there is inevitably a price to be paid. According to a new study of the use of computers in investment management by James Essinger and Joseph Rosen\*,

their own on matters such as stock selection and asset allocation.

In other words, advanced decision support technology is promoting a fundamental change in the nature of the investment management profession. With the day-to-day tasks relegated to the computer, a greater emphasis will be placed on investment managers' skills at medium to long-term strategic decision making, and on their interpersonal skills at dealing with clients and at selling the investment management firm and new investment opportunities to clients.

An example of an artificial intelligence system being used in the US for investment management is the "Intelligent Portfolio Manager" system, used in New York by a leading private client firm Associated Family Services (AFS).

The AFS system takes in a variety of price information in electronic form, especially the prices of the Standard & Poor's 500 stocks. It carries out a range of calculations involving both a knowledge base (the store of expert opinion) and pattern recognition. The result is a list of stocks which show, to AFS managers at any rate, favourable investment characteristics.

Expert systems for investment management are already the subject of an "Esprit" contract.



James Essinger

the new technology is set to make the traditional functions of investment managers redundant within five years.

James Essinger says his conclusions are based on discussions with investment managers, heads of information technology departments at investment management firms, and key suppliers of financial systems.

"At first we had expected to find that the main application of technology in investment managers' offices would be to simply routine administrative chores, such as portfolio valuation, client reporting, and accounting procedures," he says. "Although they are certainly using technology to help with these chores, we were surprised to learn that many firms, particularly in the US and Japan, were already deploying computer systems so advanced that they were clearly altering the traditionally perceived function of the investment manager."

The Essinger and Rosen study, one of the first and most detailed of its kind, sets out a number of conclusions, based on developments already well in evidence in the US and Japan and certain to be seen shortly in Europe and the rest of the world.

First, there is a trend towards more complex technology. Simple, real-time price feeds of the kind traditionally offered by Topic, Renter or Quotron are giving way to systems which offer "decision support."

The study distinguishes between "decision support systems which simply present information in a useful way and those which offer sophisticated calculation facilities."

Second, it argues that great advances can be expected in

Advanced decision support technology is promoting a fundamental change in the nature of investment management

the capacity of expert systems to assimilate and process financial information.

Expert systems are a comparatively new kind of computer system, based on the methods of artificial intelligence. The experience of acknowledged experts in a particular area can be stored in the memory of a powerful computer. Sets of rules are used to generate answers to questions, in such a way that the whole systems appears to be reasoning in a human-like way. It can explain how it arrives at a particular conclusion.

However much investment managers may find this prospect unappealing, it seems an inevitable development. Essinger and Rosen quote James Davies, managing consultant at Citymax, a London-based systems house:

"I think it very likely that, in the future, we will see an increasing tendency for investment managers to focus on long-term strategic objectives and leave much of the day-to-day management of their portfolios to highly sophisticated computer systems that can not only alert the human manager when necessary but also make extremely reliable decisions of

Most international fund managers have failed to match equity index returns in the past five years, and performances - both good and bad - are increasingly being monitored. So the search is on for a useful asset allocation rule - what Mr Alastair Ross Goobey, of James Capel, calls the Holy Grail for strategists.

The choice between different asset classes has been simplified in recent times by the fact of inflation. As Warburg Securities explains, in its latest international asset location report: "In periods of rising inflation, bonds are poor performers, because the real return is being eroded... Generally we believe that equities

will be the best performing asset class, and that bonds may underperform cash."

Fund managers thus continue to favour equities. Statistics from the WM Company, Britain's largest performance measurement firm, show UK pension funds particularly heavily weighted towards equities - at 73 per cent, compared with 9 per cent for bonds and 5 per cent cash. The British Government's policy of buying back gilts has meant less investment in the bond market and more in equities.

US pension funds are currently split 40 per cent equities, 16 per cent domestic



Joseph Rosen

ongoing events.

It has already led to four prototype systems - a system for the initial composition and day-to-day review of equity portfolios; a system which can be used by analysts to construct and run numerical forecasting models; a gilt-switching adviser and a personal taxation adviser.

These technologies, and associated methods such as computer-assisted trading where computers are used to help rebalance or sell entire portfolios, are complex examples of information technology in use to secure competitive advantage and are prey to all the pitfalls that such projects entail.

Essinger and Rosen warn of the need to obey the ground rules that experience has shown have to be followed if a major IT project is to succeed.

These include a need for active recognition and support by the company's senior management, a synchronisation between business strategy and IT strategy, and an awareness on the part of the IT staff of what the business of the firm is all about.

Suppliers of advanced systems for investment management include Renter, whose Art 2000 has been launched specifically with fund managers in mind. In addition to all Reuters real-time price information, it includes a portfolio valuation function, a graphics capacity, news, screen "windows" and a customisation facility. Reuters' competitors Quotron, Teletext, Datastream, ADF Brokstrage Information Services, Telekurs and the Japanese stock price service Quick have or are developing decision support capabilities.

Advanced decision support services are provided by software houses, which are inevitably less well known than the principal information vendors. The list includes Barra and Global Advanced Technology Corporation of the US, and Financia and Investment Data Services of the UK.

\*Advanced Computer Applications for Investment Management, 1989, Elsevier Advanced Technology, tel 0800 512948 (UK); (212) 589 5800 (US)

Alan Cane

ASSET ALLOCATION

Indexing catches on

International Equity Flows - Summary Net Transactions, 1988 (US\$ m)

Investor From:	Market To:					Investor Total
	US	Japan	UK	Cont. Europe	Rest of World	
US	0.0	0.6	0.4	1.1	(2.7)	(0.6)
Japan	1.9	0.0	0.5	0.7	(0.2)	3.0
UK	(1.0)	5.8	0.0	7.1	(4.6)	7.2
Cont. Europe	(2.4)	0.9	1.0	3.8	4.6	8.1
ERISA	0.0	1.7	0.5	1.2	0.7	4.1
Rest of World	(0.3)	(2.1)	1.8	(0.9)	0.7	(0.7)
Market Total	(1.8)	6.8	4.3	13.0	(1.2)	21.1

Source: Salomon Brothers

the least because it ensures a fund manager will at least perform in line with a market.

The quantitative technique relies on a computer to allocate assets by tracking an index such as the Standard and Poor's 500 or the FT-Actuaries World Index.

Indexed funds are catching on in Britain especially, so much so that the UK is challenging the US as the home of indexing, according to Greenwich Associates, the US consultancy. It estimates that, by 1992, Britain's pension funds will be indexing about a quarter of their domestic equity holdings - compared with

bonds, and 25 per cent cash and short-term bonds. The Japanese, meanwhile, have a quarter of their funds in domestic equities, 14 per cent in overseas equities and bonds, 23 per cent in domestic bonds and 8 per cent in cash.

The main goal of asset allocation is to balance risk and reward. The initial choice is the split between passive and active management - between tracking an index or actively choosing stocks for fundamental reasons or special situations.

Passive management, or indexing, is proving increasingly popular post-crash - not

about a fifth earlier this year. That compares with an estimated 22 per cent weighting for US pension funds by 1992.

Passive management is attractive to fund managers because it reduces risk by reducing the element of human judgment. The globalisation of asset allocation has increased the risk of fund management; there are more markets and products to know, more regulations and legislations to come to grips with.

Mr Ken Ayres, vice president at Frank Russell International, the US investment managers, says indexing and other computer-linked investments provide a safety blanket of sorts: "Trustees, internal and external managers want some method of justifying what they've done, and if they can say 'we used this mathematical-based model to help us', then at the very worst they at least have some excuse."

But he essentially agrees with the assessment by Mr David Paterson, director at Fleming Investment Management, who stresses that indexing is a must for the fund manager in charge of tens of millions of pounds.

As Mr Paterson says: "It takes quite a brave pension fund manager to go too far away from the index with those sizes of funds."

But stray they do, in search of the value-added, which is where active management comes in.

Active management is generally split into two approaches: "top down", where macro-economic factors are the deciding

factor, and "bottom-up" where the search for undervalued stocks, regardless of their home, reigns supreme.

The globalisation and diversification of equity investment has raised the stakes for active management, and emphasised the growing importance of the regional fund manager.

For, just as investors were finally figuring out Japan - with its incomprehensibly high price-earnings ratios - unknown markets like Indonesia, Brazil and Turkey have appeared on the scene.

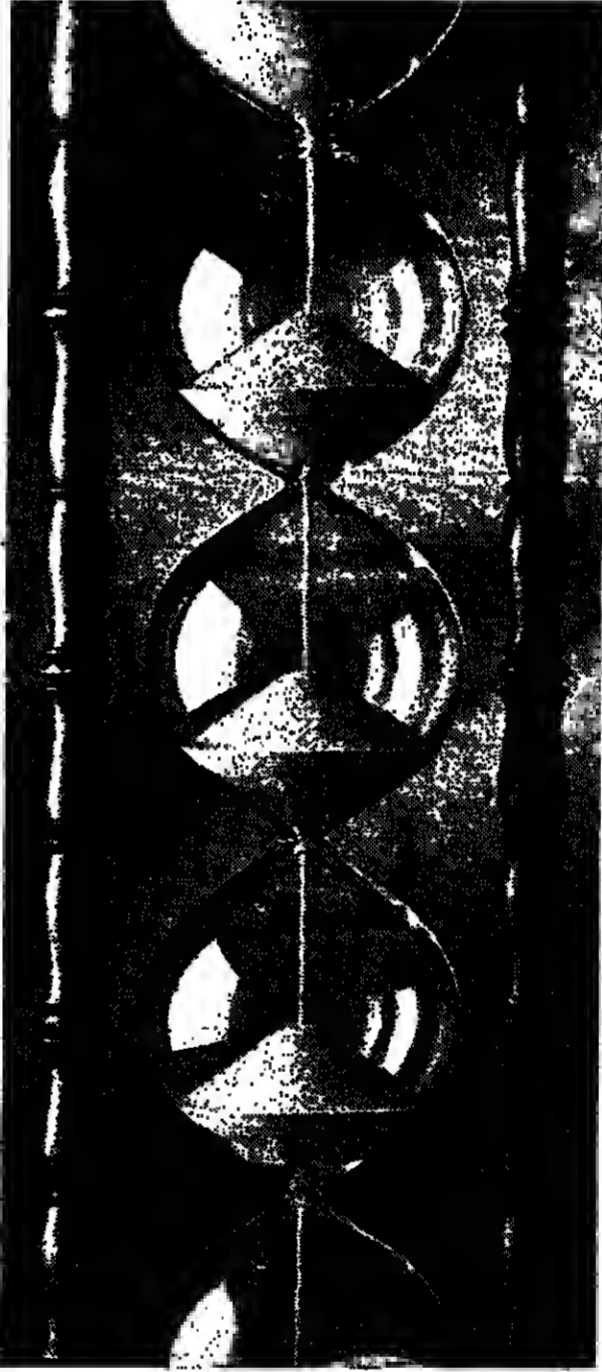
A regional manager knows the vagaries of his market, and can thus focus on stocks with greater long-term potential, such as second-line, less liquid equities.

Most asset allocation is a mix of most of the options - so it is the blend that counts. At Postel, for example, the UK pension fund manager adopts a centralised approach, deciding first on asset categories and the amount of money to be allocated to each. Then the specialists take over, with regional managers left to allocate their allotted funds in their area.

A large proportion of Postel's funds are passively managed, but Mr Andrew Threadgold, chief executive, stresses the role of a hands-on approach to asset allocation.

His maxim: "At the end of the day, it all really comes down to judgment. There are aids to the decision-making process, but they don't actually substitute for judgment."

Hilary de Boer



HOW LONG IS LONG TERM?

The answer is another question: how long do you need us for? Because, unlike other banks, The Long-Term Credit Bank of Japan will follow your business through from start to finish, until all your plans are successfully realized.

That's a policy that has helped us

become one of the world's top 20 wholesale banks with over 60 offices around the globe.

We were originally established in 1952 to ensure a steady flow of long-term funds for industrial growth.

Now we've expanded to operate in Long-Term Corporate Financing, Merchant

Banking Services such as Project Finance, Mergers and Acquisitions, Leasing, and Investment Advisory Services, as well as a full range of additional Banking Services.

Why not get in touch with LTCB and find out what lengths we'll go to for you?



The Long-Term Credit Bank of Japan, Limited

Branch: London (01) 623-8511 Representative Offices: Frankfurt (069) 726258, Paris (1) 42-96-55-50, Milan 2-792603, Bahrain 262900  
Subsidiaries: LTCB International Limited (01) 623-3765, LTCB (Europe) S.A. (02) 513-90-20, LTCB (Schweiz) AG (01) 202-2710

**INTERNATIONAL FUND MANAGEMENT 8**

**Performance measurement**

**Pension chiefs plan a review**

**MEASUREMENT** of a fund manager's performance has become an integral part of the investment scene, whether it involves pension, life assurance, unit trust or investment trust funds.

In the UK, the proposed disclosure rules from the Securities and Investments Board envisage life and unit trust companies providing the public with some form of performance measurement figures.

Until recently, performance measurement was a mere check on how well a fund manager had done over a period; now, it is a major tool in the investment manager's toolbox. On both sides of the Atlantic, the development of scientific methods has been most pronounced in the pensions field.

A fund manager's investment record, as provided by one of the major performance measurement companies, is an essential part of his c.v. when he competes for funds to manage.

He will regularly have to explain and justify to trustees his investment operations, against a performance assessment from a measurement company.

All too often, his investment brief is simply to beat the median performance, if the trustees and his employer are cautious, or to get into the top 5 per cent if they are aggressive; and all too often, the result is that he will keep closely to the average portfolio holdings, as shown by the performance measurers.

The inevitable backlash has come from fund managers, actuaries and accountants, who are taking stock of the situation and asking "what are we doing?" and "why are we doing it?" in relation to performance measurement.

The first move came from fund managers themselves. At this year's annual pension conference of the Confederation of British Industry, Mr Donald Brydon, chairman of Barclays de Zoete Wedd Investment Management and of the investment committee of the National Association of Pension Funds, announced the launch of an investigation into performance measurement. It will consider:

- The way investment performance information is constructed, and any major deficiencies;
- Whether the information is presented in a way that helps trustees to determine the strategy of investment of their funds;
- A desirable frequency for reporting investment performance information to trustees (with a possible recommendation);
- The extent to which trustees make use of performance information;
- Ways in which the information is used by other organisations, such as consultants in manager searches and investment managers in advertising; and
- The extent to which such information and its presentation affects investment decisions.

The composition of the committee has yet to be announced, but Mr Brydon was emphatic that it would consist of users of the services — trustees, pension fund administrators and investment managers. Consultants could be retained to provide expert advice, but would not be a major part of the investigation; and the performance measurement experts would be the ones providing information to the enquiry.

Meanwhile, actuaries in the pensions field are questioning the methods used in performance measurement. In a paper presented this week to the Institute of Actuaries, two consulting actuaries, Terry Arthur and Peter Randall, say that the role of past-performance measurement in investment strategy and selection is overstated, at least while the present methods are used.

They point out that current techniques assess the performance on a market-value basis at the end of the measurement period. They argue that this is only part of the picture, and that it is equally important to assess the role of the market value of assets sold in giving a more complete picture.

Mr Arthur and Mr Randall put forward other measures which they believe provide indicators of a manager's investment skills; in particular:

1. The income received from all assets in the portfolio will be significant, and that for equity holdings, the pattern of dividends and their growth are excellent indicators in their own right; and
2. Much of the long-term performance will come from investments no longer in the

**Barry Riley on the big steps taken by quantitative techniques**

**Even trackers can lose a scent**

IN GLOBAL investment management, first the professionals displaced the amateurs, and now the technologists are seeking to supplant the judgmental managers.

Quantitative techniques have made big strides in the market-places during the past couple of years. Essentially, such methods bring mathematical and statistical procedures to bear on portfolio construction, and use the power of computers to implement a variety of strategies.

The basic quant product, and still by far the most widely marketed, is the index fund. This started in the US, where domestic portfolios worth something like \$140bn are now indexed. Usually they track the Standard & Poor's 500 Index, but there are others. Passive management of this kind is also increasingly popular in the UK, where it is estimated that around \$18bn is linked to the FT-Actuaries All-Share Index.

Global indexing took longer to develop, but the necessary models and techniques are now available from firms like Barra and Quantec. In the Erisa (Employment Retirement Income Security Act) market-place for non-US global equity funds, domestic specialist index managers like State Street and Wells Fargo have made the transition to tracking international indices, such as the Morgan Stanley Capital International Europe, Africa and Far East (EAFE) Index, and the FT-Actuaries World ex US Index.

These passive managers have shot to the top of the league table of funds under management, and at one stage earlier this year some 60-70 per cent of new international equity mandates were going to these passive managers. Around \$14bn is now tracking the global indices for US clients.

In London, too, Barclays de Zoete Wedd in particular has pulled large sums into its exempt global index funds. A few indexed unit trusts have also been launched in the UK by houses that include Morgan Grenfell, James Capel and Gartmore. And the Japanese are well to the fore, with Nikko and Yamachit marketing index-tracking expertise around the world.

Some of the disadvantages of simple indexation are now coming to the fore, however. It all seemed plain sailing at the end of 1988, when the performance of international equity managers presented index-tracker with a seemingly cast-iron marketing pitch. Active managers had been seriously underweight in Japan, and moreover had underperformed local indices by amazingly wide margins — the median British pension fund manager in 1988 missed the Tokyo index performance by 12 per cent, and also underperformed the S&P500 in the US by 5 per cent.

As so often, however, last year's solution proved to be the wrong answer to this year's challenges. The index managers who upweighted Japan found that they had, with unfortunate timing, increased their exposure to one of the worst performing markets of 1989 so far.

Suddenly, too, foreign active managers have begun outperforming the Tokyo indices, because the small capitalisation, low p/e stocks have stood out. The index funds essentially track only the market leaders. James Capel's Japan tracking unit trust has this summer slumped into the bottom quartile of the 70, or so British unit trusts specialising in Japan, whereas a solid second quartile performance would normally be expected. It does not appear to be a failure of tracking, but simply provides a reminder that short-term fluctuations can wrong-foot even the smartest investment technologist.

Nandor Mészáros, who runs Capel's quantitative unit in Edinburgh, insists that any underperformance will be temporary. "There has been an extraordinary performance of smaller capitalisation stocks,

as opposed to the larger company stocks," he explains. "This pattern has never occurred before."

Meanwhile, Capel has made a breakthrough in being appointed an index fund consultant to the capital management division of the Industrial Bank of Japan, and has also

realisation end of the stock-market.

Whatever the fortunes of the passive managers, quantitative techniques are also catching on fast in active management. US domestic managers, such as Batterymarch and Grantham, Mayo, Van Otterloo, have extended their techniques into the global arena.

The basic approach is to use various sophisticated screening techniques to select stocks which conform to patterns of characteristics leading to out-performance. Jason MacQueen, head of Quantec, reckons that there will soon be a big demand for computer models which provide screening facilities and which test for consistency extra returns.

A practical snag is that methods that work well in the US, where the quality of information on individual companies is high, may not function reliably in other national markets, where the data is poor. This particularly applies to parts of continental Europe, which has become an important area for global equity managers this year.

It is certainly dangerous to apply screens which work well in one country to markets elsewhere without careful checking. The ratio of book net worth to share price has been

**Some of the disadvantages of simple indexation are coming to the fore**

just been appointed to set up a £110m Japanese index tracking portfolio for a non-Japanese client.

The global indexers may need to have something of a rethink in the light of events in 1989. But they have other strategies to hand. One is to build an asset allocation capability by developing index-tracking sub-funds based on, for example, the US, Europe and the Far East, but allowing the weights to be changed. This can satisfy the needs of, for instance, clients who are discouraged by the still extremely high share valuations in Tokyo. Another strategy is the setting up of small company indices, so as to capture the fluctuations of the small cap-

**"LONDON managers are experienced in performance-based investment,"** says William Richards, who earlier this month launched Deutsche Bank's new institutional fund management offshoot in the UK. "We are ready to start working with intermediaries."

But, although Deutsche Bank Capital Management (UK) will have to fight its way through the competitive Anglo-American environment, the bank's central fund management operation, based in Frankfurt, will remain rooted in a cosier world, where regulations and relationships count for a good deal more than impressive results.

Some London managers regret that the movement is only one way. Deutsche Bank and similar continental institutions can open up in London and compete on more or less equal terms, but British and American fund managers can not move into Germany on the same basis. They will find they

**MANAGER SELECTION  
When it pays to be a specialist**

lack the right kind of licence, or they will not be able to reach potential clients.

In the end, the question is whether the German or Swiss corporate clients will realise that they have been missing out. But the ultra-competitive Anglo-American scene has its drawbacks too.

Intermediaries are now crucial to the institutional investment management business in the US and Britain. They play a vital role in advising clients on selecting and monitoring their managers. Effectively, they have set up a marketplace in which new and innovative managers can make an impact. All the same, are they getting too powerful? Some people fear that the intermedi-

aries are distorting the development of the investment management business, to their own advantage.

The investment consultancy business has developed further in the US, where firms such as Frank Russell, SEI and Wilshire Associates are prominent. The techniques grew up in the domestic fund business, but have been translated into the global Erisa (Employment Retirement Income Security Act) sector.

Manager selection centres on the notorious beauty parade, the competitive presentation at which rival managers file in one after another and seek to impress the plan-sponsors.

However, a lot hangs before that. A new manage-

ment firm such as DECM-UK must seek to establish its credentials with the consultants; it will probably try to present to them before it ever seeks to approach clients. The first task is to get on to the consultants' short lists, and if it does not get past this first hurdle it stands little chance of establishing itself.

What is the secret of success? According to Martin Wade, president of Rowe-Price Fleming International, an Anglo-American joint venture, any decision by a committee is bound to be unpredictable.

"You narrow it down. But if it then a bit of a lottery. It will depend quite a lot on the chemistry between the people involved," he says.

There is an inevitable tension between the managers and the consultants. This is aggravated by the consultants' tendency to push the managers into specialised pigeon-holes, whereas the managers themselves would, in many cases, prefer to offer a broadly-based service.

In fact, many of the big balanced managers have accepted that they must compete for specialised mandates. Although they may not gather in so much money under management in this way, the fees are higher. And that is the central problem, because by the time the fees of the consultants themselves are added in, the total costs to the client may be significantly greater than with more traditional arrangements.

Yet the consultants have filled an essential role in developing the global Erisa business. Global management is itself a specialisation, when viewed from the somewhat topsy-turvy perspective of the typical American pension plan, because most US investment advisers only deal in the domestic securities markets. The consultants have been able to find management firms with international expertise — in Boston, London, Edinburgh or Tokyo — and take on the task of keeping their performance under review.

It is argued by the consultants that broadly-based managers are not uniformly successful in all the areas in which they manage funds, and that by narrowing down the mandates it is possible to achieve greater consistency of performance.

Besides the obvious specialisations in bonds, or in European or far eastern equity markets, the differentiation of managers is being extended to cover various styles. There are index fund managers, of course, and "top down" firms with a heavy input of economic and political analysis. But "bottom up" managers pick stocks for value, more or less regardless of where the companies are based geographically. Some of the managers use quantitative methods rather

than conventional investment analysis.

As the international fund management business segments still further, it is possible to find specialist small capitalisation managers, or emerging markets experts, or firms which focus upon derivatives such as options or warrants.

According to Martin Wade: "The kind of appointments that big corporate clients are making are quite different from five or six years ago. Today only half of the portfolios managed by Rowe-Price Fleming have unrestricted mandates."

In one way this is inhibiting, but he accepts that a diversity of approach may have the merit of reducing overall volatility for a multi-manager fund. Styles that work well in some conditions may be outperformed by others at a different stage of the stock market cycle. Over the cycle as a

**London, New York**

**How to Avoid the Pitfalls of International Fund Administration**

The Bank of Tokyo has been providing specialized services to its clients since 1946. Its international fund administration services are designed to help clients avoid the pitfalls of international fund administration. The Bank of Tokyo has a long history of providing personalized financial services to industry and private individuals for more than 50 years.

**THE BANK OF TOKYO**

*(Text in the advertisement is partially obscured and difficult to read due to the complex layout and image quality.)*

**The presence of a variety of styles can reduce volatility**

whole, the various managers may perform similarly, but the presence of a variety of styles can reduce volatility.

Maybe it is questionable whether pension funds, with their very long time horizons, really need to spend money on reducing the volatility of their portfolios. But that is an important objective of the consultants. Certainly there are many small firms of investment advisers which are very happy that the industry has become driven by intermediaries. Otherwise they would scarcely get a look-in.

In Japan, for instance, institutional fund management contracts are very much determined by longstanding relationships and by a mass of regulations about which kinds of managers can look after various kinds of funds.

According to David Price of Mercury Asset Management, business can only be won by knocking on doors, and being very patient and persistent. With its own office in Tokyo, HAM has been able to start clawing its way into the Japanese market. But it is not a place for boutiques.

Barry Riley

**Much work is still required in bringing the investment risk factor into the measurement calculation**

portfolio, and that an analysis of sold assets would be highly useful.

They quote the example that, if stocks sold had, during the period of tenure, outperformed the market, then this would be a positive indication of skillful investment management.

The Pensions Research Accountants Group has, within the past few days, produced a paper on Investment Performance Measurement for UK Pension Funds. Much of it explains the present situation, but there are two interesting sections on risk and the interpretation of the results.

While much of the pressure for assessment and change in performance measurement is coming from outside, the measurement groups themselves are assessing their methods, presentations and quality of service to clients.

Much work is still required in bringing the investment risk factor into the measurement calculation. US measurement services already claim to do this, using sophisticated statistical methods as risk assessment. Such techniques were used in a recent report on pension fund investment manager assessment by the London Business School, but they have not yet been accepted by the commercial providers of measurement services.

Until recently, the presentation of performance results has been a general league table of every fund measured. Now, it is becoming general practice, in unit trusts and investment trusts, to present the results according to the type of fund.

The Unit Trust Association has recently reclassified its funds into 17 types and sub-types. Presentation of performance is based on this classification. There is pressure for pension funds results to be shown in peer groups, so that the major mega-billion pound funds, with a wide spread of assets, are not compared with the small specialist funds.

Eric Short

**As a bank that has been providing personalized financial services to industry and private individuals for more than 50 years, we know that a smile can do much to set people at ease and brighten up the atmosphere. If it is said that a smile is contagious, then we want the whole world to smile with us in creating a happier place for everyone to live in. You'll find a friendly smile waiting for you in our offices in the world's major financial centres. We are at your service.**

**A name you can bank on.**  
**TAIYO KOBE BANK**  
Head Office: Kobe. Headquarters: Tokyo, Kobe

*(Text in the advertisement is partially obscured and difficult to read due to the complex layout and image quality.)*

INTERNATIONAL FUND MANAGEMENT 9

Andrew Freeman on global custody

# Margins squeezed

**GLOBAL CUSTODY** as a banking product is not changing nearly as fast as the increasingly public profile of the business might suggest. Or, as one trustee put it: "Don't be fooled by all the advertising and gloss."

For most pension funds and fund managers, the maintenance of their international assets to a high standard remains as important a requirement as ever. But for the custodian banks, the challenge to reach that standard is becoming ever harder.

Increased competition within the banking industry can be coupled with the international impetus towards electronic book-entry securities exchanges to present a powerful set of forces acting against the dominance of the industry of any particular handful of banks. Indeed, the formula for success grows more elusive every month.

Behind the scenes, however, it is possible to identify trends within the custody business. For example, many customers of the leading custodian banks are finding that there is decisive evidence for growing competition between the providers.

For a start, price competition remains as fierce as ever. New business is still growing, especially outside the US, but the margins enjoyed by custodians on their investments in systems and processes are being squeezed as they are forced by client demand to lower their fees.

This puts many of the biggest custodian banks in a nasty bind: A potential customer which tells a short-list of banks that one of their number has offered a low price is usually asking the other banks to match that price.

But as one banker said: "How can we cut our prices for new business and look our existing customers straight in the eye?"

The more fees are squeezed — and there is speculation among banks that some of them are buying market share whatever the cost — the more the custody business must move towards a commodity business if the banks are to find it profitable. If that happens, the margins inevitably come down and custodians must address the question of where in future they will find

incremental returns.

Nevertheless, some banks already think there is an identifiable polarisation occurring between the biggest providers and the niche-players which rely on customised services to a small number of clients.

In that sense, global custody is still maturing as a banking product and is ending a phase of extraordinary growth. If the basic clearing and settlement elements of the product will inevitably move towards taking on commodity-like characteristics, it is safe to say that neither of these developments has occurred yet.

Indeed, banks like to stress that they are currently offering quite different products to clients, and that this also works against the imposition of uniform pricing. However, most are already looking to the future for ways to add value to the service they provide for their clients' portfolios.

A year ago, many banks had identified data manipulation as a key area for the future. They argued that they could pro-

## Some banks see a polarisation between the biggest providers and the niche-players

duce, say, performance measurement reports or complex valuation services. As the performance measurers came under pressure for comparing apples with pears, so the custodians sharpened their idea that tailor-made portfolio information should be the key to those elusive incremental profits.

They could even extend their operations via gradual development or takeovers to make themselves look more like consultants advising funds on their portfolios in the broadest perspective.

This sort of vision has tended to take second place to the day-to-day challenge of meeting the needs of simple settlement and reporting. One custodian says that for fund managers there is still an unmet requirement for pure custody: "They want quick, accurate systems which are capable of handling volume spurts. We're not talking about bells and whistles, just a straightforward product."

By contrast, pension fund

clients are more demanding in precisely the area which the custodians have identified as the way forward. The need for more sophisticated reporting is driven partly by regulatory requirements — for example, UK funds have to be rigorous about their activities in case they inadvertently run foul of tax authorities which distinguish between trading and genuine investment.

Equally important is that trustees want to feel they have proper control in what is more often than not a multi-manager environment. When a trustee has a clutch of managers offering performance figures and reconciled positions, it can be a confusing mass of information for a trustee board to handle. If the board could pay a custodian to standardise the information, there would be value on both sides.

Back in the present, one area of the custody business has continued to demonstrate astonishing growth — securities lending. According to custodians, more pension funds are abandoning their traditional reticence and offering their securities for lending.

In particular, a UK tax ruling allowing funds to lend stocks without losing their overall tax-exempt status has encouraged unprecedented levels of new business for the banks. Since February this year, Bankers Trust estimates it has been lending some \$70m of stock per day out of London.

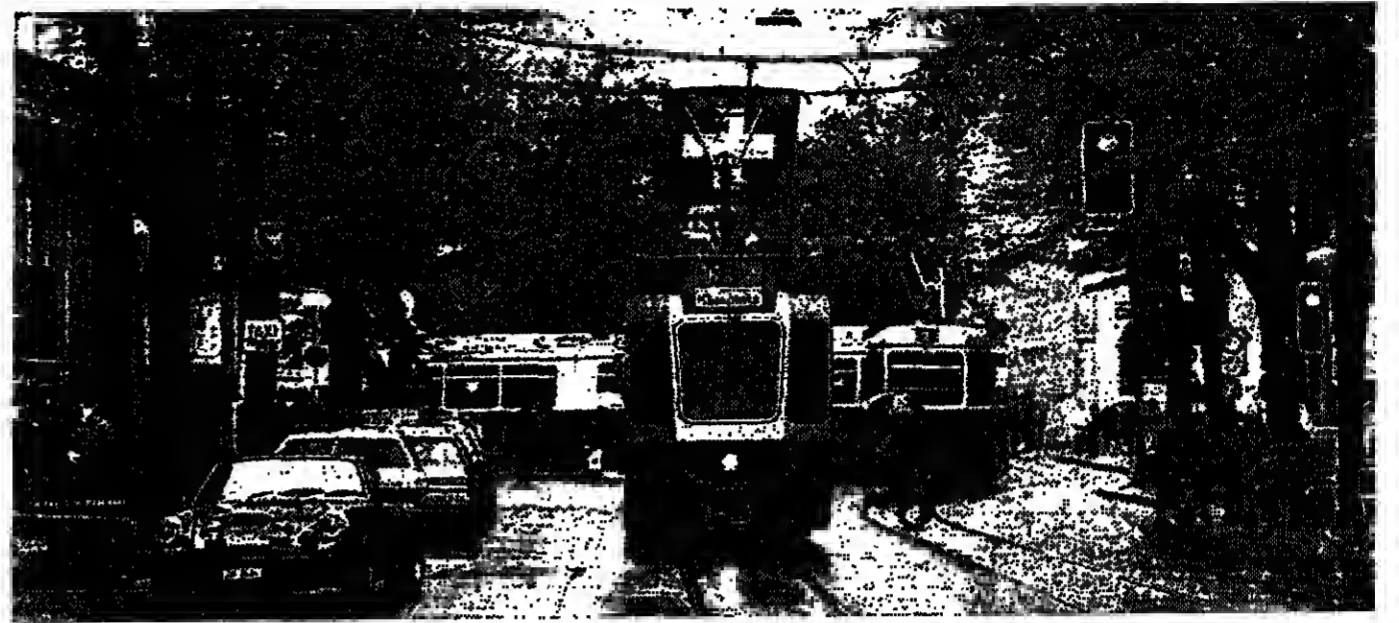
According to one custodian, it has clients which will earn more than \$1m this year for lending some of its Japanese equity portfolio, more than enough to offset their entire custody and safekeeping bill from the bank.

As word of this sort of income gets around, lending will become one of the major products with which custodians entice new business.

New business continues to be in regular supply. One custodian cites the tendency of international fund managers to address an ever wider range of markets, leading to demand for more diverse custody services. The emergence of specialist funds invested in, say, the fast-growing far eastern countries, provides one area where custodians are not short of business.

PRIVATE CLIENTS: discretion often matters more than performance, yet . . .

# Secrecy may not be guaranteed



Zurich, where the seriously rich can conceal their wealth under a discreet umbrella — but the weather is changing. Tony Andrews

A **CHAUFFEUR**-driven limousine meets you at Zurich Airport and whisks you off to that small, discreet hotel close to the Bahnhofstrasse, where your Swiss bank has reserved a luxury suite for you.

That evening, your customised bank executive escorts you to the theatre and, over supper, gives you advice on which Swiss doctors to consult and how to arrange schooling for your children.

Not all private banking clients get such personal service from Swiss banks, but many do, and you can gauge the value of your account in their eyes according to whether you have to find your own taxi to take you into town.

Coasting through the personal touch may be, it represents the frilly end of the spectrum of private banking services. The serious part of the subject is more difficult to define. For some the emphasis is on banking services ranging from deposit facilities in different currencies and high interest cheque accounts to loans and bank guarantees for, say, Lloyd's membership, and rapid transfer of money around the world. Others regard discretionary investment management as the vital ingredient.

"It means different things to different people," says Mr Sydney Falk, head of international private banking at Barclays.

Everyone involved in offering private banking services (sometimes now called boutique banking) emphasises confidentiality, tailor-made solutions to individual financial problems and flexible services available through a "relationship manager" or "london executive". The private ambience and the fact that you don't have to wait in a queue also help sell the concept.

There is, however, nothing new about private banking. Switzerland still the centre of the art, has been attracting what are nowadays called "high net worth individuals" for more than a century.

But what used to be a secret service now has a more public face, thanks to the discovery of private banking's potential among the marketing experts of household-name British and American banks.

Mr Walid Bonstany, director of S&O Consultants, a management consultancy firm associ-

ated with accountants Spicer and Oppenheim, maintains that there has been a surge of interest in private banking in the last 15 months, but that much of it is marketing hype. Nevertheless, he sees some interesting national differences both among banks and their customers.

In the US, he argues, private banking is largely credit-driven, and serves the borrowing requirements of aspiring entrepreneurs whose investment management business banks hope to capture at a later stage. Switzerland, on the other hand, acts as a magnet for investment management of flight capital from politically unstable parts of the world, such as the Middle East. An increasing amount of Arab money has gravitated towards Switzerland in recent years, deposited by Arabs who need to regard Beirut as their natural financial centre.

While Austria has possibly stronger banking laws than Switzerland, and Luxembourg tries hard to compete, perception and tradition, even lethargy on the part of customers, are factors still favouring the Swiss. Mr Falk estimates that there are 1m households in the US with an annual net income exceeding \$1m. The number of

"seriously rich" people worldwide could be anywhere between 5m and 10m, he says.

A large proportion of that market remains untapped. Hence the enthusiasm of financial institutions to package private banking services into an appealing whole.

So, how much money do you need in order to be able to boast of your private banking status down at the golf club? Mr Heinrich Looser, a senior banking executive with Bank Julius Baer, in Zurich, looks for a minimum of \$1m of disposable assets, but also offers less wealthy clients participation in the bank's investment philosophy through in-house mutual funds.

Bank Julius Baer's clients come mainly from Europe, and South America is "relatively important". Like many old-established banks, there are clients whose families "have been with us over maybe generations".

Different definitions of what constitutes a high net worth individual mean some Swiss banks will accept clients with a minimum of around \$75,000 to invest. More often, prospective clients are expected to have at least \$500,000 to invest, and the weighting of the portfolio as between, say, shares,

bonds, cash and even gold bullion, is determined partly by the client's attitude towards risk and partly by the need for income and capital growth.

It is sometimes suggested that private banking clients seek safety and confidentiality as a higher priority than investment performance. A spokesman for Credit Suisse, one of Switzerland's top three banks, discerns a trend towards performance because increasing competition among banks which have used superior performance as a marketing weapon has made people more aware of performance differences. Credit Suisse faces a growing number of private clients who are performance-oriented.

But, priorities aside, there can be little doubt that confidentiality is a prime requirement among private banking clients. Switzerland has always scored on this point. Indeed, it is a criminal offence under Swiss law for a banker to divulge the business affairs of clients to any outsider, including, perhaps especially, foreign tax authorities.

But secrecy is no longer Switzerland's guaranteed trump card. In recent years the powerful US Securities and Exchange Commission, which

is never shy of flexing its regulatory muscle outside its own territory, has persuaded the Swiss Government to lean on banks to disclose business details of clients suspected of laundering drug money or fraud. Opening the Swiss bank books of former Philippines president Ferdinand Marcos is a famous example.

One senior Swiss banker argues that secrecy is not a shield behind which one can hide. "Confidentiality is a term I would accept," says the same banker.

Walid Bonstany says the Swiss are co-operating more and more with various governmental agencies, and that there is no question Swiss banking secrecy is not quite what it was. "If the authorities want to see your Swiss account because you're suspected of drug money laundering, the Swiss would open up the books."

Despite this the Swiss remain quietly proud of their secrecy and would not disclose information, except on very strong evidence of crooked dealing.

Peter Gartland

chief view

much work is still required in bringing investment risk factor into the measurement calculation

## How do YOU plan your investment manager selection?

*"After looking everywhere for the Queen (whom she spied out at last, a long way off), she thought she would try the plan, this time, of walking in the opposite direction . . ."*

Lewis Carroll — The Garden of Live Flowers

DIRECTIONS are what we are all about at SEI. We follow the 200 or so managers qualified and willing to manage UK and European pension funds. Evidence suggests that Trustees and Investment Committees do not always get the managers they really want to fulfill the brief. To overcome this we concern ourselves with the operation of due diligence in the fullness of its responsibilities. We may raise eyebrows by asking you if you expect too much of your pension fund managers. We are not afraid of walking backwards to find progress. We are nothing if not thorough. In 1988 SEI conducted 143 search exercises, involving the placement of some £3 billion worldwide. We believe in planning. We believe in direction. We believe in success.



**NOT ONLY CAN DATASTREAM DO YOUR WORK, IT CAN ALSO IMPROVE THEM.**

FUND ACCOUNTING + DATA

At Datastream, our service to fund managers doesn't stop at multi-currency investment accounting, valuations and portfolio performance systems.

We also cover investment research. Putting our on-line historical data at your fingertips.

So you can work out your next move in major markets and financial instruments from equities and bonds to futures and options.

And while you concentrate on investment, we provide

support for your back office.

We'll keep you abreast of the latest developments, from legislative and market changes that affect your investment accounting systems to new facilities such as graphics and desktop publishing.

And provide service you can rely on, from training and advice to practical support.

Datastream. One of the best investments you can make.

**Datastream International**

For further information, call: Mike Anthony 6 & 7 Queen Street, London, EC4N 1SP Tel: (01) 329-0010 Fax: (01) 329-0787

DATASTREAM is a company of The Dun & Bradstreet Corporation  
TEL: LONDON (01) 250 3000. EDINBURGH (031) 220 2301. NEW YORK (212) 524 8400. ROTTERDAM (10) 424 6666. HONG KONG (5) 240 076.

## INTERNATIONAL FUND MANAGEMENT 10

## TAXATION

EUROPE's frontiers are supposedly falling down. In theory, they should be all gone by the end of 1992.

Nowhere is the gap between the ideal and reality more obvious than in the case of tax regulations - an area of enormous complexity, which impinges directly on the fund management industry.

The Treaty of Rome states the ideal situation: that indirect taxes across the Community should be harmonised, and that distortions in competition should be eliminated. What this requires is total tax harmonisation - but the European Commission recognises that this is not feasible, at least not in the short term.

Direct taxes are sensibly being left alone, but the Commission has put forward a number of proposals on indirect taxes which - when and if they are implemented - will dramatically affect the taxation of investments in Europe.

The relevant directive - of June 1988 - provides for the elimination of exchange controls, as of the beginning of 1988, in order to facilitate the free flow of capital between member states. But member states are understandably worried about tax arbitrage - that funds will fly from one country to another for tax reasons alone, giving rise to much tax evasion and avoidance.

To counter these understandable fears, the EC was hoping to adopt a compromise position whereby it encourages liberalisation but introduces rules to discourage tax avoidance. The key element of this package would be the introduction of a withholding tax of 15

## Harmony must wait awhile

per cent on interest paid to all EC residents.

Quite where these proposals now stand is a matter of some debate. While backed enthusiastically by the likes of France, Italy and Spain, they provoked significant disquiet among member states such as the UK and Luxembourg, which expressed fears that monies - and money management businesses - would simply defect to "offshore" centres such as Switzerland or Lichtenstein.

Brussels outlined its proposals for dealing with tax-dodgers in July this year. Significantly, Mrs Christine Scriver, the European tax commissioner, made only passing reference to the 15 per cent tax-at-source proposals. Mr Nigel Lawson interpreted this as a resounding triumph for his own line of argument - whether the proposals will be revived remains to be seen.

If they are, it will be bad news for the fund management industry. It is not unreasonable to draw parallels with the flight of cash from the German bond market in the run up to the imposition of a 10 per cent withholding tax on January 1 this year. In the meantime, fund managers should scrutinise the marketing opportunities afforded by the single

European market.

Perhaps the most tangible manifestation of this are the so-called Undertakings for Collective Investments in Transferable Securities, or Ucits. These pan-European unit trusts came into legal being in December 1985, when the Council of Ministers agreed to bring in Directive 85/611, the aim of which is to co-ordinate members states' rules and regulations on investment funds.

The idea is that funds situated in one EC country can be marketed in any other member state without the latter being able to restrict operations by any legislation of its own. The detailed requirements are that a unit trust has to be approved in one member state, and then it can be marketed anywhere in the community. The authorising member state would be responsible for regulating that fund wherever it were sold throughout the community.

The proposals take effect from October 1 this year, although by no means all the member states have put through the necessary legislation at home. Luxembourg and the Irish Republic were quick off the mark while the UK is carrying the necessary legislation in this year's Companies

## BILL

In theory, this could lead to an explosion in the volume of pan-European business, but in practice tax issues complicate the picture enormously. Take a couple of examples:

How nice it would be for UK-based fund managers to take advantage of the Channel Tunnel and sell some of their wares to the French. At present, there is a discrepancy between the way tax is raised on unit trusts in the UK and on the continent. Although this will be changed, it will still be difficult under the new regime to sell a Ucits with any non-UK equity element in France, given that a French taxpayer will be at a tax disadvantage because of the different tax treatments applied to non-UK and UK dividends.

A recent paper by the International Bureau of Fiscal Documentation shows that Luxembourg's Ucits legislation does not conform with the spirit of the EC's harmonisation measure. Tax-exempt status may not be allowed to management companies running more than one fund. The report also points to legal and practical reasons why investment funds based in Luxembourg are not necessarily entitled to the same tax treaty benefits that would have applied if the ultimate investor had invested directly abroad.

In conclusion, international fund managers should not fall for the rhetoric of 1992 and should in future be just as scrupulously careful as to where they base their funds as they are now.

David Waller

## Beverly Chandler on offshore centres' new sophistication

# Havens become legitimate

THE CASUAL reader of the financial press might be forgiven for feeling that offshore centres are popping up on every spare bit of rock around the world.

Madeira, Dublin, even Malta, are pouring resources into their new offshore centres, establishing the legal framework, the telecommunications facilities and the infrastructure essential in a modern tax haven.

However, these new centres will be quite different from the tax havens of popular myth. These days, even the expression "tax haven" is a misnomer in most cases.

Back in the 1960s, offshore centres were almost costly run affairs, set up on the whims of creative accountants, designed simply to take advantage of fiscal differences on behalf of the very wealthy. Those were the days of the true tax haven, but the very lack of regulation that made them appealing to the rich, bent on avoiding tax, made them vulnerable to common and scandal.

The reaction was a superficial tightening up of regulations and new developments in the range of business. During the 1960s and 1970s, the offshore centres experienced a great period of growth, servicing the new needs of the flood of British workers heading off to the Gulf, to the joys of expatriate life and large salaries.

Nowadays, as the appeal of an expatriate working life has waned, the offshore centres still have plenty of work, servicing the financial needs of those who live and work abroad; but, on top of that, conducting all manner of business, including corporate treasury management, captive insurance, collective investment schemes for both companies and individuals who, quite legitimately, want to use a fiscally neutral area for their investments.

Over the last 20 years, for both companies and individuals, banking, trusts, insurance-based business and fund management have become more sophisticated and more international, and the advantages of efficient tax planning available through offshore centres, have brought a wider range of investors into touch with offshore investment.

Since the lifting of exchange controls and the increase in international investment, offshore centres have become legitimate, and are increasingly employed as just another option in the investment world.

The result is a slight to quality. Companies using offshore



Madeira: a full-bodied flavour as the EC's newest offshore financial centre

centres expect a high level of service, equivalent to that available in the world's major financial centres. Tax havens have gone yuppie, and the promoter of a new offshore centre is as likely to talk about satellite connections with the rest

**Offshore centres conduct all manner of business, including corporate treasury management, captive insurance, collective investment schemes for companies and individuals who want to use a fiscally neutral area for their investments**

of the world as double tax agreements.

Offshore centres, such as the Channel Islands or Luxembourg, have achieved this level of sophistication and service, and both areas are overwhelmed with new business and are extremely prosperous places. In Jersey, the financial services industry has taken over from the more traditional sources of revenue, such as tourism or agriculture, and now represents the largest part of the economy.

Becoming an offshore centre is an appealing role for any small enclosed autonomous territory, whether it is lan-

dlocked or an island. Colin Powell, economic adviser to the states of Jersey, comments: "The true offshore centres have a limited number of business opportunities they can exploit, so they look at growth industries and finance is a growth industry."

If an offshore centre is properly run, the range of financial services on offer can be varied according to the market requirements and to local requirements of the centre itself.

For example, Jersey is in severe danger of becoming overcrowded. It needs to restrict its population, so the number of jobs available is controlled by the law, and the local financial firms are encouraged to undertake offshore work that does not require large amounts of staff.

Ireland, on the other hand, has a problem with unemployment so companies opening in the Dublin offshore centre will be expected to employ a high number of local staff. Gibraltar has very little space for office buildings, so trust or company-formation companies are encouraged on the Rock. They can undertake a high turnover of work without needing a lot of space.

The advent of cross-border trading throughout the EC has further highlighted the convenience of offshore centres, while the member states debate the rationalisation of the various tax codes around Europe, and investment can be

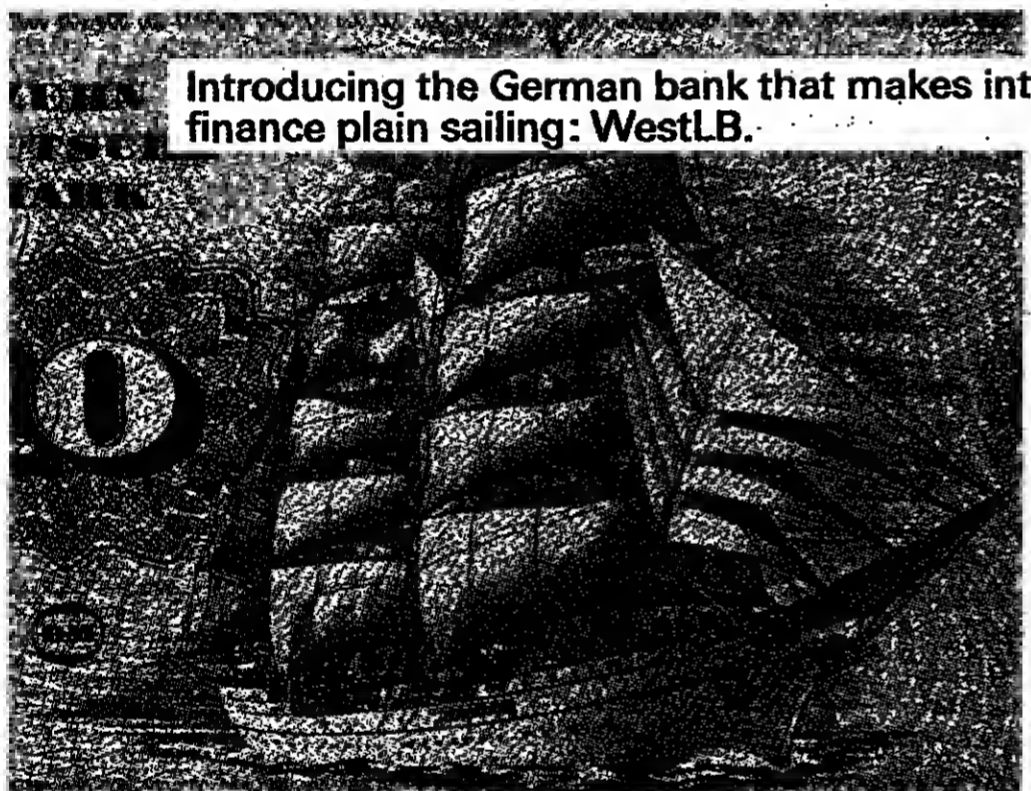
made through an offshore centre tax-free and then declared to the tax authorities at home.

In a paper outlining their rationale for choosing Madeira as a site for an offshore branch, beyond that already open in Guernsey, Lloyds Bank Fund Management (Channel Islands) said: "As part of Portuguese territory, Madeira is the newest offshore financial centre in the EC. This was a very important factor for LBFM when considering to set up an offshore branch there."

Over the next few years, the general public in Europe will come into contact with the EC-based offshore centres more and more when they buy Ucits (Undertaking for Collective Investments in Transferable Securities) products. Their fiscal neutrality makes the EC's offshore centres ideal locations for forming cross-border investment companies. Luxembourg has emerged as the leader in Ucits, but Dublin has Ucits legislation in place, too, with Madeira not far behind.

This does not mean that non-EC offshore centres will suffer: the Channel Islands and the Isle of Man hope to become the mini-Switzerland of the EC, offering total discretion and independence within Europe.

Whether there really will be enough business to go round for all these new offshore centres is arguable. However, the one thing that can be guaranteed in an offshore centre is flexibility.



Introducing the German bank that makes international finance plain sailing: WestLB.

An experienced wholesale bank. WestLB is your reliable partner for international finance.

20 years of experience in Corporate Finance, the solidity

of a state bank and the leading role played by WestLB. On this sound foundation, WestLB successfully combines classical products with innovative solutions, applying the right

mix of state-of-the-art technology and personal creativity. That's why WestLB rightfully belongs at the top of your shortlist - from Corporate Finance and Investment Banking to Treasury.

And with a global network stretching from Düsseldorf to New York and from Tokyo to London, WestLB is perfectly positioned to set your international financial operations on the right course.

Head Office: Düsseldorf.  
 Beijing, Hong Kong, London,  
 Luxembourg, Madrid,  
 Melbourne, Milan, Moscow,  
 New York, Osaka, Paris,  
 Rio de Janeiro, Tokyo, Toronto,  
 Zurich.



**WestLB**  
 The Westdeutsche Landesbank

With 365 days of business in Europe...  
 It's fortunate there's a new Europages every year.



Sales representative:  
**THOMSON DIRECTORIES**  
 Thomson House,  
 296 Farnborough Road  
 Farnborough,  
 Hampshire GU14 7NU  
 Tel. (0252) 518111  
 Fax (0252) 377005

**EURO  
 PAGES**

EUROPAGES: THE EUROPEAN BUSINESS DIRECTORY

Brief Jones Lang Wootton on property fund management, and you will enjoy all the benefits of a customised strategy, one informed by economic trends, property trends and analyses. It will be a strategy underpinned by comprehensive research, by the objectives of your fund, and by the criteria you impose on your ambitions for the fund. Indeed, Jones Lang Wootton will give edge to this strategy by creating and developing specialist and innovative approaches for your fund.

When you brief us, you will be assigned your own team from

## IN OUR EYES, A RARE AND PRECIOUS STONE

among our 93 property fund management specialists; a team which will be dedicated to your own particular needs.

Chris Bartram on 01-493 6040 will be delighted to detail our services.

**Jones Lang Wootton**  
 FIFTY OFFICES IN EIGHTEEN COUNTRIES

22 Hanover Square London W1A 2BN England. Tel 01-493 6040. Fax 01-408 0220. Telex 23858

INTERNATIONAL FUND MANAGEMENT 11

Hilary de Boer identifies some emerging markets, and finds ...

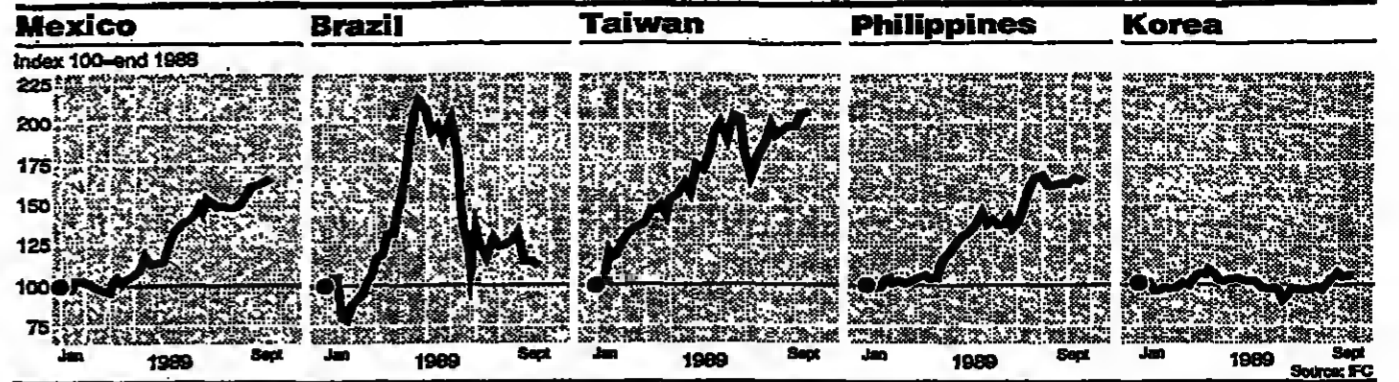
Indonesia has raced ahead

IT HAS been difficult to get a flight to Vietnam from Hong Kong in recent weeks - airlines have been fully booked well in advance, as brokers and businessmen make their way to investigate what could be home to the region's next emerging stock-market.

Emerging markets are enjoying a heyday as investors recognise the potential there for spectacular gains. In the first nine months of this year, for example, Taiwan soared by 102 per cent and Thailand by 78 per cent in local currency terms. Brazil has, meanwhile, leapt by 45 per cent and Mexico by 122 per cent.

Such potential gains have fuelled the launch of a plethora of funds for investing in such markets, which span the globe from Asia to Latin America, the Middle East and Africa. The choices are amazing. Did you know, for example, that even Egypt, Morocco and Costa Rica had stock-markets?

A happy confluence of events has aided emerging-market development. The need for portfolio diversification and the increasing sophistication of investors has been matched by liberalisation and privatisation in such markets, as developing country governments seek to attract foreign investment for economic development, rather than relying on bank lending as in the past.

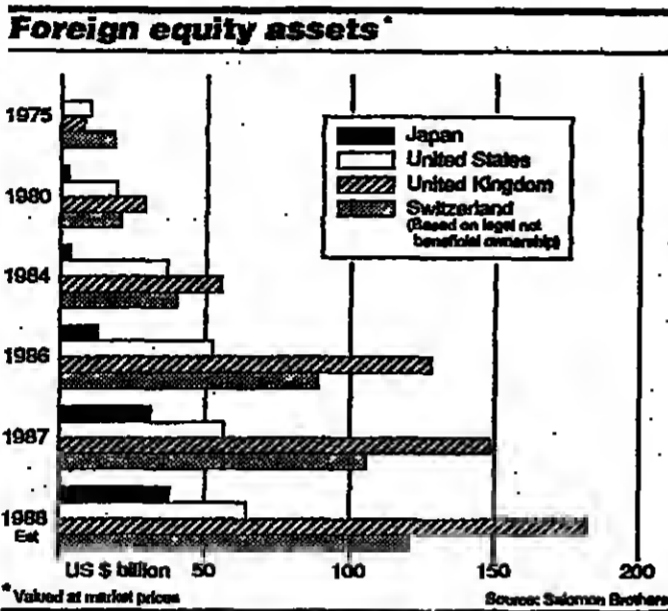


Brazil looked good until June, when the view clouded over. Source: FIC

GLOBALISATION: Richard Waters asks what became of the round-the-world baton

The local expert has much to offer

REMEMBER global trading? Three years ago, this was the buzzword around the securities industry. A new globally-aware investment community would be plugged into a new global equities market with national boundaries vanishing.



Volvo, for instance, is more heavily traded in the UK than in Sweden. It remains unclear whether this gravitation to a regional centre for internationally traded stocks will continue, or whether local stock-markets, once they develop, will win back business they have lost abroad.

These markets are likely to play a relatively passive role in the process. For investors, though, it means that something pretty close to a global market already exists. In Mr Sant's words, "there is always someone somewhere in the world who can make you a price in the major stocks."

Dr Mark Mobius, who runs the recently-launched Templeton Emerging Markets Investment Trust from Hong Kong, says newly emerging markets are taking their cue from those exchanges that have already entered the fray. They can thus benefit from the growing pains of their elders, taking advantage of developed technology and benefiting from the experience of deregulation.

Emerging markets are attractive for the potential large gains they offer to investors - but the rewards are accompanied by huge risks. Witness Brazil, which was going great guns until June - having soared by 143 per cent in five months - when a major market player failed to honour his debts.

and sharp currency fluctuations. So a local index movement can widely distort the true picture. Argentina is a poignant example here. Its 11,000 per cent rise in local currency terms in the first nine months of this year is markedly reduced to 150 per cent when translated into dollars, the common currency of the international investor.

More than \$6bn is now invested in over 100 emerging-market funds, according to New York-based Kleinman International Consultants, which this month published the first comprehensive directory of such funds. The directory tracks the funds' performances and gives such details as their tax status, investment objectives, structure and fees.

of the funds profiled in the report did not exist two years ago. "It is now difficult to find any leading investment firm without some involvement in the smaller markets of Asia, Latin America and Europe," he says. If there is a favourite emerging market at the moment it is probably Indonesia, taking over from last year's gem, Thailand. The Indonesian market has raced ahead since August, when the Indonesian Government announced that international investors could purchase up to 49 per cent of the issued shares of the 31 companies listed on the exchange, compared with the previous eight. Demand for Indonesian stock is so high that weight of money is expected to underpin the market in the near-term at least.

FIDELITY INTERNATIONAL

GLOBAL INVESTMENT MANAGEMENT AT ITS BEST.

Fidelity is one of the world's leading investment management organisations with a network of strategically placed fund management operations covering the globe.

Single-minded dedication to providing superior investment performance is the foundation of our business. With one of the largest buy-side research teams in the world, the resources we commit to generating sound, original investment ideas are probably unsurpassed in the fund management business.

And, because Fidelity is a privately-owned company, we're better able to invest in the people and systems to excel in the future - a paramount consideration when choosing an investment manager.

It's no wonder companies within the Fidelity Organisation together manage over \$115 billion.

THE VISION TO SEE FURTHER. THE RESOURCES TO LOOK CLOSER.



Fidelity INTERNATIONAL

LONDON BOSTON BERLINA TOKYO SYDNEY HONG KONG TAIPEI JERSEY LUXEMBOURG

Suppose, for one wild moment, you don't have \$1/4m to spare...

Financial Portfolio Management

Join the team. FPM users with billions of dollars under management, did not have \$1/4m to spare on an asset management package either and they are not missing anything!

FPM allows the back office to produce multicurrency valuations, keeps track of open order positions (including futures), monitors soft dollar arrangements, helps the front office plan their trading in line with account guidelines and target asset allocations and it calculates their performance....

FPM runs on UNIX minicomputers or PC networks at prices from \$5k to \$50k.

COMPUTER DESIGN

10-12 Exhibition Road London SW7 2HF. Tel: 01 589 7331

INTERNATIONAL FUND MANAGEMENT 12

The Ucits Directive

# Luxembourg blooms

SUDDENLY Luxembourg is no longer just a base for Belgian dentists to lodge their savings and for German banks to book business off their domestic balance sheets. It has become a centre for British and other mutual fund management companies.

"The reason why the British are here is that we have more expertise from an international investment point of view and a marketing point of view," says Stephen Cotterell, general manager of Wardley Investment Services (Luxembourg). His remark is made in the context of the Ucits Directive, the Brussels legislation on so-called undertakings for collective investment in transferable securities, which was agreed by European Community member states in 1985 and became effective on October 1 this year.

Within the past year or so, groups such as Wardley, Robert Fleming and Ivory & Sims have set up in the Grand Duchy. Others are wondering whether to make the same move. Fidelity's British operation is one that has decided to take the plunge, after much consideration. It will be launching a Luxembourg Ucits - an umbrella with 20 sub-funds - some time in the first half of next year.

Fidelity already sells a modest quantity of its UK unit trusts on the continent, and it has considered other bases, such as Ireland, which might be cheaper and simpler than Luxembourg, which is short of the regulatory and legal resources to process new funds quickly.

But according to Barry Bateman, Fidelity's chief executive: "If you are really serious about Europe it has to be Luxembourg."

He has the immodest aim of achieving the same market share across the continent as Fidelity has built in the UK. But he accepts that it will take 10 years to do it. The Ucits



Barry Bateman

Directive promises evolution rather than revolution.

Mutual funds in Europe are very domestically oriented. In the UK, they tend to be international in their investment strategies, but the unit trust formulation makes them practically unsalable outside the country. Elsewhere, even the investment approach is usually very localised, partly because of a tradition of foreign exchange curbs in countries such as France and Italy.

Structurally, the trend is towards variable capital investment companies, which were developed in France, and are now multiplying in Luxembourg. But variable capital companies are not possible within the UK's company law framework.

It is the ambition of the European Commission, however, to cut across these national barriers. The Ucits Directive arose from the long-standing attempts by Brussels to create a unified capital market for the EC, and is not directly connected with the single market initiative for 1992 which came later.

However, the success or otherwise of the Ucits plan will plainly have implications for attempts to integrate the investment services, banking and life assurance markets at



Luxembourg offers managers a special point of view

the beginning of 1988. Quite apart from the fact that several important countries, like Italy and Germany, are late in implementing their national legislation, there will remain various tricky hurdles to be surmounted.

Although open-ended funds which comply with certain

basic rules are able to be marketed across borders, it is still necessary to comply with local marketing rules. This creates great complexity, and in any case the major retail outlets are often unavailable for newcomers. Often, banks dominate the mutual fund market, and sell their own products.

Styles of funds also differ considerably. The Germans prefer bond fund investment, but in the inflationary UK environment equity-based funds have proved far more successful. Meanwhile, in France, for particular structural reasons, money market funds are quite important (although these cannot qualify as Ucits).

According to Barry Bateman, only Luxembourg at present offers the kind of international image which is acceptable across a number of domestic markets. Stephen Cotterell, of Wardley, which like Fidelity is seeking distribution outlets in various EC member states, agrees. "The fact that we are here attracts people to talk to us," he says.

Mr Cotterell lists the advantages of Luxembourg as low costs, multilingual staff and tax transparency for investment funds. "It's great for the rest of Europe that these advantages exist," he says.

Tax is, of course, an impediment to the sale of funds across borders. Luxembourg's tax-free regime for investment funds is important here, although it is probably only a crucial advantage for bond funds. In other countries, tax is usually deducted at source.

But, although Luxembourg has now registered some 650 funds worth well over \$60m, it is important to remember that it is an administrative centre rather than a place where portfolios are managed. The actual portfolio management of Ucits will probably stay close to the securities markets.

Exactly how much of the administration of a Ucits must be carried out in the country of authorisation is a matter of interpretation of the directive. "It has been difficult to draw the line," says Jean Gull, a director of the Institut Monétaire Luxembourgeois, the regulatory body, "but I think we have now found this line."

As a result, several offshore managers in the Channel Islands and the Isle of Man have scurried to transfer their administration to Luxembourg in order to be able to qualify for a Ucits certificate.

A parallel phenomenon has been the arrival of a number of American custodian banks in the Grand Duchy, because of the requirement in the directive that custody must be local. For instance, Brown Brothers Harriman was custodian in the

US for \$1bn worth of Luxembourg funds.

Hence, also, the recent or imminent arrival of the likes of Morgan Stanley, State Street and Bankers Trust in defence of, or pursuit of, global custody business. This is because many Luxembourg funds will seek to gain Ucits certificates even if, for the time being, most of their investors are in Japan or other non-EC countries.

Overall, the mutual fund business in the EC is worth some \$50bn, according to Spicer and Oppenheim Consultants, and there is scope for considerable growth. The impact of the Ucits Directive may be slow to become evident, but by the end of the 1990s the industry could look very different.

Barry Riley

REGULATION

## Europe needs flexibility

"LONDON IS starting to beat New York for regulatory complexity," remarks Philip Sherman, who is the worldwide head of Citicorp's institutional investment management arm, which runs some \$22bn out of London, New York and Tokyo.

Tokyo is another matter again. With a tangle of restrictions, Citicorp has a trust bank in Japan, which means that it can bid for pension fund business as well as manage tokkin funds, which are corporate trading portfolios. But the Japanese market is slowly being opened up to independent managers.

Traditionally, London has been a fairly free and easy centre from which to run a global investment management business. It contrasts, for instance, with the US where the commercial banks are barred from the mutual fund business because of the Glass-Steagall Act. A more recent piece of legislation, the Employee Retirement Income Security Act (Erisa), dating from the 1970s, has also imposed serious

restrictions on what managers can do.

To take the example of Citicorp again: a year ago, it sold its US domestic pension fund management business. The rules prohibiting the supply of services by the bank to the fund management side made it more logical to spin the business off on an independent basis. Several other leading US commercial banks have done the same thing. But Citicorp continues to service Erisa clients out of London.

According to Mr Sherman, the implementation of the Financial Services Act in London over the past couple of years has been costly, but to Citicorp, as a major US-based institution, it has presented only some fairly familiar problems. "We as a bank are regulated by the Federal Reserve, the Securities and Exchange Commission and so on. We have the information already." In any case, he adds: "A good regulatory system is always reassuring to clients."

Nevertheless, there can be bureaucratic clashes. For example, British-registered investment advisers usually join the Investment Management Regulatory Organisation (there are alternatives, but they are less attractive) and must comply with the Imro rule-book. This has led to difficulties over the legal agreements between US Erisa clients and their London managers, given that the standard forms preferred by the clients are sometimes ruled as unacceptable by Imro.

The Americans are particularly prone to impose extrajurisdictionality. Foreign firms of investment advisers acting for US pension fund clients have to register under the Erisa provisions.

Regulations such as those applied under Erisa and under the UK's FSA are motivated by the need to protect investors, but investment managers around the world may be affected by a variety of other constraints. Governments may, for example, wish to direct capital in certain directions, especially towards the financing of their own public sector deficits, and they may also want to protect their domestic financial industries from foreign competition.

Bureaucrats may take a long time to catch up with new financial instruments, such as futures and options. This is investor protection of a kind, but may hamper innovation. Regulators also tend to be slow to adjust to international competition: there is still no provision in British legislation for open-ended investment companies, which are more familiar to foreigners than are UK-style unit trusts.

The tangle of rules and regulations has led to the development of a thriving offshore

investment industry. There have been some curious results: little Luxembourg has become one of the biggest focuses of Japanese overseas investment, which is only partly because of its deliberately favourable regulatory regime for investment funds.

An important additional reason is that it is a member of the Organisation for Economic Co-operation and Development, and thus complies with a requirement imposed by the Ministry of Finance in Tokyo, which rules out non-OECD domiciles and therefore cuts out many alternative offshore centres.

Such distortions (along with quirks of taxation) can these days be powerful enough to send billions of dollars in one direction rather than another. But these effects are often merely administrative, and have nothing to do with the ultimate investment of the capital.

Investment management is a multi-tiered process. At one end, savings and investment flows are gathered through a marketing process, and are then passed to a custodian, which may in fact act through a variety of sub-custodians around the world. The portfolio management side is usually handled quite separately, and for global funds may well be split between several financial centres.

Portfolio managers who do not handle funds have therefore tended to be treated more lightly, and in fact were almost completely unregulated in the UK before the FSA came into force. Now, the people involved must be proved to be fit and proper, an elaborate rulebook must be compiled with, and certain minimal capital requirements must be met.

The next step will be the introduction of European Community requirements, with a draft Investment Services Directive now under discussion in Brussels, and implementation expected in time for the single market at the beginning of 1993.

Any direct impact on portfolio managers is likely to be slight, unless they deal with private clients. The directive is primarily aimed at securities firms, and in any case it will

The main danger is of a clash between the German and British approaches to regulation

not attempt to interfere with existing national regulations, except in so far as to lay down minimum standards. It has yet to be decided whether relationships at a professional level, such as between pension funds and their external investment advisers, will be covered at all.

The main danger is that there will be a clash between the German and British approaches to financial market regulation. The Germans take the view that a few large firms provide greater safety than a multitude of small ones, and are therefore attempting to lay down very high minimum capital requirements. There is no place for boutiques in a German-driven framework.

In the slightly longer term, there is a danger that British regulations could begin to damage the UK financial services industry unless there is flexibility. As the European capital markets become more integrated during the 1990s, it will be difficult for any one country to maintain onerous regulations without seeing business start to move elsewhere in the EC.

Perhaps this is just another way of saying that regulators in future will need to take much greater note of the international implications of what they do. The European Community's directives form only part of this broader picture. The proliferation of international conferences of regulators suggests that the point has been taken.

Barry Riley

# The FX Top 12.



In 1989 Citibank came top in the Euromoney Foreign Exchange Poll for the twelfth successive year. Clients clearly like the way we play it.

We do things to suit our customers, rather than ourselves. We have customer desks, dedicated to advising your industry on the currency risks inherent in an International portfolio, in both London and Edinburgh.

These desks are staffed by professionals dealing only with Fund Managers. They understand your constraints and your products.

This is one reason why the FX Top 12 has a pleasantly repetitive sound. The others you'll discover when you press the button. Just ring 01-379 4101 (Fund Managers), 01-240 2737 (Insurance) or 031-228 3011 (Scotland) even if it's only for advice or to keep in tune with the market.

CITICORP CITIBANK

This advertisement has been issued by Citibank N.A. - a member of CIB and CIBCO.

**IMI**  
for building products, drink dispensers,  
fluid power, special engineering,  
refined and wrought metals.  
IMI plc, Birmingham, England.

FINANCIAL TIMES  
**COMPANIES & MARKETS**  
Thursday October 26 1989

**SAA make the difference.**  
SAA  
SOUTH AFRICAN AIRWAYS

**INSIDE**

**Nomura takes a novel route**

Nomura International, the largest Japanese securities firm, has become the first Japanese dealer in the sterling commercial paper market. Nomura is one of three dealers on a \$100m programme to raise funds for Associated British Ports Holdings arranged by NatWest Capital Markets — is, however, keen to emphasise that its novel participation in the SCP market is nothing out of the ordinary. It maintains that it has a strong interest in commercial paper in the European market as a whole. Page 24

**Clear vision of oil markets**

The oil ministers from the mightiest of the Middle Eastern oil producers have gazed into their crystal ball — and come up with a future that is bright for consumers but dismal for the oil companies. Mr Hisham Nazer of Saudi Arabia and Mr Issam Al-Chalabi of Iraq foresee moderate prices, without the sharp rise that many analysts have been expecting to falter corporate profits. But it is important to remember that clear as this vision is, it is just a forecast and may never come to pass. Page 27

**Acquiring a taste for Chile**

Chile may have had a turbulent recent history, but its increasing popularity as an emerging stock market is attracting the attention of those looking for fresh investment opportunities. It is a reflection of this growing interest that — hard on the heels of last month's launch by Salomon Brothers of the \$70m New York-listed Chile Fund — the first London-listed fund aimed at the South American country has been set up. Alison Maitland looks at the vehicle launched yesterday by Genesis Fund Managers. Page 25

**Pakistan starts to think big**

Pakistan's stock market is preparing for a huge expansion. Prime Minister Benazir Bhutto's privatisation plans, which she hopes will raise about \$100m this year, will double the market, and a new stock exchange is opening in Islamabad. Meanwhile, the Asian Development Bank and Merrill Lynch are discussing setting up a \$50m Pakistan fund this year. It would be listed on the London and New York stock exchanges and aim to attract back some of the \$1.7bn that, according to International Monetary Fund estimates, is invested by Pakistanis overseas. Page 40

**Delta bucks the trend**

Delta Air Lines, the third-ranking US domestic carrier, yesterday bucked the trend towards weak results in the sector with a 33 per cent jump in first-quarter net income. The airline has benefited from the turmoil at rival Eastern Air Lines, which filed for Chapter 11 bankruptcy early this year amid a pilots' strike and is still rebuilding its flight numbers, writes Martin Dickson. Page 22

**Market Statistics**

Base lending rates	26	London share services	39-36
Benchmark Govt bonds	24	London traded options	24
European options each	24	London market	24
FT-A indices	24	Money markets	24
FT-A world indices	48	New int. bond issues	27
FT int. bond service	23	Worst company price	24
Financial news	35	World stock net index	26
Foreign exchange	28	UK dividends announced	28
London recent issues	24	UK trusts	39-38

**Companies in this section**

American Barwick	21	Midib	22
Arthur Anderson	21	Monarch Resources	28
Asarco	21	Monotype	28
Atlantic Resources	22	NTT	21
BSS Group	22	NZ Forestry Corp	21
Becton	22	Norfolk Southern	22
Barrett (Henry)	22	Northern Telecom	22
Bentley	22	Overseas Inv Trust	22
Béghin-Say	22	P.S. New Hampshire	22
Chovron	22	PlazaNet	22
Compaq Resources	22	Procter & Gamble	22
Cominco	22	Queens Most Houses	26
Control Data	22	Regina Health	25
Gray Research	22	SKF	25
Delta Air	22	Sea Containers	25
Dickie (James)	22	Shihou	25
Dominion Textiles	22	Skanska	28
Du Pont	22	Sotheby's	28
Elliott (B)	22	Steinberg	28
Ensign Trust	22	Stewco	28
Enab	22	Stivhouse	28
Ewart	22	Steward Studios	28
Farnac	22	Switzer	28
First National Bank	22	T.A. Australia Inv Trst	28
Fuji Electric	22	Tanaka	28
Ganentech	22	Trafalgar House	28
Jacob (W&R)	22	Union & Southern	28
Johnson & Johnson	22	Usher-Walker	28
LWT (Holdings)	22	Waco	28
Lep Group	22	Westinghouse	28
McGill Mfg	22	Xara-vision	28
Miller (Stanley)	22	Yorkshire Bank	25

**Chief price changes yesterday**

**FRANKFURT (DM)**

Bohle	387	Siemens	+ 28.5
Bayer	709	Sap	+ 56.2
Daimler-Benz	1015	Pfizer	+ 21.9
Deutsche	482.5	Bayer AG	+ 40.9
Henkel	589	Schneider	410
Kombi	520.5	Synthetol	+ 262
Milch	307	Synthetol	+ 262

**VIENNA (S)**

Arco-Coca	73 1/2	Alcoa	+ 15
Du Pont	117 1/2	Kellogg	+ 160
Eastman	72 1/2	Magnum	+ 540
Woolworth	59 1/2	Harlow	+ 120
Pfizer	58	Tanaka	+ 180
USA	102 1/2	Pfizer	+ 130
USA	39 1/2	Kellogg	+ 1190
USA	115	Yokohama Steel	1500
Ficht	1215	+ 73.1	

**New York prices at 12.30**

ASA	147	Lucas	815
ASA	147	Royal Ind	483
Bohle	387	Royal Ind	483
Bohle	387	Phillips	272 1/2
Bohle	387	Phillips	272 1/2
Bohle	387	Phillips	272 1/2

**US regulators thwart USH subsidiary sale**

**By Andrew Bolger in London**

THE CAMPAIGN being waged by United Scientific Holdings, the troubled defence contractor, to avoid a takeover by Meggitt, the specialist engineering group, was thrown into disarray yesterday by US regulators.

USH's proposed sale of its US subsidiary, Optic-Electronic Corporation, for \$55m to Imo Industries of New Jersey has been blocked by the US Federal Trade Commission.

OEC, based in Dallas, makes image intensifiers for night-vision systems. Imo is the world's biggest manufacturer of night sights, and the FTC is concerned about the threat posed to competition in the US defence industry.

The FTC ruling is the second major reversal which USH has suffered in the US market for night sights, which the British company believes is ripe for consolidation. Last year USH tried to take over the number two US company, Varo, which is also Dallas-based. It was outbid for the company by Imo.

Having accepted the theory of "get bigger or get out," USH has failed in the first option — and now also, it seems, in the second. Beyond a short report of the US decision, USH made no comment yesterday. Imo said it would contest any court action initiated by the FTC.

An FTC representative said the commission had authorised its staff to seek a court order against Imo to prevent its acquisition of OEC. Assuming a federal judge grants the order, the next stage will be an administrative trial to examine the competition issues.

Meggitt said it was not surprised at the announcement by USH of "yet another failure of strategy and execution." It was, however, pleased that the uncertainty surrounding OEC had been resolved, since Meggitt considered OEC an important and attractive business capable of development.

Mr Ken Coates, managing director of Meggitt, said: "The board of USH has demonstrated once again that the task of managing an international manufacturing and contracting business is beyond it."

USH announced its plans to sell OEC on September 11, the day that Meggitt launched its takeover offer, which was then worth £115m (\$178m).

Both companies' shares have since fallen sharply. With Meggitt's shares closing unchanged at 82p yesterday, its partial cash alternative for each USH share is worth 144p. USH shares closed at 140p, up 2p.

Meggitt, which owns 3 per cent of USH and has acceptances for 12.4 per cent, has extended its offer until next Tuesday.

**Deutsche Bank holdings revealed**

**By Haig Simonian in Frankfurt**

DEUTSCHE BANK, West Germany's biggest financial institution, has been forced to reveal, for the first time, details of its huge equity participations in German industry, as part of its plan to list its shares in Tokyo next month.

The disclosures, coming on top of the bank's already known stakes, such as its 28.1 per cent holding in Daimler Benz, Germany's biggest industrial company, are likely to stoke up the current debate in Germany about the "power" of big banks.

The principal surprises in the new list are Deutsche Bank's holdings of 10 per cent in Allianz, Europe's biggest insurer, and in Münchener Rückversicherung (Munich Re), the world's biggest re-insurer, worth DM2.95bn (\$1.54bn) and DM1.16bn respectively.

While Deutsche Bank long been known to have holdings in such leading financial blue chips, the size of the stakes has taken many by surprise.

The values of the holdings, which are contained in a full prospectus to be published at the end of this week, are based on market prices at the end of June.

The list, which contains all of the bank's holdings between 10 per cent and the 20 per cent level at which it is statutorily obliged to publish its participations, contains a number of other, albeit smaller, surprises.

Thus Deutsche Bank owns 10 per cent of Linde, the engineering and industrial gases group, worth some DM440m; and a similar-sized stake in Heidelberger Zement, a big cement manufacturer, worth DM255m at end-June.

**Orkem considers bid for Coates**

**By William Dawkins in Paris and Nikk Tait in London**

SHARES in Coates Brothers jumped from 267p to 406p yesterday, on news that Orkem, the French state-owned chemicals producer which already holds a 40.6 per cent stake in the UK inks and resins maker, is considering a full bid for the group.

Last night, Coates said only it was reviewing the proposal and that it might make a further announcement in due course. Orkem, meanwhile, is awaiting a reply from the UK company, officials said yesterday.

However, London analysts speculated that the French company might need to pay in excess of 40p (\$7.2) a share if it wished to secure a recommendation. Although Orkem clearly starts from a strong position and Coates chairman, Mr John Youngman, maintained last night both companies "would like to achieve a friendly outcome", a significant 18 per cent block of shares remains in family hands. At yesterday's closing price, Coates is valued at around £260m (\$416).

If it is completed, the deal will be the latest in a series of acquisitions by French chemicals companies. Rhône-Poulenc, also state-owned, paid FF7.47bn (\$1.35bn) last month for RTZ's specialty chemicals division and GAF-SSC, a US specialty chemicals producer. If successful, it will be the first big Orkem acquisition since its spectacular turnaround from a loss of FF2.65bn in 1986 to near FF1.5bn in the following two years.

It will also add to speculation over the outcome of the French Government's current internal review of the organisation of the state-owned chemicals industry.

Mr Serge Tchurak, current president of Orkem, who has masterminded its recovery, is due to become President of Total-CFP, the government-controlled oil group, next year. The Government is considering several options for Orkem's future following the changover, including merging the group with another state-owned company.

The French company acquired its present shareholding in Coates in early 1988, when Coates bought Lorilux International, an Orkem subsidiary specialising in industrial inks, in a \$57m deal.

Under the deal, Orkem acquired a 33.4 per cent interest in Coates, which it then increased by way of a partial offer. The transaction effectively deterred any further interest in Coates by Australian entrepreneur Mr John Springs, who had built up a 20 per cent-plus stake in the UK company. This was sold shortly afterwards.

As part of the transaction, Orkem and Coates — who have other trading links, such as a joint venture company in the resin field — entered an agreement governing their relationship for the next five years. This envisaged Orkem would not take its stake over 46 per cent. However, the French company also reserved its right to make a full, non-recommended offer if it wished, subject to certain procedures.

The bid approach comes shortly after Coates' announcement of a 9 per cent increase in interim pre-tax profits to £18.5m.

**Burmah in Polish joint venture**

**By Steven Butler in London**

BURMAH OIL, the world's biggest specialist lubricants group, yesterday announced the establishment of a joint venture in Poland which it believes could result eventually in a rapid increase in lubricants sales in the country.

Burmah's Castrol subsidiary in Germany has taken a 49 per cent share in Explonaf, a new joint venture company, with Polish partners which are lubricants manufacturers, refiners and technical institutes.

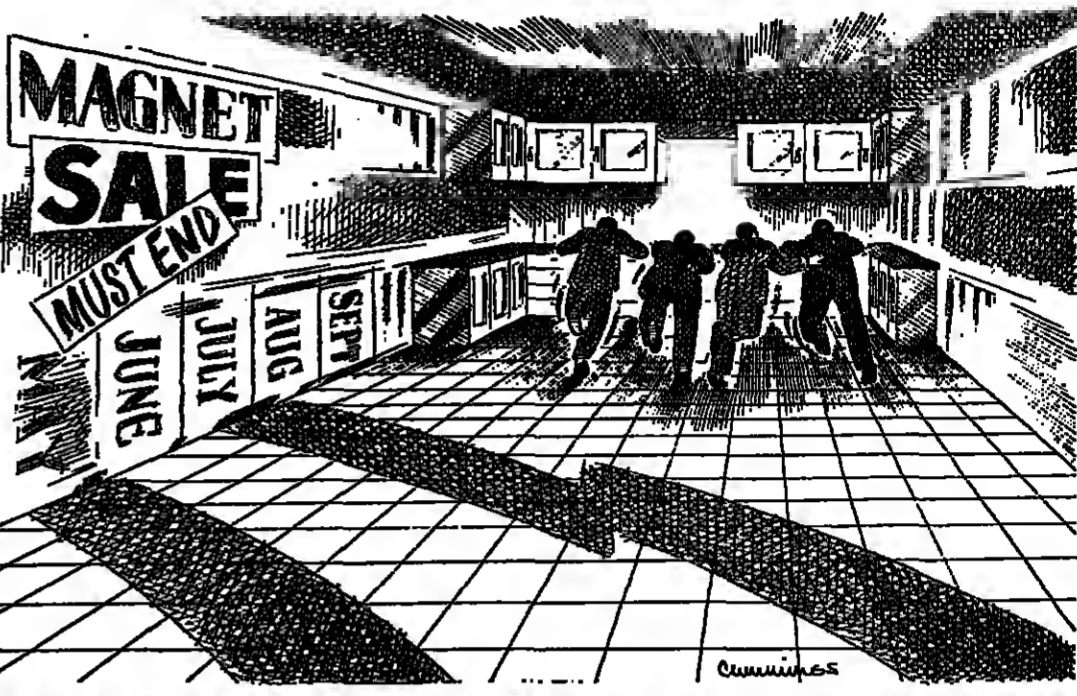
The venture is believed to be the first for a foreign lubricants company in eastern Europe. Burmah is looking to the region to be one of its areas of growth in the next decade, as the economies in the region relax central controls, recent years began to sell lubricants to shipping companies, car manufacturers and other industries in Poland.

The amount of capital involved in the venture was described as small, less than \$1m.

Continuing to enter new, growing markets has been a key plank in Burmah's strategy. Demand for lubricants has been stagnant or declining in the industrialised countries, although Burmah's subsidiary, Castrol, has maintained growth by expanding its market share.

**Led astray by blinkered vision**

Stephen Fidler and Maggie Urry look at the failure of Magnet's buy-out



To the British banker who passed the kitchen showroom daily on his way to work over the summer, Magnet seemed to be holding a non-stop sale. The 40 per cent discount available in June then "only until July 31", were extended into August and beyond. When the invitation to help finance the \$229m management buy-out for Magnet crossed his desk, he declined, suspecting all was far from well.

The advertisement of Magnet's problems in the country's high streets was, however, just one minor difficulty in a deal which has faced trouble from the beginning. Magnet's announcement on Tuesday that it was discussing a financial restructuring with its bankers, only few months after finalising its management buy-out, was just the latest element in this unhappy saga.

Yet at one time Magnet — now a manufacturer and retailer of kitchens, bedroom furniture and jewelry products — was a stock market favourite, with profits rising rapidly. Mr Tom Duxbury, chairman and chief executive, was regarded as a brilliant businessman. Having first built up Magnet, he took a back seat when it merged with Southern Evans in 1975, only to reappear in the top job in 1985.

It was he who planned the group's shift in strategy from the supplying of building products to the trade towards retailing. Although the changeover was not immediately successful — as trade customers were alienated before the retail business was built up — the strategy came to be seen as a winning one as UK consumer spending rose sharply.

City disenchantment set in, though, when, shortly after a \$71m rights issue in 1987, the company's own stockbroker suddenly slashed its profit forecast. Although profits continued to grow, the company repeatedly failed to meet the expectations of the analysts, and the shares failed to perform.

Perhaps Mr Duxbury's character — he is described as an entrepreneur and an optimist — would not allow him to sweat out the City's disapproval. Instead, in January this year he said he would take Magnet private, through a leveraged buy-out.

This hastily changed the City's view of the company and its shares. Some investors argued that a management buy-out of a quoted company was little better than insider trading, while some institutions were concerned that if Magnet succeeded it would encourage a spate of buy-outs, depriving investors of companies to invest in. Others thought that the shares, which had been trading at about 200p before the bid, were worth more than the 300p on offer. Sum Life led a fight for better terms for the convertible shareholders, who wanted a cash alternative to the combination of cash and paper on offer.

After much wrangling, the bid finally went through on July 3, with only convertible holders winning their battle. No counter-bidder appeared to offer a higher price.

Magnet had secured underwriters for the more than \$550m in loans needed to finance the buy-out, promising bankers that profits would rise by 15 per cent a year for the next three years.

For the nine banks which underwrote the transaction, the lengthy battle with shareholders proved expensive. The transaction had to go unconditional before they could syndicate the financing to other banks. When they tried it, the problems of other highly-indebted retailers, such as MFI, had already begun to emerge and Magnet's sales suggested all was not well there. Other banks shied away, and the syndication effort had to be abandoned in early August.

Bankers Trust, the New York bank which led the financing, was highly regarded as a financial innovator. And it was keen to extend this reputation into Europe.

The Magnet deal appeared special in a number of ways. One of the largest leveraged buy-outs to date, it appeared that it would promote that controversial concept in the UK. It also included a large £190m slab of so-called mezzanine debt. The developing market in these subordinated loans to finance acquisitions and leveraged buy-outs — the UK version of the junk bond market — was expected to prove highly profitable.

In the event, instead of advancing these concepts, the Magnet deal has undoubtedly set them

back. To outsiders — Bankers Trust declines to talk about the deal — it appears that the US bank's excitement about the concepts blinded it to some of the problems of conducting buy-outs for companies such as Magnet, whose vulnerability to recession and high interest rates was heightened by vertical integration. One UK institutional shareholder said yesterday that he had urged caution on Bankers Trust, but the bank had "ignored our advice".

With the benefit of hindsight, it is easy to see what went wrong at Magnet. Trading conditions in retailing had been worsening since last year, and even before the bid went through some retailers were reporting profit falls.

Magnet was in the middle of an ambitious expansion programme, determined to open scores of new high street shops concentrating on the kitchen ranges. But Magnet's competitors were suffering falling sales, and reacting with aggressive promotions and price cuts.

Saddled with the huge debt taken on as part of the buy-out, Magnet's ability to retailate has been restricted. Its profit forecast was not met, breaking covenants on the loans and necessitating the talks with bankers, who are being asked to consider a financial restructuring. Meanwhile, two other retail buy-outs, at MFI and Lowndes Queensway, also heavily exposed to the housing market, have each announced refinancings.

A letter sent to shareholders by Magnet's two independent directors — Mr Brian Haggas, chairman of John Haggas, the textile group, and Mr David Malpas, managing director of Tesco, the food retailer — within the offer document in April shows a remarkable prescience.

They warned: "The company has not yet achieved a mature retailing formula such as to give confidence in the company's ability to maintain this recovery of outstanding growth into the future." The expansion strategy had risks, the greater dependence on retailing increased the group's exposure to a downturn in consumer spending, and that spending was slowing down, they said. "Moreover, the management's own internal estimates of the company's profitability have over the recent past proved optimistic."

Both the independent directors resigned when the bid went through.

Institutional shareholders who accepted the cash bid are now glad they did. Indeed, one fund manager said yesterday that, after initially opposing the offer, "we were most anxious to help the deal through" as it feared its closing date, fearful that if it failed the shares would drop sharply as it became plain that the trading environment worsened.

"That expectation has, sadly for Magnet, come to pass. As one official at Bankers Trust admitted to another banker "we had just no idea what we were letting ourselves in for."

Looking back, it is difficult to see how the company's managers and Bankers Trust failed to heed the warning flags that were flying even as the buy-out was being finalised. Perhaps the pushiness and natural optimism of Magnet's chairman Mr Duxbury and Bankers Trust's determination to spread the gospel of the leveraged buy-out with its rich fee income proved an unfortunate combination.

**Whether you're acquiring factories, offices or equipment, an improved cashflow could be your greatest asset.**

Cashflow is never far from the thoughts of the Finance Director in all substantial companies.

At RoyScot Corporate Leasing we too recognise its vital importance.

And our innovative approach to types and lengths of leases creates a surprising variety of solutions.

We well understand that the needs of a company pursuing high growth are different from one consolidating its position. And it's our policy to make the lease fit the needs (not the other way round).

You'll no longer lock up capital against a depreciating asset. On the other hand, one you already own can be made liquid through sale and leaseback.

After all there must be better places in your business for funds to be at work.

And you won't have to write off the benefit of writing down allowances. In fact you'll get it instantly, so you'll be spared the usual nine month wait after the year end.

Should you find your tax capacity likely to be exhausted then consider ours. (We have the capacity of The Royal Bank of Scotland Group at our disposal.)

So when you're looking at acquisitions, it costs nothing to talk to us. (Speak to Tom Carr at our head office on 0242 224455, or Bill Lowe at our London office on 01-623 4356.)

You're sure to find us an asset for your business.

**RoyScot Corporate Leasing**

**IT'S OUR BUSINESS TO HELP YOUR BUSINESS GROW.**

Royal Bank Leasing Limited. Registered in Scotland No. 89013. A member of The Royal Bank of Scotland Group plc.

INTERNATIONAL COMPANIES AND FINANCE

Béghin-Say to shed paper interests

By George Graham in Paris

BEGHIN-SAY, the French sugar and oils group controlled by Italy's Ferruzzi, is to sell its remaining paper interests for FF2.03bn (\$325m).

Lotus brand, will be sold on to a company controlled by Montedison, the Italian chemicals company which also forms part of the Ferruzzi group.

The other 60 per cent was sold in July 1987 to James River, the second largest US paper group behind Scott Paper, for FF1.5bn.

At the same time, Béghin-Say said it would sell the 25 per cent it owned in ATB, a holding company for its various trading interests, to another company in the Ferruzzi group

for FF258m. Earlier plans for a rights issue have been shelved, as these three operations will bring in FF2.22bn in cash by the end of next year, the company said.

Béghin-Say's first-half net profits totalled FF323m, up 40 per cent from the same period of 1988 if the capital gain on the sale of the first half of Corbehem to Feldmühle is excluded from last year's results.

Total operating profits rose by two thirds to FF1.16bn, on sales 26 per cent higher at FF18.63bn. The principal sugar and alcohol division showed a gain of 49 per cent with operating profits of FF1450m, while profits on Béghin-Say's corn starch activities tripled to FF148m.

Skanska ahead 57% as building boom eases

By John Burton in Stockholm

SKANSKA, Sweden's largest construction company, increased profits after final six items by 57 per cent to SKr1.48bn (\$230m) from SKr948m during the first eight months of 1989.

The group said the building boom was beginning to ease but predicted profits before extraordinary items for 1989 would reach nearly SKr2bn.

The inclusion of extraordinary gains on a share sale, however, would boost the profits to nearly SKr2.5bn. The company sold its shareholding in the investment company, Opus, as well as in the construction-installation company, Calor-Celastus, earlier this year, netting SKr797m.

Sales during the first eight months rose by 28 per cent to SKr17.64bn from SKr13.87bn. Skanska said the profitability of the construction industry remained satisfactory, but added that the boom in the Swedish building market had reached a plateau.

Demand has eased, due to price rises which were mainly the result of a labour shortage driving up wages and the increasing cost of building materials. The building boom has been caused by a housing shortage in Sweden's main cities. The number of housing starts rose by 23 per cent during the first half of 1989 compared to a year earlier.

Skanska noted that, while orders from the Swedish market rose by 17 per cent during the first eight months, foreign orders were weak.

Of the group's total order backlog of SKr20.2bn at the end of August, foreign operations accounted for 11 per cent, a fall of 2 percentage points from a year ago.

Swedish office equipment company Esselte has made a bid of \$43.50 per share for the outstanding shares in Esselte Business Systems, its US unit. Esselte already owns 78 per cent of the shares in the offshoot.

Although Esselte has not previously made a formal bid for the outstanding shares, it said earlier this month it was willing to pay about \$48 per share for the stock.

Weakening markets slow three US steelmakers

By James Buchan in New York

THREE leading US integrated steelmakers yesterday reported sharply lower third-quarter earnings, as weakening markets and rising labour and materials costs conspired to squeeze profit margins at the mills.

The poor third-quarter results from Bethlehem Steel, Arco and National Steel mark a pause after three years of vigorous recovery at the integrated steelmakers. Wall Street is watching intently to see if the industry, which has drastically slimmed since the recession of the early 1980s, can weather the current weakness in steel markets including cars and building products.

Bethlehem Steel, the largest steelmaker after USX, said yesterday its third-quarter earnings had halved to \$46.9m or 54 cents a share from \$101.4m or \$1.27 during the highly-profitable 1988 third quarter. Some

\$15m of the decline came because of problems at the blast furnaces at Bethlehem's big Sparrows Point works.

The decline in sales, from \$1.23bn to \$1.27bn, shows how shipments are declining. Arco, which recently sold 40 per cent of its Eastern steel division to Kawasaki Steel of Japan, said its earnings fell from \$36m or 41 cents a share to \$38m or 35 cents a share.

Because of the Eastern division deal, sales and operating income were halved (to \$44.1m and \$28.3m) but Arco booked hefty interest income from the \$30m it received from Kawasaki.

National Steel, which is owned 59:50 by the National Intergroup industrial holding company and NKK of Japan, also saw declining profits. National Intergroup said its equity profits from the company declined in the September

quarter - Intergroup's second 1989 quarter - to \$8.2m from \$10.9m. For the six months, equity earnings from steel were ahead at \$22.5m against \$20.7m.

At the nine-month stage, Bethlehem reported earnings of \$186.7m or \$2.85 a share, sharply down from the \$337.3m or \$4.58 a share in the first nine-months of 1988. However, part of the decline was attributable to a \$105m special charge to profits to cover the restructuring of two operations. Sales were little changed at \$4.10bn against \$4.18bn.

Arco reported net income for the nine months of \$149.5m or \$1.83 a share on sales of \$2.00bn. However, these results were struck after a slew of special charges and gains. The 1988 nine-month results were \$113.4m, \$1.23 a share and \$2.40p.

Esab lifts profit by 30% in first nine months

By John Burton

ESAB, the world's leading welding-equipment manufacturer, posted a 30 per cent improvement in profits after financial items during the first nine months of 1989.

The Swedish group took profits to SKr272m (\$42.5m) compared with SKr210m a year earlier.

The company predicts that profits for 1989 will surpass those of last year, when earnings slipped by 52 per cent to SKr210m.

Sales for the first nine months rose by 3 per cent to SKr3.48bn, while orders increased by 14 per cent to SKr3.73bn.

The nine-months report does not include two recent acquisitions in the US. In June Esab bought L-Tec, a welding equipment company with sales in 1988 of \$160m.

Esab said L-Tec's results, which could boost the Swedish company's sales by as much as 25 per cent, will be consolidated in its final report for 1989.

The Swedish group has also agreed to buy Alloy Rods, another US welding-equipment manufacturer, which had sales of around \$100m in 1988. Esab expects to take over management of the company before the end of the year.

Nokia to acquire cable stake

By Laura Raun in Amsterdam

NOKIA, the Finnish industrial group, plans to take a 51 per cent controlling stake in NKF Holding of the Netherlands, a small cable company, for around F1.290m (\$199.4m) to form an international cable group.

The new group, with combined sales of F1.154bn, intends to become a "significant European manufacturer" of cables through organic growth and further acquisitions.

NKF management, expanded by two Nokia appointments, will run the new group. Nokia, which is Finland's largest private-sector industrial concern, will also fill two vacancies on NKF's supervisory board.

The 51 per cent stake is being acquired from Venture Capital Investments (VCI) and

other Dutch institutional investors. The remainder is listed on the Amsterdam Stock Exchange but no public bid is planned.

Nokia is engaged in cables, machinery, electronics and industrial products - paper, chemicals and rubber - with total sales of F1.105bn in 1988. More than half of that comes from abroad.

Nokia Cables, with turnover of F1.1bn, has plants in Finland, West Germany and Turkey.

NKF, with revenue of F1.43bn, has three plants in the Netherlands and a stake in Kaiser Kabel of Berlin. It also provides consulting services, network design, project planning and training in the cable business.

NKF was spun-off from Philips, the Dutch electronics giant, in 1986 through a buy-out management and Venture Capital Investments. NKF managers are keeping their shares although the company

refused to say how much they own.

Fermenta, the Swedish antibiotics, chemicals and finance group, expects its profits after financial items in 1989 to jump by 51 per cent to SKr200m (\$31m) from SKr110m.

The company made the prediction in its eight-month report which showed that profits declined by 76 per cent to SKr180m during the period, continuing a recovery from losses three years ago when Fermenta was at the centre of a financial scandal under Refaat el-Sayed, its former owner.

Sales increased by 126 per cent to SKr3.56bn during the first eight months.

Almost half was attributed to Independent, a finance company, acquired at the end of 1988 as part of the company's strategy of expanding international services.

Chemicals and pharmaceutical operations accounted for SKr1.85bn in sales.

SKF sticks to \$72 a share for McGill

By John Burton

SKF's tender bid for McGill Manufacturing, the US bearing-maker, has turned into a possible hostile takeover battle with the Swedish roller-bearing group sticking to its offer, despite its rejection by the McGill board.

When it made its offer of \$72 a share last month, SKF said the bid, worth around \$105m, was conditional upon acceptance by the McGill board. The

offer is due to expire on November 7.

The Swedish group refused yesterday to comment on future actions concerning the takeover, but it seems almost certain that it would have to raise its bid offer to succeed, since the share price of McGill has climbed to \$74 in heavy trading during the past week. A previous bid, by SKF to take over McGill was rejected.

by Mr James McGill, the company's owner and chairman. SKF wants to acquire McGill as part of its strategy of increasing its presence in the US to avoid currency fluctuations and possible anti-trust problems. SKF was forced to raise the price of some of its products in the US earlier this year after the US Government claimed it had engaged dumping.

McLennan buys German firm

By Patrick Cockburn

MARSH & McLennan Companies, the international insurance and reinsurance broking group, is to take over West German insurance broking firm for an undisclosed sum to be paid in cash and shares.

Mr Philip J. Brown, Jr., deputy chairman of Marsh & McLennan Bowring, said in London yesterday that the group would increase an existing stake in West Germany's leading insurance broking company to over 50 per cent giving it management control from next year.

Marsh & McLennan acquired

15 per cent of Gradman & Hoyer 15 years ago.

Although Marsh & McLennan will not disclose the terms of the takeover, still subject to regulatory approval in West Germany, analysts said yesterday that it was probably worth about DM250m to DM350m (\$150m to \$190m), a high multiple of Gradman & Hoyer's annual fees of DM100m.

The German firm becomes part of Marsh & McLennan Bowring which is responsible for Marsh & McLennan's broking operations outside north and south America.

Mr Frank Tasso, chairman of Marsh & McLennan, said yesterday that it was important for the company to position itself for the single European market in 1992. He said: "This agreement will establish the most extensive and integrated insurance broking system in Europe."

Marsh & McLennan were careful yesterday to describe the takeover as an agreement to combine the two companies but added that their general philosophy was to own 100 per cent of their operations.

Dr Roland Seil will become chairman of Gradman & Hoyer and will head Marsh & McLennan Bowring's operations in continental Europe.

Arthur Andersen fee income up 19.9%

By David Waller

ARTHUR ANDERSEN, the international professional services firm which recently pulled out of merger talks with Price Waterhouse, increased its fee income by 19.9 per cent to \$9.2bn in the year to the end of August, up from \$7.82bn in the previous year.

The results were the first since the firm agreed a radical restructuring in January this year, dividing itself into two strategic business units, one handling management consultancy, the other audit, accounting and tax. As in previous years, the powerhouse of

Andersen's growth was the consulting division.

Revenues from consulting vaulted by 29.6 per cent to \$1.44bn (\$1.11bn). Accounting and audit fees rose by 12 per cent to \$1.27bn (\$1.13bn) and tax revenue rose to \$671m (\$678m) up by 17 per cent.

REPUBLIC NATIONAL BANK OF NEW YORK

A subsidiary of REPUBLIC NEW YORK CORPORATION Consolidated Statements of Condition (In Thousands)

Table with columns for Assets and Liabilities and Stockholder's Equity, showing data for September 30, 1989 and 1988. Assets include Cash and due, interest bearing deposits, federal funds sold, loans, etc. Liabilities include non-interest bearing deposits, interest bearing deposits, etc.

Summary of Results (in Thousands Except Per Share Data) for Nine Months Ended September 30, 1989 and 1988. Shows Net Income (Loss), Cash Dividends Declared, etc.

\*Results reflect a provision for loan losses of \$200 million for developing countries' debt obligations. 58 Avenue at 49th Street, New York, New York 10018. 93 offices in Manhattan, Bronx, Brooklyn, Queens, Westchester & Rockland County. Member Federal Reserve System and Federal Deposit Insurance Corporation.

MORTGAGE RATE

With effect from 1 November 1989 House Mortgage Rate will be increased from 13.75% to 14.75% per annum.



The Royal Bank of Scotland. The Royal Bank of Scotland plc. Registered Office: 36 St. Andrew Square, Edinburgh EH2 2YB. Registered in Scotland No. 90312.

U.S. \$200,000,000



The Kingdom of Belgium Floating Rate Notes Due October, 1994

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Period from 26th October, 1989 to 26th April, 1990 the Rate of Interest on the Notes will be 8 3/4% per annum. The interest payable on the relevant Interest Payment Date, 26th April, 1990 will be U.S. \$10,685.07 per U.S. \$250,000 Note.

Agent Bank: Morgan Guaranty Trust Company of New York London

FINANCIAL TIMES CONFERENCES

WORLD BANKING: EUROPE AFTER THE DELORS REPORT

London 30 November & 1 December, 1989

Speakers include: M. Jacques Delors, Commission of the European Communities; The Lord Roll of Ipsden, KCMG, CB S G Warburg Group plc

Mr Peter Lilley, MP HM Treasury, UK

Sr Miguel Boyer, Cartera Central, S.A.

Mr Peter Leslie, Barclays Bank PLC

Mr Stanislas Yassukovich, The Securities Association

Dr Roland Vaubel, University of Mannheim

Mr Alan Clements, Imperial Chemical Industries PLC

Rt Hon Lord Jenkins of Hillhead, PC

Mr Samuel Brittan, Financial Times

Professor Patrick Minford, The University of Liverpool

The Rt Hon John Smith, QC, MP Shadow Chancellor of the Exchequer, UK

Mr Giles Keating, Credit Suisse First Boston Limited

A limited amount of exhibition space is available

For information please return this advertisement, together with your business card, to:

Financial Times Conference Organisation, 126 Jermyn Street, London SW1Y 4JU. Telephone: 01-925 2323. Telex: 27347 FTCONF G. Telefax: 01-925 2125

Bank of Tokyo (Curaco) Holding N.V. U.S. \$20,000,000 GUARANTEED FLOATING RATE NOTES DUE 1993. Payment of the principal of, and interest on, the Notes is unconditionally and irrevocably guaranteed by The Bank of Tokyo, Ltd.

Johannesburg Consolidated Investment Company, Limited. Incorporated in the Republic of South Africa. Registration No. 01/00428/06. SUB-DIVISION OF SHARES. At the Annual General Meeting held on 25 October 1989 shareholders passed a Special Resolution to sub-divide the shares in the capital of the Company in the ratio of 20 for 1.



INTERNATIONAL COMPANIES AND FINANCE

High metals prices boost earnings at Asarco

By Kenneth Gooding, Mining Correspondent

HIGH METALS prices helped boost the third-quarter net earnings of Asarco, a leading world producer of copper, zinc, lead and silver...

Mr Richard de J Osborne, chairman, said: "The outlook for Asarco's businesses for the balance of the year remains good..."

The New Jersey based company has sold its one-third interest in an asbestos mining partnership for \$11.7m...

Results for the third quarter of 1989 included four non-recurring items which had the net effect of lowering 1989 earnings by \$6.4m after tax...

SA austerity measures hit First National Bank

By Jim Jones in Johannesburg

THE South African Government's austerity measures aimed at curbing consumer demand and imports began to take a toll on First National Bank...

Total advances rose by 9.4 per cent to R23.08bn (\$8.7bn) over the year...

Bad debt provisions charged against profits were raised by 45 per cent to R182m...

R4.56bn while interest expenditure was 79 per cent higher than a year before at R3.37bn...

He points out, however, that private consumer demand for credit has shrunk and that most demand is from corporate borrowers who tend to be importers of plant and equipment...

Mr Swart does not expect another prime rate increase until early next year...

Japan's rise in capital spending lifts Fanuc

By Stefan Wagstyl in Tokyo

FANUC, the world's largest maker of numerically controlled equipment for machine tools, yesterday reported a 20 per cent increase in interim sales to ¥85.7bn (\$603m)...

Pre-tax profits for the period to the end of September rose 34.6 per cent to ¥1.3bn.

For the year to the end of March 1990, Fanuc forecasts parent company profits of ¥63.3bn, up 32.9 per cent...

Fanuc is raising its dividend to ¥18 a share for the year, the second increase in succession.

The biggest sales increases were recorded in the core division producing equipment related to machine tools...

Fuji Electric up 43% to ¥9.5bn

FUJI ELECTRIC, one of Japan's largest electrical machinery makers, yesterday posted a 43.3 per cent increase in interim pre-tax profits to ¥9.5bn (\$67m)...

Sales for the parent company in the six months to the end of September were 13.3 per cent higher at ¥243.3bn.

The company is raising its interim dividend to ¥3.5 a share from ¥3.

Sales rose 12.3 per cent in the heavy electrical machinery division, 12 per cent in control and distribution equipment...

NZ sets forest sell-off for June

BIDS for the sale of New Zealand's state-owned forests, which is likely to be the country's biggest privatisation so far, will be called by June 30...

Mr Andy Kirkland, the corporation's managing director, said potential buyers would have at least six months to evaluate the 550,000 hectares on offer.

Mr Kirkland gave no estimate of how much the sale would raise for the Government...

Among the New Zealand companies interested are Fletcher Challenge, the forest products and industrial group...

The sale, covering about half New Zealand's total commercial forests, will be offered in about 90 units.

The mostly pine state forests produce about 5m cubic metres of timber a year...

Net income for the nine months was \$23.68m or 39 cents a share, up from \$18.75m or 31 cents.

Correction

NTT

A CHART in Tuesday's newspaper showing the revenues from digital data exchanges of Nippon Telegraph & Telephone independently showed annual revenues decreasing instead of rising...

American Barrick advances

By Kenneth Gooding

INCREASED output and an extensive hedging programme enabled American Barrick Resources, the Toronto gold mining group, to hit third-quarter earnings of US\$7.4m...

Mr Robert Smith, president, said yesterday: "We are confident we will achieve our 1989 production and earnings targets."

forecast its gold output will this year reach 440,000 troy ounces compared with 341,000 ounces in 1988.

The average realised price of the 116,402 ounces of gold sold in the quarter was \$481 an ounce compared with \$548

ounces at \$439 in the third quarter of 1988. The company's remaining projected gold production for 1989 has been hedged at a minimum of \$445 an ounce.

Revenue in the third quarter rose from \$36.5m to \$50m, taking revenue for the nine months to \$142.3m, up from \$97.75m.

INTERNATIONAL APPOINTMENTS

Qintex Entertainment ex-chief decides to drop resignation

QINTEX Entertainment, the 43 per cent-owned US affiliate of Mr Christopher Skase's Qintex Australia international media and resorts empire, announced that Mr David Evans, who resigned last week as president and chief executive, has reconsidered and will take over both positions until the end of the year or until a successor is named.

Mr Evans, who resigned from those posts last week, reconsidered his decision at the US board's request.

The US company, which previously announced it had filed a petition for protection under Chapter 11 of the federal bankruptcy code...

Roach Studios and Qintex Productions, added that Mr Evans will rejoin the company's board and that Mr Jonathan Lloyd, chief financial officer and treasurer, has been elected to the company's nine-member board.

Qintex Entertainment has been facing litigation from MGM/United Artists Communications in connection with a US\$1.5bn merger deal which collapsed earlier this month.

REEBOK International, the US sportswear concern 32 per cent owned by Edinburgh-based Pentland Group, said that Mr C. Joseph LaBonte has been named as president and chief operating officer and a director

to resume the presidency of Venture Group, a California-based venture capital and mergers and acquisition company he founded in 1983.

Mr LaBonte's titles and responsibilities are to be assumed by Mr Paul Fireman, Reebok chairman and chief executive officer.

STORAGE Technology, a leading US maker of disk and tape drives for computer systems, appointed Mr Michael Klattman as vice president, corporate communications.

Mr Klattman, 39, joins StorageTek after nine years at Data General where, most recently, he was director of corporate public relations.

Former Ogilvy Group head becomes American Express senior executive

AMERICAN EXPRESS, the US financial and travel-related services group, has elected Mr Kenneth Roman as executive vice president, corporate affairs and communications, reporting to Mr James D. Robinson III, chairman and chief executive.

Mr Roman, 59, had been chairman and chief executive of the US-based Ogilvy Group, the world's fifth largest advertising agency recently acquired by WPP, the international advertising and marketing group based in the UK.

Ha will join American Express in December and succeed Mr Harry Freeman, who is to retire that month.

KENNAMETAL, a leading US provider of tools worldwide for working on metal, coal, concrete and other substances, announced that Mr Henry Dykema has joined the company as chief financial officer.

The Pennsylvania-based business was founded in 1938 by Mr Philip McKenna, who invented and produced a

unique tungsten-titanium carbide composition that became the first commercially successful steel-cutting carbide.

He died in 1969, but the company has gone from strength to strength in family hands, although with its stock listed on the NYSE for over 20 years.

Mr Dykema had been chief financial officer of Insilco, based in Connecticut.

DAIWA SECURITIES, the second largest Japanese securities house, announced that Mr Masahiro Dozen, 53, formerly a vice president, has become president. He succeeds Mr Sadakazu Doi, who was named vice chairman of the board.

Two senior managing directors, Mr Koichi Kimura and Mr Yoshimasa Yamashita, were promoted to the post of vice

UK ECONOMIC INDICATORS

Table with columns for Industrial production, Retail sales, Unemployment, etc. for 1988 and 1989.

Table with columns for Consumer goods, Investment goods, Intermediate goods, etc. for 1988 and 1989.

Table with columns for Export volume, Import volume, Visible balance, etc. for 1988 and 1989.

Table with columns for M0, M2, M3, Bank lending, etc. for 1988 and 1989.

Table with columns for Earnings, Basic metals, Wheat, etc. for 1988 and 1989.

\*Not seasonally adjusted. †Net changes in amounts outstanding, excluding bank loans.

Bergen Bank A/S advertisement with logo and financial details: Issue Price 101.625 per cent.

THE BANK OF NEW YORK advertisement: SPONSORED AMERICAN DEPOSITARY RECEIPT (ADR) FACILITY.

partek advertisement: Multicurrency Term Facility, NLG 100,000,000.

To Advertise on the ARTS and DIVERSIONS pages of the WEEKEND FT please ring Julie Carrick on 01-873 4664.

News International Plc US\$100,000,000 9 0/0 guaranteed notes due 1990.

INTERNATIONAL COMPANIES AND FINANCE

Du Pont boosts earnings on back of strong demand

By Martin Dickson in New York

DU PONT, the largest chemical company in the US, yesterday reported an 18.7 per cent rise in third-quarter net income, helped by strong international demand for white pigments and higher worldwide crude oil prices.

Norfolk Southern held in check

By Roderick Oram in New York

NORFOLK SOUTHERN, a leading railway holding company, has reported lower third-quarter profits that reflect a flattening of US economic activity.

Westinghouse sees at least 10% growth

By Our Financial Staff

WESTINGHOUSE Electric, the second biggest maker of electrical equipment in the US, is registering steady growth. Mr John Morous, chairman, said fourth-quarter earnings would be up 10 per cent or more over the 1988 period.

1989 to be its fourth consecutive year of increased earnings. The mix of Du Pont's business, orientated towards specialty products and with limited exposure to commodity chemicals, is expected by analysts to help it outperform rivals as the US economy slows.

Delta Air bucks trend as income jumps 33%

By Martin Dickson

DELTA AIR Lines, the third ranking US domestic carrier, yesterday bucked the trend towards weak results in the sector with a 33 per cent jump in first-quarter net income.

DELTA AIR Lines, the third ranking US domestic carrier, yesterday bucked the trend towards weak results in the sector with a 33 per cent jump in first-quarter net income.

Downstream side slows oil groups

By James Buchan in New York

MOBIL and Chevron, two leading US oil companies, reported stagnant earnings for the third quarter because of declining profitability in their refining and chemicals businesses.

MOBIL and Chevron, two leading US oil companies, reported stagnant earnings for the third quarter because of declining profitability in their refining and chemicals businesses.

Cray rallies but sees flat sales

By Roderick Oram in New York

GRAY RESEARCH, the leading US supercomputer maker, has reported third-quarter profits but once again warned of flat sales and weaker profits for the year as a whole.

GRAY RESEARCH, the leading US supercomputer maker, has reported third-quarter profits but once again warned of flat sales and weaker profits for the year as a whole.

Nortel posts broad-based solid growth

By David Owen in Toronto

NORTHERN Telecom, the Canadian telecommunications group which is planning future growth prospects on a new range of fibre-optic products, reported a strong 34 per cent advance in quarterly profit.

NORTHERN Telecom, the Canadian telecommunications group which is planning future growth prospects on a new range of fibre-optic products, reported a strong 34 per cent advance in quarterly profit.

Genentech doubles earnings

By James Buchan

GENENTECH, the leading US biotechnology company, has reported third-quarter earnings twice those in the same period of 1988. The rise was thanks to demand for its genetically-engineered heart drug, Actavis.

GENENTECH, the leading US biotechnology company, has reported third-quarter earnings twice those in the same period of 1988. The rise was thanks to demand for its genetically-engineered heart drug, Actavis.

Johnson & Johnson moves up

By Martin Dickson in New York

JOHNSON & Johnson, the large US health and household products group, has reported a 10.4 per cent increase in third quarter net earnings, as strong growth in pharmaceuticals and international consumer sales outweighed a slowdown in the US health care market.

JOHNSON & Johnson, the large US health and household products group, has reported a 10.4 per cent increase in third quarter net earnings, as strong growth in pharmaceuticals and international consumer sales outweighed a slowdown in the US health care market.

Procter & Gamble net profits leap 38%

By Roderick Oram in New York

PROCTER & Gamble has reported a big jump in fiscal first-quarter income thanks to improved profit margins, volume growth for its range of household and personal care products and favourable settlement of litigation.

ATLANTIC RESOURCES plc. Incorporated in the Republic of Ireland with limited liability under the Companies Act 1963 to 1986, Registration No. 00850

U.S. \$60,000,000 THE MORTGAGE BANK AND FINANCIAL ADMINISTRATION AGENCY OF THE KINGDOM OF DENMARK

CONTROL DATA, the struggling US computer hardware and service group, has reported net profits for the first time this year, due partly to gains from asset sales.

BANK OF SCOTLAND INTEREST RATES. Bank of Scotland announces the following changes in interest rates effective from 26th October 1989:

MONTEDISON Gruppo Ferruzzi. S.p.A. - Registered Office: Milan - Foro Buonaparte, 31

Société Nationale des Chemins de Fer Belges (S.N.C.B.) Nationale Maatschappij der Belgische Spoorwegen (N.M.B.S.)

New Hampshire utility bid raised. NORTHEAST Utilities has opened a further round of bidding for Public Service of New Hampshire, the New England utility driven into bankruptcy by its ill-fated investment in the Seabrook nuclear power plant.

CITICORP U.S. \$150,000,000 Retractable Notes Due October 30, 1996

INTERNATIONAL CAPITAL MARKETS

London futures exchange launches Ecu contract

By Katharine Campbell

THE London International Financial Futures Exchange today introduces the first three-month interest rate future based on Ecu, the European composite currency.

(novel) designated market-maker system. Two Belgian banks, Generale Bank and Kredietbank, together with the Italian San Paolo di Torino, will staff the new pit for a minimum of six months, making a three-point bid offer spread in the first contract month, valid for a minimum of 26 lots.

Mr Jenkins said he would have liked to have had a couple more market-makers, perhaps with a wider geographic spread. Several British and American institutions said they regarded the new contract as premature.

Liffe plans to review capacity of its systems

By Katharine Campbell

LIFFE is considering ways of enhancing the capacity of its trade registration and processing systems in the wake of futures which have left members with unknown risk exposures and days of backlog to sort out.

Second Ecu bond sale by France

By George Graham in Paris

THE French Government will today auction another Ecu250m of its new bond denominated in the European currency unit.

Treasury officials want to keep their Ecu funding separate from their regular French franc operations. In addition, they want to retain the freedom to take advantage of windows of opportunity in the relatively narrow Ecu market.

Financial Futures Exchange (Soffex) will extend its trading hours from October 30 to match longer trading sessions on the Zurich bourse from that date, Reuters reports from Zurich.

FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

Table with columns: US DOLLAR STRAIGHTS, DEUTSCHE MARK STRAIGHTS, SWISS FRANC STRAIGHTS, and CONVERTIBLE. Includes bond names, yields, and prices.

Table with columns: YEN STRAIGHTS, STERLING STRAIGHTS, and other international bond listings. Includes bond names, yields, and prices.

Scott's Hospitality Inc. has sold its wholly-owned subsidiary Commonwealth Hospitality Ltd. which operates 38 hotel properties across Canada to Bass PLC for \$285 Million. The undersigned acted as financial advisor to Scott's Hospitality Inc. LANCASTER Toronto

SOCIÉTÉ GÉNÉRALE New York Branch. 9 3/4% Subordinated Notes Due September 20, 1999. This announcement appears as a matter of record only. September 1989. U.S.\$200,000,000. While proposals that the exchange close were rejected, one large clearing member pulled a trader from the busy German bond pit for the whole of Tuesday simply to stem the paper flow.

TE FUTURES. Mr Les Hosking, the exchange's chief executive, called it "an excellent beginning" on a day when attention was focused on existing contracts by the release of better-than-expected balance of payments figures. Creation of the contract reflects increasing investor interest in semi-government bonds as an alternative to federal government Treasury bonds.

© The Financial Times Ltd., 1989. Reproduction in whole or in part in any form is permitted without written consent. Data supplied by DataStream.

INTERNATIONAL CAPITAL MARKETS

Good reception for EIB \$150m Eurobond

By Katharine Campbell

DEFYING the vagaries of the dollar markets, the European Investment Bank yesterday successfully launched a \$150m 10-year fixed rate Eurobond into a firm US Treasury bond market.

Table with 7 columns: Issuer, Amount, Coupon, Price, Maturity, Fees, Book runner. Rows include US DOLLARS, CANADIAN DOLLARS, and SWEDISH CROWN.

INTERNATIONAL BONDS

rate offering structure, setting a coupon of 8 1/4 per cent, and an issue price of 99 1/4, to yield 50 basis points over equivalent treasuries. Fees for the syndicate total 35 basis points.

dollar floating rate note for GMAC Canada, guaranteed by the US parent. It is a C\$150m seven-year issue, callable at par after two years and every six months thereafter, and is priced at 100 1/4.

against the call incorporated into the bond, a flexibility that would not be available with fixed-rate financing.

13.02 per cent on a bond with an annual coupon. Canadian bankers were watching closely as to how the deal went, but they doubted whether there would be much more demand for C\$ denominated floating rate securities.

market - quieter after Tuesday's wild swings - to add a \$25m tranche to a three-year add \$100m build-up issue. The issue matures in 2001 and bears a 9 per cent coupon.

Domestic institutions are receptive to fungible holdings in the light of the increasing illiquidity of the gilt market itself on account of the UK government's continuing budget surplus.

Nomura enters sterling commercial paper market

By Stephen Fidler and Rachel Johnson

NOMURA INTERNATIONAL, the largest Japanese securities firm, has become the first Japanese dealer in the sterling commercial paper (SCP) market.

However, its interest in the market has surprised some in view of its small size - \$40m according to the Bank of England at the end of August this year - and its limited profitability.

November with maturities of between one and three months. According to Mr Peter Allen, the company's financial controller, the hope is that Nomura will mostly place the paper with Japanese companies in the UK with spare sterling cash balances.

Focus moves to government bail-out of thrift industry

By Karen Zagor in New York and Rachel Johnson in London

IN THE absence of any significant economic data, the debt market concentrated on the auction yesterday of \$4.5bn in 30-year Refco bonds, the first step in the Government's financing for the bail-out of the thrift industry.

Treasury's benchmark 30-year bond was up 1/4 point at 103, yielding 7.86 per cent. At the short end of the yield curve, the three-year issue was up 1/4 point at 100 1/4, yielding 7.79 per cent.

The Federal Reserve retained from open market intervention yesterday and Fed Funds, the rate at which banks lend to each other, changed hands at 8 1/2 per cent through the early afternoon. The target range for the funds is thought to be around 8 1/2 per cent.

THE BEST indicator of the UK Government bond market was the December future on Liffe which closed a bit firmer at 93.20, reflecting the overall improvement in the tone of the gilt market.

The long gilt opened at 94.25, and closed at 95.10, showing the market had recovered from the blow it suffered after the Mansion House speech by Mr Nigel Lawson, the Chancellor of the Exchequer.

LTOM sets up pilot scheme to boost liquidity

By Jim McCallum

THE LONDON Traded Options Market announced yesterday that it will begin a two-year pilot scheme this morning which aims to boost liquidity in its less actively traded stock options.

Manufacturers Hanover raises funds for Brazil

By John Barham in Sao Paulo

MANUFACTURERS Hanover Trust is putting together a syndicate of foreign investors to inject \$20m into Brazil's two busiest airports. Conversion of foreign debt into an equity participation is to be a component of the investment package.

The money will be used to build a second passenger terminal at each of the airports, which are chronically congested. Mr Fyfe said he approached Infraero, the state-owned airport operating company a year ago.

GOVERNMENT BONDS

light for the US government-backed Refco bonds, which will likely yield some 28 basis points more than comparable Treasury long bonds. The auction results were due to be released in the late afternoon.

The improvements in gilts were made on the back of sterling's rise against the D-Mark and the continuing uncertainty in the global equity markets.

The trade figures this week, although in line with market expectations, have also been favourable to the bond market, one trader said.

cash was modest, with the best gains being made at the long end. Investors still seem to reshuffle their portfolios and switch equities for gilts whose long-dated stocks.

IN GERMANY, prices of government bonds opened a touch better, and then were fixed up to 30 pfennigs higher amid continuing worries about the US stock market. A smaller increase in money supply data than expected gave a boost. M3 growth was slower at 4.6 per cent compared with expectations of 5.2 to 5.4 per cent.

THE JAPANESE Ministry of Finance said yesterday Japanese commercial banks would be given a tax incentive to participate in the international debt-relief plan for Mexico. Under the scheme, creditor banks can swap loan claims at a 35 per cent discount for Mexican government bonds.

Japan in tax move on Mexico debt

By Stefan Wagstyl in Tokyo

claim the losses suffered from this write-down against tax. Banks will also be permitted to write off against tax losses subsequently suffered if the bonds fall in value below their initial quotation price.

BENCHMARK GOVERNMENT BONDS table with columns: UK GILTS, US TREASURY, JAPAN, GERMANY, FRANCE, CANADA, NETHERLANDS, AUSTRALIA.

LONDON MARKET STATISTICS

Table with columns: British Funds, Financials, Plantations, Mines, Others. Totals: 806, 743, 1,377.

LONDON RECENT ISSUES

Table with columns: Issue, Amount, Date, Price, Yield, etc.

FIXED INTEREST STOCKS

Table with columns: Issue, Amount, Date, Price, Yield, etc.

RISES AND FALLS YESTERDAY

Table with columns: British Funds, Financials, Plantations, Mines, Others.

LONDON TRADED OPTIONS

Large table with columns: Option, Bid, Ask, etc. for various stocks and options.

FT-ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

Table with columns: EQUITY GROUPS, & SUB-SECTIONS, Index No., Day's Change, etc.

FIXED INTEREST

Table with columns: PRICE INDICES, British Government, 1-5 years, etc.

RIGHTS OFFERS

Table with columns: Issue, Amount, Date, Price, Yield, etc.

TRADITIONAL OPTIONS

Table with columns: Issue, Amount, Date, Price, Yield, etc.

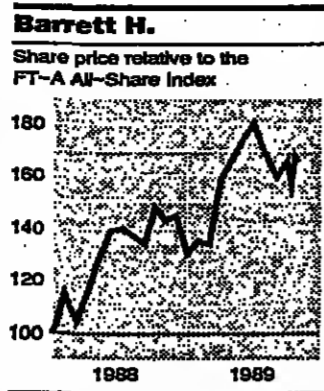
UK COMPANY NEWS

Impressive results for second year running send shares up 17p Henry Barrett doubles to £10.2m

By Andrew Bolger

HENRY BARRETT Group, the steel and industrial products group, more than doubled pre-tax profits in the year to August 31, its second full year since flotation in 1987.

Henry Barrett Group, the steel and industrial products group, more than doubled pre-tax profits in the year to August 31, its second full year since flotation in 1987.



Barrett's share price relative to the FT-A All-Share Index. The graph shows a steady increase from 1988 to 1989, with a notable peak in late 1989.

earnings by 60 per cent is no mean trick and the market was suitably impressed, with the shares closing up 17p at 265p.

Buzz subsides at cautious Regina

By Graham Deller

REGINA HEALTH & Beauty Products, the USM-quoted group which markets Royal Jelly, failed to create a buzz yesterday in announcing pre-tax profits of £754,000 for the year to end-June.

Storehouse selling credit card business to Yorkshire Bank

By Maggie Urry

STOREHOUSE, the B&S, Habitat, Mothercare and Richards retail group, is selling its Storecard credit card business to Yorkshire Bank.

Citibank. In March last year Storehouse bought out Citibank's half share for £2.2m. It now expects to receive £2.5m for the whole business, £500,000 above net asset value at the time of completion, due at the end of February.

UK fund plans to invest \$60m in Chile

By Allison Maitland

THE FIRST London-listed fund to invest in Chile was launched yesterday by Genesis Fund Managers.

Wescol for USM with £10.2m tag

By Claire Pearson

WESCOL GROUP, a Halifax-based structural engineer, is joining the Unlisted Securities Market with a market value of £10.2m.

Com-Tek to raise £0.55m

By Clay Harris

COM-TEK RESOURCES, a Denver-based oil and gas company, is raising £550,000 through a share placing in London at 10p.

value. They closed 1p lower yesterday at 11p. Mr Gary Dillabaugh, Com-Tek's vice president and treasurer, said the money was being raised in London because TC Coombs, the UK firm which has taken over as the company's sponsoring broker on the USM, had signalled a desire to place the shares.

related pipeline in Kansas, \$75,000 for a 1 per cent share in the McGregor Lake gas plant in Alberta, and \$320,000 for development of those two projects and the North Lea oil field in New Mexico, in which Com-Tek has a 94 per cent interest.



Regina is taking steps to combat competition, which has increased substantially over the past six months, with heavy investment in advertising, public relations and medical research.

Jacob shows recovery as profits top £1m mark

By Andrew Hill

W&R JACOB, the Irish-based biscuit manufacturer and distributor of food products, yesterday announced a recovery in first-half profits with a pre-tax figure of £1.14m (£1.02m).

expected in the second half. The outcome for the year should leave the group well placed to continue its recent progress and improvement in profits.

Swanyard Studios records 73% rise

By Kenneth Gooding, Mining Correspondent

Swanyard Studios, the Third Market-listed operator of recording studios, lifted pre-tax profits by 73 per cent to £204,249 in the first half of 1989.

Trafalgar House expands plastics side with US buy

By Ray Bashford

TRAFALGAR HOUSE, the construction, property, shipping and hotels group, is paying \$20m (£12.44m) for Beringer Company, a Massachusetts-based supplier of equipment to the plastics processing industry.

Barbican shows improvement to £901,000

By Andrew Hill

Barbican Holdings, the Third Market-quoted industrial holding company, continued the recovery seen at the interim stage with pre-tax profits of £901,000 for the year to June 30 against a loss of £1.55m.

Shiloh static at £0.51m

By Kenneth Gooding, Mining Correspondent

THE SIX months to September 30 1989 saw a modest profit rebound at Shiloh compared with the fall in profits for the year to March 25.

Interest eliminates loss at Monarch

By Kenneth Gooding, Mining Correspondent

A SHARP JUMP in interest received gave Monarch Resources, the London-quoted gold exploration company operating in Venezuela, a maiden taxable profit in the six months to June 30.

PSA contracts help Plastiseal to £0.53m

By Peter Franklin

IN ITS first set of results since joining the USM in June, Plastiseal, the Coventry-based manufacturer and installer of windows and doors, reported a 21 per cent advance on last year's £436,000 and was achieved on turnover up 76 per cent from £4.35m to £7.66m.

Barbican shows improvement to £901,000

By Andrew Hill

Barbican Holdings, the Third Market-quoted industrial holding company, continued the recovery seen at the interim stage with pre-tax profits of £901,000 for the year to June 30 against a loss of £1.55m.

Shiloh static at £0.51m

By Kenneth Gooding, Mining Correspondent

THE SIX months to September 30 1989 saw a modest profit rebound at Shiloh compared with the fall in profits for the year to March 25.

FT FINANCIAL TIMES CONFERENCES COMMERCIAL AVIATION IN THE ASIA-PACIFIC REGION TO THE END OF THE CENTURY AND BEYOND. Shangri-La Hotel, Singapore 12 & 13 February 1990. Subjects to be addressed: Assessing the Future Growth and its Likely Impact on the Region, Forging Closer Air Transport Links, Improving the Regional Infrastructure; Air Navigation and Air Traffic Control Facilities, Will Computer Reservation Systems Help or Hinder the Overall Pattern of Growth?, Aircraft Financing and Leasing, Meeting the Needs of the Regional Airlines, Meeting the Demand for Aviation Skills in the Air and on the Ground, How the New Generation of Long-Range Subsonic Airliners Will Facilitate Growth in the Region and its Links with the Rest of the World. Speakers taking part include: Mr Lim Chin Beng, Singapore Airlines Limited; Mr Peter Stutch, Cathay Pacific Airways; Mr Frederick Bradley, Citibank, NA; Mr Charles Masfield, British Aerospace (Commercial Aircraft Ltd); Tan Sri Dato Abdul Aziz Abdul Rahman, Malaysian Airlines System Bhd; Mr Stuart Iddles, Airbus Industrie; Professor Dr Günter Eser, LATA; Sir Colin Marshall, British Airways; Mr Michael Jones, Wardley Limited; Mr Nick Tomassetti, International Aero-Engines AG; Mr Graham Howat, HAECO Ltd; Mr Lou Harrington, Douglas Aircraft Group.

UK COMPANY NEWS

Tiphook and Stena rail at assets sale without shareholder approval SeaCon bidders threaten to pull out

By Andrew Hill
TIPHOOK, the UK container rental group, and Stena, the Swedish shipping company, yesterday threatened to withdraw their \$1.02bn (£634m) hostile bid for Sea Containers...

awaited restructuring plan next Tuesday. It will involve selling assets and distributing a cash dividend to stockholders... Mr Sherwood refused to comment yesterday, but the bidders hope investor pressure may force him to put the alternatives to stockholders before acting.

Ewart pays £12.5m for Switzer

By Maggie Urry
EWART, the Belfast-based property company, has agreed terms to buy Switzer, a four-department store group in the Irish Republic, from House of Fraser.

'Transaction' due at J Dickie

By Ray Bashford
JAMES DICKIE, the maker of drop forgings and grey iron castings which is under attack from dissident shareholders, will announce a "major transaction" within the next three weeks.

take place during the next three weeks, was requisitioned by Specialist Holdings, a London-based consortium with a 14.9 per cent holding in Dickie. Specialist is seeking to gain board control.

Low take-up for Queens Moat issue

A month ago, Queens Moat Houses was besieged by angry small shareholders whose applications for a rights issue missed the deadline because of a printing error and postal delays.

£9.8m rights from Xtra-vision

By Ray Bashford
XTRA-VISION, which joined the USM last May, is financing the expansion of its video cassette rental stores chain through a rights issue to raise £9.8m (£3.8m).

director said yesterday. Proceeds from the rights issue, which is being made on the basis of one-for-four at 80p per share, will also finance the refurbishment of some of the existing outlets.

Singer takes another bite of Apricot

Singer & Friedlander Group, the merchant bank, has increased its stake in Apricot Computers, the computer and software manufacturer and supplier, to 14.86 per cent.

Lep expands Benelux distribution network

By Jane Fuller
LEP GROUP has expanded its Benelux distribution network through the purchase of Steenbergen of the Netherlands.

Stanley Miller director quits over conflict
By Clay Harris
Stanley Miller Holdings, the Newcastle-based building contractor and property developer, said yesterday that Mr Stafford Robb had resigned as a non-executive director.

Overseas Inv nav climbs to 313.4p

Net asset value at The Overseas Investment Trust stood at 313.4p at September 30 compared with 242.6p a year earlier. Net revenue for the year improved from £888,000 to £1.5m for earnings per share of 3.06p against 1.87p.

TR Australia asset value ahead to 104p

Net asset value of TR Australia Investment Trust rose from 83.1p to 104.1p in the year to end-August. Net revenue was £1.85m (£1.05m) for earnings per share of £2.96p (2.23p). A proposed final dividend of 0.8p makes a total of 2.8p for the year after adjustment for the scrip issue in September.

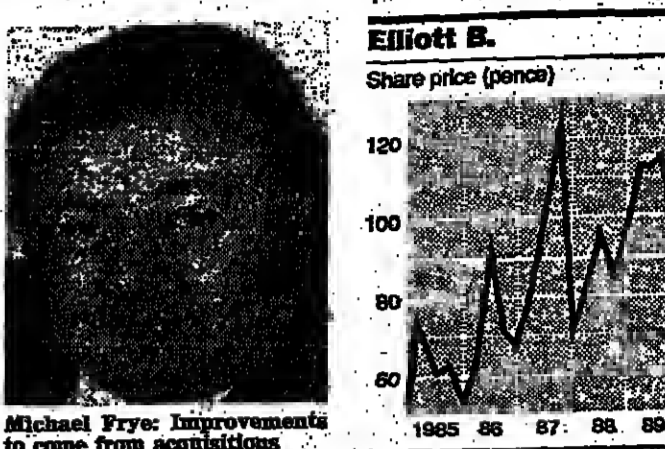
Advertisement for Wescol Group plc. Registered in England number 2032694. Placing by BWD RENSBURG LTD of 2,250,000 ordinary shares of 10p each at 97p per share. Share Capital: Issued and to be issued fully paid £1,050,949. The core activity of the Wescol Group is the design, fabrication and erection of steel framed buildings...

LWT to put revised finance plan to the vote

By Nicki Tait
LWT (Holdings) yesterday published detailed proposals for its controversial capital restructuring and the introduction of new management incentives.

Margins rise 2% as realigned Elliott advances 79% to £3m

By Jane Fuller
ELLIOTT, the engineering company, lifted its pre-tax profit by 79 per cent from £1.71m to £3.05m for the six months to September 30.



Michael Frye: Improvements to come from acquisitions
LWT (Holdings) yesterday published detailed proposals for its controversial capital restructuring and the introduction of new management incentives.

Sotheby's cuts loss to \$5.12m

By Clara Pearson
SOTHEBY'S HOLDINGS, the international auction house listed in London and New York, yesterday reported a net loss of \$5.12m (£3.2m), compared with a \$6.2m loss during the seasonally quiet three months to end-September.

Usher-Walker up 36% but sounds cautious note

USHER-WALKER, manufacturer of printers' inks and rollers, had a successful half-year to June 30 with pre-tax profits advancing 36 per cent from £596,000 to £808,000.

Property side hits Upton & Southern

Upton & Southern Holdings, the retail trading and property investment and development group, saw taxable profits decline from £336,000 to £115,000 in the 28 weeks to August 15.

Trading picks up at Monotype

Monotype Corporation, which makes laser-based photo-typesetting equipment, said yesterday that since March it had won orders from newspapers and pre-press services groups worth more than £25m.

Sale of stake in Wentworth keeps Benlox in the black

BENLOX made a first half loss of £1.8m but finished with an attributable profit of £5.8m following an extraordinary item of £7.06m after the sale of its stake in the Wentworth golf course.

Atlantic Resources calls for £2.94m as losses rise

Advertisement for Atlantic Resources. ATLANTIC RESOURCES, the Dublin-based oil and gas exploration and production company, is raising £2.94m (£2.65m) through a 2-for-11 rights issue at 8p per share, with provision for a further £2.29m if associated warrants are exercised. DIVIDENDS ANNOUNCED table follows.

Ensign-Trust nav rises to 111.62p

In the year to end-September, net asset value of Ensign Trust rose by 25 per cent from 82.54p to 111.62p per share.

Property side hits Upton & Southern

Upton & Southern Holdings, the retail trading and property investment and development group, saw taxable profits decline from £336,000 to £115,000 in the 28 weeks to August 15.

Advertisement for Goldstar Co. Ltd. U.S. \$30,000,000 Floating Rate Notes Due 2000. Unconditionally and irrevocably guaranteed by LUCKY LTD. Interest Rate: 8.6875% p.a. Interest Period: 27 October, 1989 to 27 April, 1990.

COMMODITIES AND AGRICULTURE

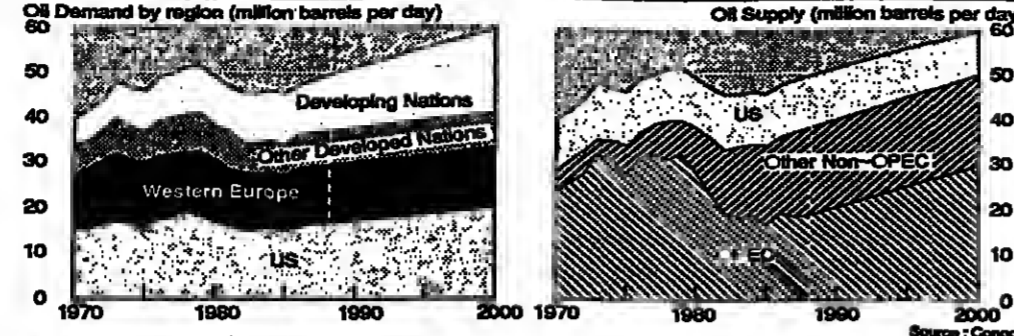
Oil producers attempt a difficult balancing act

Steven Butler explains why Opec's vision of stability through the 1990s may be hard to achieve

REMARKABLY clear vision of the 1990s world oil market emerged last week in London, where the oil ministers from Saudi Arabia and Iraq - the most important Middle Eastern oil producers - talked about the future.

Mr Nazer, whose country has the biggest petroleum reserves in the world, was unequivocal about this. "Too high a price merely sets the stage for too low a price," he said.

World Oil supply / demand projections



remains an open question whether Opec can engineer prices. Its vision of a market managed by Opec, but Opec (and just about everyone else who has tried) has always failed to achieve this before.

In the accompanying illustration, Conoco, the US oil company, has used fairly standard industry assumptions about the rate of growth of demand at 1.5 per cent a year, resulting in world demand at about 60m b/d by the end of the century.

Brazil's oil stocks to be cut

By Ivo Dawson in Rio de Janeiro

PETROBRAS, Brazil's troubled state-owned oil company, is used to reduce the country's crude oil stocks to a maximum of 40 days in an attempt to improve its cash flow.

are already growing shortages of alcohol fuels - used to power about half the country's private cars.

With inflation running at 37 per cent a month and Petrobras over the oil company several hundred million dollars, company managers believe a similar deal should be available to them.

Rubber price slips below buffer stock support level

By Lim Siong Hoon in Kuala Lumpur

RUBBER PRICES, which have been sliding in Kuala Lumpur and Singapore for months, have at last broken the international buffer stock price support level. But the markets will see no intervention from the International Natural Rubber Organisation (Inro), for the time being at least.

moving average of the indicator price drops below the trigger level. Yesterday the average was 135.57 Malaysian cents a kilogram, down from 136.02 on Monday.

Alcohol fuel 'no substitute for petrol'

By John Barham in Sao Paulo

SUPPORTERS OF Brazil's fuel alcohol policy have been disappointed in their long-term view of the alternative energy programme.

The emphasis must now be on increasing alcohol's efficiency, he said.

Brazilian petrol consumers pay high prices to cross-subsidise alcohol prices. However, rising consumption of alcohol has created a surplus of petrol, forcing the Government to scale back dramatically the alcohol programme.

Latex imports hit Chinese plantations

CHINESE RUBBER plantations will lose more than 100m yuan (21.6m) this year because excessive latex imports have swamped the market, the Reuters Daily said, reports Reuter from Peking.

It said strong demand for surgical gloves caused imports of latex in 1988 and 1989 to exceed 60,000 tonnes, far more than demand, so the latex price had fallen to 5,000 yuan a tonne from 18,000 yuan last year.

LONDON MARKETS

Table with columns for Commodity, Previous, High/Low, and Change. Includes COCOA PRICES, SPOT MARKETS, and various oil products.

COCOA - London POKE

Table with columns for Date, Close, Previous, High/Low, and Change. Lists cocoa prices for Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct.

COFFEE - London POKE

Table with columns for Date, Close, Previous, High/Low, and Change. Lists coffee prices for Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct.

SOYABEANS - London POKE

Table with columns for Date, Close, Previous, High/Low, and Change. Lists soyabean prices for Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct.

WORLD COMMODITIES PRICES

Large table with multiple columns for various commodities including metals, oil, and agricultural products, showing prices and changes.

2 a tonne unless otherwise stated. p=penning, c=contract, r=ringing, h=hot, d=Dec, n=Nov, j=Jan, f=Feb, m=Mar, a=Apr, m=May, j=Jun, j=Jul, a=Aug, s=Sep, o=Oct, n=Nov, d=Dec.

Zimbabwe growers get high prices for big tobacco crop

By Mike Hall in Harare

THE HIGHEST output in 25 years, combined with favourable prices, has left Zimbabwe's tobacco industry in a buoyant mood. Growers forecast even higher production in 1990, weather permitting, in line with a policy of gradual expansion.

year, an increase of 11 per cent over the same period in 1988.

Of this, 46 per cent is labelled for the European Community, a market in which Zimbabwe, the world's third largest exporter, has preferential access under the Lomé Convention, a trade and aid arrangement between the community and the African, Caribbean and Pacific group of nations. Africa has taken 18 per cent, the Middle East 14 per cent, non-EC Europe 10 per cent, and the far east 9 per cent.

Hunan farmers dump grain authorities cannot afford

FARMERS IN the south China province of Hunan have dumped grain for which they cannot find buyers at the homes of local officials and some plan to return grain land to the state, the Reuters Daily reported on Wednesday, reports Reuter from Peking.

Profiteers are snapping up grain at less than what it cost to grow, but the farmers prefer that to getting nothing, it said. The cash shortage is a result of an austerity programme that has cut supplies of credit and caused widespread diversion of funds allocated to buy the crops.

Chicago

Table with columns for Commodity, Previous, High/Low, and Change. Lists Chicago market prices for various commodities.

New York

Table with columns for Commodity, Previous, High/Low, and Change. Lists New York market prices for various commodities.

# TOSHIBA PORTABLE COMPUTERS NOW OPERATE WITH SOME EXTREMELY SOPHISTICATED BLUE CHIPS.

**BP**  
**ABBAY LIFE**  
**CONOCO LTD.**  
**THE BOC GROUP**  
**ROTHMANS INTERNATIONAL**  
**TOBACCO (U.K.) LTD.**  
**ALLIED DUNBAR**  
**THAMES WATER**  
**KODAK LTD.**  
**SHELL INTERNATIONAL**  
**PETROLEUM CO. LTD.**  
**LADBROKE GROUP**  
**DELOITTE HASKINS AND SELLS**  
**BOOTS PLC**  
**WHITBREAD AND CO.**  
**P & O CONTAINERS**  
**CADBURY LTD.**  
**COOPERS & LYBRAND**  
**MORGAN GRAMPIAN**  
**MOBIL**  
**GLAXO EXPORT LTD.**  
**GULF OIL (G.B.) LTD.**  
**ENGLISH CHINA CLAYS PLC**  
**SMITHKLINE BEECHAM PLC**  
**GKN**



These are just some of the blue chip companies that currently benefit from Toshiba portable PC's.

The family now encompasses nine models, each with a different level of sophistication.

It's a depth that offers any forward-looking company a wide range of solutions.

For more information, phone 0800 282707 or send off the coupon.

And find out why, when the chips are down, no-one matches Toshiba.

To: Toshiba IPS Marketing, FREEPOST, (TK793), Toshiba Court, Weybridge Business Park, Addlestone Road, Weybridge, Surrey KT15 2UL  
Please send me details of Toshiba's portable range.

NAME	_____
COMPANY	_____
ADDRESS	_____
POSTCODE	_____
PHONE	_____

**TODAY - TOMORROW**  
**TOSHIBA**



LONDON STOCK EXCHANGE

Cautious rally in nervous market

LONDON STOCK market traders breathed again yesterday morning when they saw that Wall Street had largely recovered the early losses suffered in the overnight trading session. The UK market opened steadily and, helped by a firm start to the new trading day in New York, managed to recover just under one third of Wednesday's sudden fall.

But turnover in equities was woefully thin and, except for a handful of special situations, there was little to keep traders occupied. The market's recovery paused noticeably ahead of Wall Street's opening as traders took cover for fear that any further setback in New York

might prompt another swift about turn in UK equities. The final reading showed the FT-SE Index at 2,161.9, a gain on the day of 12.6 points. However, not all Footsie stocks joined in the recovery. A leading UK-based securities house downgraded a number of the international blue chips on the

basis of increased concern regarding the US economy. The signs of a change of mood towards the US economic performance, indicated by the fall in non-defence orders for US durable goods in September, increased London's apprehension over the nervous mood on Wall Street. The UK institutions remained out of the London market yesterday and traders were clearly afraid of being caught out again should the New York market suffer another sudden setback.

Equity volumes continued to drift downwards to levels implying further problems for London securities trading houses. At 374.6m shares yesterday, Seag volume slipped from the 405.2m of the previous session. There were new hints of impending cutbacks by leading houses. However, there was still little sign of any selling of equities by the big institutions, and some traders reported modest buying enquiry from French and Italian funds.

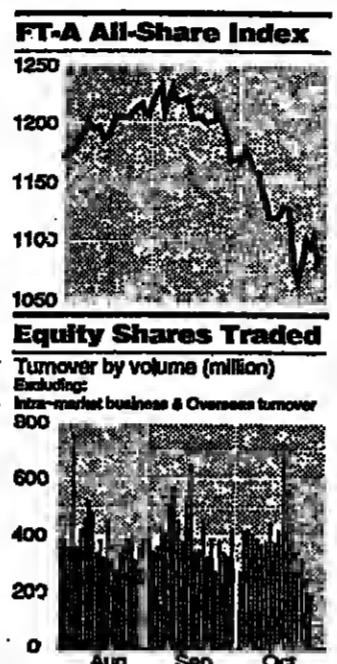
A steady performance by the pound as the foreign exchange markets absorbed this week's announcement of the September deficit on UK trade helped sustain the UK blue chip stocks. But the market's nervousness as it waited for Wall Street to open yesterday indicates that London is at present more dependent on Wall Street than it would like.

Profits taken in Hanson

Investors took profits in Hanson amid suggestions that two securities houses were recommending switching into BTR and Trafalgar House. Both houses denied the story, but caution over prospects for the US domestic market prompted Mr Jack Jones, analyst at SBS Phillips & Drew, to downgrade Hanson and BTR from a buy to a hold. He said the companies were vulnerable to a change in sentiment on US capital and consumer spending. Several companies with US activities bucked the market's upward trend.

His colleague, Mr Paul Compton, trimmed his forecast for Slebe partly for similar reasons, but also because it is understood that the company had suggested his £170m forecast for current year profits was too high. It subsequently let it be known that it felt the new estimate of £168m was too low, but not small the appearance of one large institutional seller had knocked the shares back 19.

Further thoughts on how the start of traded options dealing on Monday in Polly Peck might stimulate demand helped the shares rise 19 to 344p. Speculative stories surrounding the Burmah/Calor/Premier/SHV grouping continued with Burmah easily outperforming the other two UK oil groups on persistent stories that SHV may have been back in the market to increase its stake. The SHV stake was last revealed as being 7.5 per cent. But turnover in Burmah shares was only 318,000, and dealers said any buying by SHV, or by the US arbitrageurs who may have moved into Burmah recently, could only have been on a modest scale.



Business in Euro Disneyland was quiet on the share's second day of trade in when issued prices. Dealers marked down prices to follow those on the Paris grey market, and the share shaded 9 to 805p. Rank Organisation was another stock with US activities to suffer against the trend. Dealers noted a proposed \$87m leaseback deal in the US for a cinema complex owned by Cineplex. If the deal goes ahead, said Cineplex, it expected to enter into a new agreement with Rank Organisation in which Rank would buy the 51 per cent of Cineplex's film house subsidiary that it does not already own.

Jaguar wanted

Among the market's few active features, Jaguar moved up smartly as London followed Wall Street's favourable response to Ford Motor's declaration that it is prepared to make an all-out bid for the UK car group. This indication of an impending full-scale bidding war between Ford, now holding nearly 10 per cent of Jaguar, and General Motors, which has filed to take a 15 per cent stake and is in talks with the Jaguar management, focused the stock market's attention on the future of the Golden Share in Jaguar held by the UK Government.

The shares gained 21 to 715p, with 3.4m traded, and London dealers seeking traces of further buying of Jaguar stock by Ford. The Golden Share, which effectively enforces the limit of 15 per cent on individual shareholdings in Jaguar, does not expire until the end of

next year and Jaguar would be likely to resist its early abolition. SmithKline Beecham's "A" shares switched to switching from the Equity Units. The former slipped 7 before recovering to close a penny off at 529p, while the latter climbed 65 to 2395p. The relationship between the two types of share is complicated, but in principle the price of an "A" share should be one-fifth that of an Equity Unit. Interest in BTR was stimulated by stories of a broker's recommendation to switch out of Hanson. This was balanced by continued vague doubts, emanating from the US, that KKR, the leveraged buy-out specialist which has secured permission to take a stake of up to 15 per cent in BTR, was having difficulties in the high interest rate environment. BTR ended unchanged at 414p on steady turnover of 2.2m shares.

Further thoughts on how the start of traded options dealing on Monday in Polly Peck might stimulate demand helped the shares rise 19 to 344p. Speculative stories surrounding the Burmah/Calor/Premier/SHV grouping continued with Burmah easily outperforming the other two UK oil groups on persistent stories that SHV may have been back in the market to increase its stake. The SHV stake was last revealed as being 7.5 per cent. But turnover in Burmah shares was only 318,000, and dealers said any buying by SHV, or by the US arbitrageurs who may have moved into Burmah recently, could only have been on a modest scale.

Table titled 'FINANCIAL TIMES STOCK INDICES' showing various indices like Government Secs, Fixed Interest, Ordinary Share, Gold Mines, FT-SE 100 Share, Ord. Div. Yield, P/E Ratio, and Gilt Edged Activity.

Table titled 'TRADING VOLUME IN MAJOR STOCKS' listing trading volume for various companies such as British Airways, British Telecom, British Petroleum, etc.

of the \$20m purchase by a subsidiary of a US industrial equipment supplier, while suggestions of switching from Hanson inspired by a broker's recommendation completed the cocktail. A profits leap of 130 per cent to £10.1m at engineering contractor Henry Barrett pushed the share 17 better to 265p. The announcement of a "major transaction" to be enacted within three weeks by James Dickie propelled the shares to 180p, a rise of 40.

Cable & Wireless, and to a lesser extent the rest of the telecoms/electronics leaders, staged a strong rally after undergoing a recent rough patch. C & W were up and running from the outset of trading, with one US securities house

said to have been a keen buyer of the stock. There was also much traded options-related business done owing to the expiry of the October options. At the close C & W were 13 better at 498p, having been 502p at one point. There was also a vague story that the company was part of a consortium which might win a West German cellular radio licence. GEC advanced 5 1/2 to 222p after a pre-interim buy note issued by Mr Jack Summer-scale and Mr Simon Street of BZW. The BZW analysts say that "worries ranging from confusion over dividend policy to the group's exposure to the defence industry are unwarranted." They believe GEC shares represent "excellent defensive qualities in an uncertain market; the interims in

NEW HIGHS AND LOWS FOR 1989

- List of companies and their performance metrics for 1989, including British Airways, British Telecom, British Petroleum, etc.

APPOINTMENTS

New deputy chairman for MAI: Sir Graham Day, chairman and chief executive of the Rover Group, has been appointed deputy chairman of MAI. He was appointed a non-executive director in October 1988. COUNTY NATWEST has appointed Mr Brian Meddings and Mr Kevin Wilson as local directors responsible for the newly formed corporate finance teams in Birmingham and Manchester respectively. Mr Meddings joins from Lloyds Merchant Bank, Birmingham. Mr Wilson was formerly responsible for corporate finance at stockbrokers, Charlton Seal Schaverian.

Mr Jeremy del Strother (above) has been appointed general manager, cotton, by MATHEW WIDE ANGLIA BUILDING SOCIETY. He will also be responsible for the society's administrative centres at Northampton and Swindon and other functions involving major capital expenditure. Mr David Hopkins, treasurer of Westminster, has been elected president of the CHARTERED INSTITUTE OF PUBLIC FINANCE AND ACCOUNTANCY. Mr Cliff Nicholson is vice president and Mr John Patrick honorary treasurer. Mr Colin Davenport has been appointed chief executive of BURNS ANDERSON'S Manchester-based banking subsidiaries, Burns Anderson Trust and Burns Anderson Trade Finance. He was previously the senior manager of the regional office in

Manchester of Algemeine Bank Nederland. Mr Nick Young has joined LADA CARBS as financial director. He was previously with Ernst & Young. BSS INVESTMENT MANAGEMENT has appointed Mr Edward Hart as managing director. BSS Investment Management is a wholly-owned subsidiary of Banque Scandinave en Suisse, Geneva. BRITISH ALCAN ALUMINIUM has appointed Mr Jacques Bougie to its board of directors. He is president and chief operating officer of British Alcan's parent company, Alcan Aluminium, based in Montreal. ELGA GROUP, the High Wycombe based water specialist, has appointed Mr Keith S. Shipington to the board of directors. He is sales and marketing director of the laboratory division. ARAN ENERGY has made Mr Archie R. Thompson president of its wholly-owned US subsidiary Aran Energy Corporation, based in Houston, Texas. Mr Robin Potter has been appointed technical director for MERCURY PERSONAL COMMUNICATIONS NETWORK, the Cable & Wireless led consortium with Motorola of the US and Telefonos de Espana, which is subject to receiving a Government licence, will

operate one of the next generation of mobile phone networks in the early 1990's. He was previously divisional manager of British Telecom Research Laboratories at Martlesham in Suffolk. Mr Roger Urwin, formerly director of strategy at Garmore, is to become a partner of R. WATSON & SONS on November 16. Mr Robert Bradley has been made construction director of WILMOTT DIXON DESIGN AND BUILD.

VISA AS EASY TO USE ABROAD AS AT HOME. Advertisement for Visa credit cards, featuring an image of a Visa card and a person using it in Brazil. Text includes 'Accepted in Brazil and anywhere you travel. The world's most widely used card is welcomed in hotels and restaurants, for car hire or shopping. Travel confidently - use Visa. ALL YOU NEED'.



FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk at 01-925-2128

Main table containing unit trust information with columns for Name, Price, Yield, and other financial metrics. Includes sub-sections like 'OTHER UK UNIT TRUSTS' and 'INSURANCES'.

OTHER UK UNIT TRUSTS

INSURANCES

Continued on next page

Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-925-2128.

FT UNIT TRUST INFORMATION SERVICE

Main table containing unit trust information with columns for Name, Price, Yield, and other financial metrics. Includes sub-sections for 'OFFSHORE AND OVERSEAS' and 'GUERNSEY (SB REDUCED)'. The table lists numerous trusts such as 'Premier Life Assurance Co Ltd', 'Scottish Equitable Life Assurance Co Ltd', and 'Standard Life Assurance Co Ltd'.

OFFSHORE AND OVERSEAS

GUERNSEY (SB REDUCED)

MANAGEMENT SERVICES

GUERNSEY (SB REDUCED)

LUXEMBOURG (SB REDUCED)

JERSEY (SB REDUCED)

JERSEY (SB REDUCED)

JERSEY (SB REDUCED)

JERSEY (SB REDUCED)

JERSEY (SB REDUCED)

JERSEY (SB REDUCED)

JERSEY (SB REDUCED)

JERSEY (SB REDUCED)

JERSEY (SB REDUCED)

JERSEY (SB REDUCED)

JERSEY (SB REDUCED)

JERSEY (SB REDUCED)

JERSEY (SB REDUCED)

JERSEY (SB REDUCED)

JERSEY (SB REDUCED)

JERSEY (SB REDUCED)

JERSEY (SB REDUCED)

JERSEY (SB REDUCED)

JERSEY (SB REDUCED)

JERSEY (SB REDUCED)

JERSEY (SB REDUCED)

JERSEY (SB REDUCED)

JERSEY (SB REDUCED)

JERSEY (SB REDUCED)

JERSEY (SB REDUCED)

JERSEY (SB REDUCED)

JERSEY (SB REDUCED)

JERSEY (SB REDUCED)

JERSEY (SB REDUCED)

JERSEY (SB REDUCED)

JERSEY (SB REDUCED)

JERSEY (SB REDUCED)

JERSEY (SB REDUCED)

JERSEY (SB REDUCED)

FT UNIT TRUST INFORMATION SERVICE

Table of FT Unit Trust Information Service listing various unit trusts, their managers, and performance metrics.

LONDON SHARE SERVICE

Table of London Share Service listing various funds, their managers, and performance metrics.

Money Market

Table of Money Market listing various money market instruments and their rates.

Bank Accounts

Table of Bank Accounts listing various bank accounts and their interest rates.

UNIT TRUST NOTES: Prices are to be seen unless otherwise indicated and are subject to change without notice.

LONDON SHARE SERVICE

AMERICANS - Contd

Table listing American companies such as American Express, American International, and American Overseas, with columns for stock price, bid, offer, and P/E ratio.

BUILDING, TIMBER, ROADS - Contd

Table listing companies in the building, timber, and roads sectors, including British Gypsum and British Wood.

DRAPERY AND STORES - Contd

Table listing companies in the drapery and stores sector, such as Debenhams and Debenhams Group.

ENGINEERING - Contd

Table listing engineering companies like Balfour Beatty, Balfour Beatty Group, and Balfour Beatty PLC.

INDUSTRIALS (Misc.) - Contd

Table listing various industrial companies including British Airways, British Airways PLC, and British Airways Group.

INDUSTRIALS (Misc.) - Contd

Table listing more industrial companies like British Airways, British Airways PLC, and British Airways Group.

CANADIANS

Table listing Canadian companies such as Alcan, Alcan Ltd, and Alcan Group.

ELECTRICALS

Table listing electrical companies like British Telecom, British Telecom PLC, and British Telecom Group.

FOOD, GROCERIES, ETC

Table listing food and grocery companies such as Asda, Asda Group, and Asda PLC.

INDUSTRIALS (Misc.)

Table listing industrial companies like British Airways, British Airways PLC, and British Airways Group.

INSURANCES

Table listing insurance companies such as British Airways, British Airways PLC, and British Airways Group.

INSURANCES

Table listing more insurance companies like British Airways, British Airways PLC, and British Airways Group.

BANKS, HP & LEASING

Table listing banks and leasing companies such as Abbey National, Abbey National PLC, and Abbey National Group.

CHEMICALS, PLASTICS

Table listing chemical and plastic companies like British Airways, British Airways PLC, and British Airways Group.

DRAPERY AND STORES

Table listing drapery and stores companies such as Debenhams, Debenhams Group, and Debenhams PLC.

INDUSTRIALS (Misc.)

Table listing industrial companies like British Airways, British Airways PLC, and British Airways Group.

INSURANCES

Table listing insurance companies such as British Airways, British Airways PLC, and British Airways Group.

INSURANCES

Table listing more insurance companies like British Airways, British Airways PLC, and British Airways Group.

BEERS, WINES & SPIRITS

Table listing beer, wine, and spirit companies such as British Airways, British Airways PLC, and British Airways Group.

DRAPERY AND STORES

Table listing drapery and stores companies like Debenhams, Debenhams Group, and Debenhams PLC.

ENGINEERING

Table listing engineering companies such as British Airways, British Airways PLC, and British Airways Group.

INDUSTRIALS (Misc.)

Table listing industrial companies like British Airways, British Airways PLC, and British Airways Group.

INSURANCES

Table listing insurance companies such as British Airways, British Airways PLC, and British Airways Group.

INSURANCES

Table listing more insurance companies like British Airways, British Airways PLC, and British Airways Group.

BUILDING, TIMBER, ROADS

Table listing building, timber, and roads companies such as British Airways, British Airways PLC, and British Airways Group.

DRAPERY AND STORES

Table listing drapery and stores companies like Debenhams, Debenhams Group, and Debenhams PLC.

ENGINEERING

Table listing engineering companies such as British Airways, British Airways PLC, and British Airways Group.

INDUSTRIALS (Misc.)

Table listing industrial companies like British Airways, British Airways PLC, and British Airways Group.

INSURANCES

Table listing insurance companies such as British Airways, British Airways PLC, and British Airways Group.

INSURANCES

Table listing more insurance companies like British Airways, British Airways PLC, and British Airways Group.

LONDON SHARE SERVICE

Latest Share Prices are available on FT Cityline. To obtain your free Share Code Booklet ring the FT Cityline help desk on 01-825-2128

LEISURE table with columns for Stock, Price, % Change, and Volume. Includes companies like British Skyways, British Airways, and various leisure retailers.

PAPER, PRINTING, ADVERTISING - Contd table. Lists companies in the media and advertising sectors such as Reed, Reed Elsevier, and various publishers.

TEXTILES - Contd table. Lists textile and clothing companies including Next, Marks & Spencer, and various manufacturers.

TRUSTS, FINANCE, LAND - Contd table. Lists financial institutions, trusts, and land-related companies like National Westminster, City of London, and various investment trusts.

OIL AND GAS - Contd table. Lists oil and gas companies including BP, Shell, British Petroleum, and various independent producers.

MINES - Contd table. Lists mining companies such as Anglo American, De Beers, and various metal and coal producers.

MOTORS, AIRCRAFT TRADES table. Lists automotive and aircraft-related companies like Rover, Jaguar, and various aircraft manufacturers.

PROPERTY table. Lists real estate and property-related companies including various estate agents and developers.

TRANSPORT table. Lists transport and logistics companies such as British Airways, British Skyways, and various shipping lines.

TRUSTS, FINANCE, LAND table. Continuation of the financial and land-related companies list.

OVERSEAS TRADERS table. Lists international trading and investment companies.

PLANTATIONS table. Lists plantation and agricultural companies.

COMMERCIAL VEHICLES table. Lists companies in the commercial vehicle sector.

COMPONENTS table. Lists various industrial and automotive component manufacturers.

FINANCE, LAND, ETC table. Lists financial and land-related companies.

FINANCE, LAND, ETC table. Continuation of the financial and land-related companies list.

PLANTATIONS table. Continuation of the plantation and agricultural companies list.

MINES table. Continuation of the mining companies list.

NEWSPAPERS, PUBLISHERS table. Lists newspaper and publishing companies like News International, Newsprint, and various publishers.

SHOES AND LEATHER table. Lists shoe and leather goods companies.

SOUTH AFRICANS table. Lists companies from South Africa.

OIL AND GAS table. Continuation of the oil and gas companies list.

MINES table. Continuation of the mining companies list.

REGIONAL & IRISH STOCKS table. Lists regional and Irish stocks, including traditional options and various regional companies.

NOTES section containing detailed information regarding share prices, dividends, and company announcements. Includes sections for 'Stock Exchange', 'Regional & Irish Stocks', and 'Traditional Options'.

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar closes above DM1.84

THE DOLLAR and sterling continued to recover from setbacks on Tuesday caused by a sudden weakening of Wall Street and initial reaction to the September UK trade figures.

There were no fresh factors. Trading was thin and nervous, as dealers cast a watchful eye on the equity markets.

Technical support at DM1.84 has been tested several times this week, but has not yet been broken. Today's session was dominated by US Gross National Product growth which provided another test of this level.

Mr Alan Greenspan, chairman of the US Federal Reserve Board, spoke before a Congressional banking sub-committee, but his comments had little impact on the foreign

exchanges. He said that inflation could be reduced from the present level of about 4.5 per cent without pushing the US economy into recession, and spoke of achieving zero inflation over a five-year period.

Demand from institutional investors continued to buoy a dollar suffering from underlying bearish sentiment. Institutions appear to be prepared to buy the US currency on the dips, but if the GNP figure is weak today it will renew speculation about an easing of the Fed's monetary stance.

At the close in London, the dollar had climbed to DM1.8405 from DM1.8390, and to Y141.60 from Y141.55, and to FF6.2635 from FF6.2475, but had eased to SF1.6115 from SF1.6120.

Pressure continued to ease in the European Monetary System. The Belgian franc fell below the Italian lira as the second weakest currency, but all members of the system, including the lowest placed Danish krone, remained within cross rate limits against the strong D-Mark.

STERLING kept a steady to firm tone throughout the day, in spite of an undercurrent of concern about the UK economy. Dealers said the UK trade deficit remained worrying, and there was also concern at a pessimistic survey on business confidence by the Confederation of British Industry.

The pound rose 30 points to \$1.6095, while improving to DM2.9625 from DM2.9550; to Y238.00 from Y237.50; to SF2.5925 from SF2.5900; and to FF10.0625 from FF10.0575.

Pressure continued to ease in the European Monetary System. The Belgian franc fell below the Italian lira as the second weakest currency, but all members of the system, including the lowest placed Danish krone, remained within cross rate limits against the strong D-Mark.

FINANCIAL FUTURES AND OPTIONS

Table with columns: Price, Call-Settlement, Put-Settlement, Dec, Mar, Jun, Sep. Includes data for LEIFFE LONG GILY FUTURES OPTIONS.

Table with columns: Price, Call-Settlement, Put-Settlement, Dec, Mar, Jun, Sep. Includes data for LEIFFE US TREASURY BOND FUTURES OPTIONS.

Table with columns: Price, Call-Settlement, Put-Settlement, Dec, Mar, Jun, Sep. Includes data for LEIFFE RIND FUTURES OPTIONS.

Table with columns: Price, Call-Settlement, Put-Settlement, Dec, Mar, Jun, Sep. Includes data for LEIFFE EURO DOLLAR OPTIONS.

Table with columns: Price, Call-Settlement, Put-Settlement, Dec, Mar, Jun, Sep. Includes data for LEIFFE EURO DOLLAR OPTIONS.

Table with columns: Price, Call-Settlement, Put-Settlement, Dec, Mar, Jun, Sep. Includes data for LEIFFE SHORT STERLING OPTIONS.

Table with columns: Date, Open, High, Low, Prev. Includes data for U.S. TREASURY BOND (91).

Table with columns: Date, Open, High, Low, Prev. Includes data for JAPAN YEN BOND.

Table with columns: Date, Open, High, Low, Prev. Includes data for 30-YEAR U.S. NATIONAL GILT.

Table with columns: Date, Open, High, Low, Prev. Includes data for U.S. TREASURY BILLS (90).

Table with columns: Date, Open, High, Low, Prev. Includes data for THREE-MONTH EURO DOLLAR BOND.

Table with columns: Date, Open, High, Low, Prev. Includes data for 10-YEAR U.S. NATIONAL GILT.

Table with columns: Date, Open, High, Low, Prev. Includes data for U.S. TREASURY BILLS (90).

Table with columns: Date, Open, High, Low, Prev. Includes data for THREE-MONTH EURO DOLLAR BOND.

Table with columns: Date, Open, High, Low, Prev. Includes data for 10-YEAR U.S. NATIONAL GILT.

EMS EUROPEAN CURRENCY UNIT RATES

Table showing EMS European Currency Unit Rates for various countries like Belgium, France, Germany, etc.

STERLING INDEX

Table showing Sterling Index values for different months and years.

CURRENCY RATES

Table showing Currency Rates for various currencies like Sterling, US Dollar, Canadian Dollar, etc.

CURRENCY MOVEMENTS

Table showing Currency Movements for various currencies.

OTHER CURRENCIES

Table showing Other Currencies like Argentina, Australia, Brazil, etc.

MONEY MARKETS

London rates steady

INTEREST RATES were little changed on the London money market yesterday. The Bank of England made sure very short term rates remained firm, as the market continued to watch a nervous equity market in London.

Bills maturing in official hands, repayment of late assistance and a take-up of Treasury bills drained £73m, with a rise in the note circulation absorbing £95m.

FT LONDON INTERBANK FIXING

Table showing FT London Interbank Fixing rates for 3 months and 6 months US dollars.

MONEY RATES

Table showing Money Rates for Treasury Bills and Bonds.

LONDON MONEY RATES

Table showing London Money Rates for various terms like Overnight, 7 days, 1 month, etc.

EUROPEAN OPTIONS EXCHANGE

Table showing European Options Exchange data for various series.

EURO-CURRENCY INTEREST RATES

Table showing Euro-Currency Interest Rates for various currencies.

EXCHANGE CROSS RATES

Table showing Exchange Cross Rates for various currencies.

BASE LENDING RATES

Table showing Base Lending Rates for various banks.

TO ADVERTISE ON THE ARTS AND DIVERSIONS PAGES OF THE WEEKEND F.T PLEASE RING

Text block providing contact information for advertising on the Arts and Diversions pages.

COUNTRY HOME ADVERTISING

Text block advertising Country Home Advertising services.

CROSSWORD

Text block containing a crossword puzzle.

JOTTER PAD

Text block advertising a Jotter Pad.

COUNTRY HOME ADVERTISING

Text block advertising Country Home Advertising services.

Large advertisement for LIFE ECU THREE MONTH INTEREST RATE FUTURES CONTRACT. Includes a starburst graphic and text: 'Starts Trading Today'.

Large advertisement for CROSSWORD No. 7073 Set by VIXEN. Includes a crossword puzzle grid and a list of clues.



WORLD STOCK MARKETS

Table of world stock markets including sections for Austria, Germany, Italy, Switzerland, and Japan. Each section lists various stocks with their prices and percentage changes.

CANADA

Table of Canadian stock markets including Toronto and Montreal. Lists various stocks with prices and changes.

INDICES

Table of various stock indices including Dow Jones, Standard and Poors, and others. Shows index values and percentage changes.

Table of Japanese stock markets listing various companies and their stock prices.

Table of New York Active Stocks and Trading Activity, listing stock prices and trading volumes.

Table of Tokyo - Most Active Stocks, listing stock prices and changes.

Table of Singapore stock markets listing various stocks and their prices.

Table of Australia stock markets listing various stocks and their prices.

Table of South Africa stock markets listing various stocks and their prices.

Table of New Zealand stock markets listing various stocks and their prices.

Table of Hong Kong stock markets listing various stocks and their prices.

Table of India stock markets listing various stocks and their prices.

Table of Taiwan stock markets listing various stocks and their prices.

Table of South Korea stock markets listing various stocks and their prices.

Table of Thailand stock markets listing various stocks and their prices.

Table of Malaysia stock markets listing various stocks and their prices.

Advertisement for FT hand delivered in Turkey, mentioning Istanbul 5120190/10 lines.

Large advertisement for Financial Times with the headline 'Keep the world in focus.' and contact information for New York, NY.

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

3pm prices October 26

Main table containing stock prices, organized into columns with headers like '12 Month High', 'Low', 'Open', 'Close', 'Change', and 'Volume'. Includes a sub-section for '12 Month High' and 'Low' prices.



NYSE COMPOSITE PRICES

Table of NYSE Composite Prices listing various stocks with columns for High, Low, and Change. Includes a section for AMEX Composite Prices at the bottom left.

NASDAQ NATIONAL MARKET

3pm prices October 25

Table of NASDAQ National Market prices listing various stocks with columns for Bid, Ask, and Change. Includes a small text box at the bottom right with the text 'It's attention to detail'.

Advertisement for FT hand delivered in Turkey, mentioning Istanbul 5120190/10 lines and contact information for Metin Gurel.

AMERICA

Dow picks up in calmer session

Wall Street CALM returned to Wall Street yesterday afternoon, in the absence of futures-related programme trading which had triggered the extreme volatility in Tuesday's equity market, writes Karen Zagor in New York.

to yield 7.81 per cent. In the absence of any significant economic data, the debt market concentrated on the auction yesterday of \$4.5bn in 30-year government-backed Refco bonds, the first stage of the financing for the bail-out of the thrift industry.

quarter gain of \$2.58 a share compared with \$2.03 a year earlier. Du Pont gained 32% to \$117 1/2 after the big chemicals company posted net income in the third quarter of \$2.36 a share against \$1.91 a year earlier.

\$10% at mid-session. Among other big steel companies, USX was unchanged at \$39. A number of blue chip issues posted gains, including Woolworth, up 1 1/2% at \$59 1/2.

Pakistan strives after the big time But insider trading and raiding are still rife, writes Christina Lamb

Pakistan's stock market is preparing for a huge expansion. Prime Minister Benazir Bhutto's privatisation plans, which she hopes will raise \$2bn (just less than \$100m) this year, will double the market, and a new stock exchange is opening in Islamabad.

cent of the population are share-minded. There are fewer than 700,000 investors. In India, large companies have three or four thousand investors, but here they have less than 250.

Privatisation plans: Bhutto from Ms Bhutto that she would not raise the spectre of nationalisation, in March the Karachi index went up to a record 1,658 from 1,450. It has since come back to 1,577; there are fears of violence in Sind, following the taking of an opposition motion of no confidence in Ms Bhutto.

has been suspended regularly since kerb trading was replaced by provisional listings, shares being traded unofficially after the prospectus is published but before they are listed on the ready board.

EUROPE

Favourable news ignored as depression sets in

WITH the accent on Wall Street's volatility, rather than its resilience, sentiment stayed depressed on the Continent, writes Chris Skelton in Frankfurt.

With Paribas having launched its bid for Navigation Mixte, speculation returned to Paribas's shares, which rose FRF9 to FRF10. There were rumours - already mentioned - that Mixte was planning a takeover of Paribas, or that Paribas and allies were buying the bank's shares to enhance the value of the cash or share offer for Mixte.

SFR2,750. However, Roche bears finished unchanged against the trend; BNP Securities, the London offshoot of Banque Paribas, rose FRF10 to FRF11. There were rumours - already mentioned - that Mixte was planning a takeover of Paribas, or that Paribas and allies were buying the bank's shares to enhance the value of the cash or share offer for Mixte.

ASIA PACIFIC

Nikkei slips as restless investors take profits

Tokyo PROFIT-TAKING and arbitrage selling led the way and share prices ended lower for the second day, running, writes Michelle Nakamoto in Tokyo.

restructuring in the industry. Yasuda Fire and Marine rose Y110 to Y150 and Nippon Fire and Marine gained Y60 to Y1,860, both in active trading. Yasuda Fire and Marine was further favoured for its latest assets, which are thought to make it an attractive takeover target, while Nippon Fire and Marine was the subject of speculative talk because it does not belong to any big financial organisation.

after reaching Y1,520. Osaka fell back on profit-taking in a cautious market and the OSE average lost 102.92 to 36,548.16. Volume reached 99m shares from 82m on Tuesday.

Roundup WALL STREET'S bumpy ride on Tuesday was one reason why markets fell further in the Pacific Basin yesterday. Most of them, however, added a touch of local seasoning.

tion dispute which, the local Government said last week, had been resolved without any concessions by Hong Kong. In addition, the auction result of a warehouse site at about HK\$200m was below market expectations of HK\$250m to HK\$300m.

FT-ACTUARIES WORLD INDICES

Table with columns: NATIONAL AND REGIONAL MARKETS, TUESDAY OCTOBER 24 1989, MONDAY OCTOBER 23 1989, DOLLAR INDEX. Rows include Australia, Austria, Belgium, Canada, Denmark, Finland, France, West Germany, Hong Kong, Ireland, Italy, Japan, Malaysia, Mexico, Netherlands, New Zealand, Norway, Singapore, South Africa, Spain, Sweden, Switzerland, United Kingdom, USA, Europe, Nordic, Pacific Basin, Euro-Pacific, North America, Europe Ex. UK, Pacific Ex. Japan, World Ex. US, World Ex. UK, World Ex. SA, World Ex. Japan, The World Index.

Cemex, S.A. has acquired Empresas Tolteca de Mexico, S.A. de C.V. a joint venture between Blue Circle Industries PLC and a group of Mexican investors, and the western U.S. cement properties of Blue Circle Industries PLC. Cemex now becomes the second largest cement producer in the Americas and one of the top four in the world. It also becomes the largest Mexican private sector company with a combined market capitalization of U.S.\$1.7 billion.